

FINANCIAL TIMES

World Business Newspaper <http://www.ft.com>

TUESDAY FEBRUARY 25 1998



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WORLD NEWS

Nato general seeks to break Kosovo talks deadlock

The US called in Nato supreme commander General Wesley Clark to help break the deadlock in the Kosovo peace talks before this afternoon's deadline. General Clark's intervention came as US Secretary of State Madeleine Albright continued to put pressure on the Serbians and Kosovo Albanians. The Serbians have so far refused to agree to a Nato-led peacekeeping force. Europe, Page 2

Blair's commitment on euro
Tony Blair, UK prime minister, will today and tomorrow of equivocation and signal a clear commitment to taking Britain into Europe's single currency early after the next general election. Page 15

London police chief 'will not quit'
The future of London police chief Sir Paul Condon may hinge on his willingness to accept there is "institutionalised racism" in his force, an allegation made in a report on the killing of black student Stephen Lawrence in 1993. UK news, Page 8

Germany drops nuclear plan
Germany's Green environment minister Jürgen Trittin has withdrawn plans for an early ban on reprocessing nuclear waste. The move acknowledges the stiff opposition to his proposals for shutting 19 atomic power stations. Europe, Page 2

South Korea grants amnesty
South Korea announced an amnesty for nearly 9,000 offenders, including a former North Korean soldier jailed 41 years ago. Asia-Pacific, Page 5

Australian diplomatic push
Australia has launched a diplomatic push in Asia and the Middle East, aimed first at securing a leading role in Indonesian deliberations on the future of East Timor. Asia-Pacific, Page 5

China's Hong Kong unemployment
Hong Kong unemployment rose higher last month amid warnings of further increases to come this year. It reached 5.3 per cent for the three months to January. Asia-Pacific, Page 5

Call for China constitution change
China's bankruptcy guru Cao Shiyuan urged changes in the constitution to provide greater protection to private property and a presumption of innocence in law courts. Don't write off China, Page 14

Decident leader held over bombing
Irish republican Francis Mackey, chairman of the 32 County Sovereignty Movement and a member of Omagh council, was among four people arrested in connection with the Omagh bombing, which killed 29 people last August. UK news, Page 8

Doctor charged with 15 murders
British doctor Harold Shipman, 52, already accused of killing eight patients, was charged with murdering seven more near the northern city of Manchester.

22 saved from stranded ferry
All 22 passengers and most crew of a British car ferry that broke down outside the French Channel port of Boulogne were taken off by helicopter.

BUSINESS NEWS

Volvo breaks off takeover talks with rival Scania

Volvo, the Swedish automotive group, has abandoned attempts to create Europe's largest maker of heavy trucks by breaking off takeover negotiations with Scania, its Swedish rival. Volvo said the two sides had failed to agree on a valuation. Companies and Markets, Page 17; Volvo backs off, Page 18

Olivetti's \$58bn bid for Telecom Italia
Italy suffered a setback last night when Corbis, the Italian stock market watchdog, said the bid was "not valid". Companies and Markets, Page 17; Capitalist renaissance? Page 18; Lax, Page 16; Bonanza for advisers, Page 18

Pleasanton, the US private investigation and security group
that dates back to the pursuit of outlaws such as Jesse James and the Wild Bunch, has agreed a \$1.6bn (£84m) takeover by Swedish rival Securitas. Companies and Markets, Page 17

Swiss Life, Switzerland's biggest life insurer
has taken its first step into private banking with an agreement to pay \$2.4bn (£1.6bn) for Gothaer Bank, Switzerland's biggest foreign bank. European companies, Page 15

Consolidation in the European insurance industry
picked up pace as Skandia of Sweden and Storebrand of Norway announced plans to merge their non-life operations. European companies, Page 15; Observer, Page 15

Air France and Alitalia shares
rose strongly amid indications that the airlines had held talks on the creation of an international alliance. European companies, Page 18

Diageo, the world's largest drinks group
has taken the first step in disposing of its underperforming spirits division. UK companies, Page 32

The US and Russia have reached a tentative agreement
that would reduce Russian exports of steel to the United States by almost 70 per cent. US commerce secretary William Daley said.

Cable and Wireless, the UK-based communications group
has appointed Graham Wallace, head of cable TV and telephone business, as chief executive. Companies and Markets, Page 17

Lubomir Soudek, the Czech Republic's most prominent industrialist
has been removed as chairman and chief executive of Skoda Pizen, the country's biggest engineering company. European companies, Page 18

GE Capital, the US financial services group
is "aggressively" seeking to expand in Japan by acquisitions in areas such as consumer finance. Companies and Markets, Page 17

TENS OF THOUSANDS OF FARMERS CLAIM THAT EUROPEAN UNION POLICY CHANGES WILL FORCE THEM OUT OF BUSINESS

CAP reform plans spark angry protests

By Michael Smith in Brussels

Belgian police yesterday used water cannon and tear gas on farmers protesting against European Union plans to reform agricultural policy.

As farm ministers gathered in Brussels for talks on what could be the most radical reform of the common agricultural policy in 37 years, police tackled farmers throwing bottles, stones, firecrackers, fruit and eggs.

More than 30,000 farmers from across Europe, mainly from France, Germany and Belgium, demonstrated in central Brussels. They claim incomes will fall, forcing some out of business. "There will be few farmers in Europe and practically none in Portugal," warned Paulo Osorio, Brussels representative of the Portuguese farmers' union.

The area surrounding EU institutions, including the European Commission and council of ministers, was sealed off with barbed wire barricades. Schools and metro stations closed and European Parliament and council staff were given the day off.

The demonstration was thought to be the largest in Brussels since a 1971 protest by 100,000 farmers. Although most

protesters were peaceful, several thousand farmers were involved in stand-offs with police. Up to 5,000 police officers were on duty.

Demonstrators uprooted trees and dismantled road signs for ammunition. Tractors were banned and farmers prevented from taking animals. Police said 24 people - half of them from their own ranks - were injured, none seriously. There were about a dozen arrests.

The farm reforms are part of the European Commission's so-called Agenda 2000 blueprint to allow the EU to cut spending, expand to the east and export more farm products. The CAP costs €40bn a year, nearly half the EU budget, and has increased almost every year since its 1982 creation.

The reforms would introduce cuts of up to 30 per cent in guaranteed prices for beef, cereals and milk.

Although farmers would be compensated through direct payments related to farm sizes, they say the reforms will reduce incomes at a time when low world farm prices are already depressing earnings.

Their anger has increased as EU governments have swung behind the idea of annual cuts in



Opposite sides of the fence: a farmer taking a close look at a policeman during yesterday's demonstration. Farmers

direct aid after it rises to a maximum in the early years of the next decade to compensate for price cuts.

"Why must farmers pay for everything? The reform is too fast," said Bonno Sochen, who farms on the German-Dutch border.

"We farmers can't just watch while our future is ruined," said Gerd Sonnleitner, head of the German farmers' federation.

Many farmers carried black flags picturing a crossed plough and sword. "The EU sells off farming," one banner read. "Without farmers, no future," said others.

Luc Guyau, head of Copa, the European farmers' association, said the demonstrations had been mainly calm and caused no major damage. He said CAP spending represented only 0.5 per cent of EU gross domestic product.

"Whatever happens, farmers must be guaranteed full compensation for income losses," Germany, holder of the EU presidency, wants a reform package agreed this week, but France is among countries saying this is not possible. EU heads of government meet near Bonn on Friday to assess Agenda 2000 progress.

Commission unveils CAP, Page 2
Commodities, Page 25

Levi's to shut half its N American plants

Closures and job losses to cost jeans company \$245m

By Andrew Edgecliffe-Johnson in New York

The decline of blue jeans, for the first time in the history of the American working and playing man, has forced Levi Strauss to close half of its remaining North American factories and eliminate 5,900 jobs, 30 per cent of its workforce, at a cost of \$245m.

The 149-year-old textile group suffered a 15 per cent drop in sales last year as consumers deserted its traditional five-pocket jeans in favour of khakis and more fashionable jeans brands such as Tommy Hilfinger and Mudd.

The family-owned company

said the closures were part of a series of strategic steps by its American division to improve its competitiveness by moving its manufacturing operations overseas, where labour costs are lower.

The move comes a week after Levi, one of the world's largest brand-name clothing makers, reported its sales fell from \$5.8bn to \$5bn last year, largely as a result of weak sales of jeans.

Bob Elias, the chief executive officer whose great-grand uncle patented the use of metal rivets to hold denim trousers together, said: "Younger customers in par-

ticular are very fickle: they are less likely to wear the uniforms we may have worn when we were younger."

He added, however, that his family had seen similar slumps in the depression of the 1930s and again in the early 1980s, from which they had always rebounded. "I believe jeans are really at the core not just of the American wardrobe but of the wardrobe of the global consumer," he said. Consumers continue to shift from formal wear to more casual clothing, he added.

Last year Levi's shut 18 US sites and four European plants at

a cost of 7,400 jobs. "That was to remove excess capacity," Mr Haas said. "The announcement today is to focus our energies on the consumer."

He admitted that the company's success from the mid-1980s to the mid-1990s "perhaps dulled our perceptions of customers' needs and competitive challenges." He added, however: "Consumer trends move not just locally or regionally now, but globally, and with breathtaking speed."

The US jeans market is still worth \$11bn, and Levi's traditional jeans such as 501s still

claim a quarter of it. But the inventor of the original "waist overalls" has lost market share to own-label jeans from retailers such as Gap, which offered similar quality at lower prices, and to more trendy brand names.

Levi's has not been alone in shutting plants. VF jeans, the maker of Lee and Wrangler jeans, has also cut capacity in the past year and yesterday's announcement is a further blow to the US textile industry. "Virtually every major apparel company has eliminated, scaled back or never owned manufacturing facilities" in the US, the group said yesterday.

Levi's struggles, Page 21

HSBC considers share buyback

By George Graham, Banking Editor

HSBC Holdings, the international banking group, yesterday outlined a new strategic plan aimed at doubling shareholder returns in the next five years and spreading the group's risks between volatile emerging markets and the more stable banking markets of Europe and North America.

The bank raised the prospect of a share buyback as it reported a 15 per cent fall in pre-tax profits to \$5.57bn (£5.92bn) in 1997, and announced plans to fold its two classes of share into a single category denominated in dollars.

John Bond, who took over as chairman last year from Sir William Purvis, said any share buyback would be spreading. Indeed, even if shareholders approve the plan, the bank is not committed to using the power at all.

Even the possibility of a share buyback, however, is a dramatic change for a bank that has for years produced returns in excess of 20 per cent.

But Mr Bond said HSBC's loan portfolio had declined last year by 2 per cent and its total assets had grown by 2 per cent, while it had still generated \$1.82bn of retained profits.

The bank will also seek a list-

ing in New York, alongside its London and Hong Kong listings.

HSBC, which owns the UK's Midland Bank, has until now used surplus capital to finance loan growth and to pay for acquisitions in emerging markets. Yesterday, it announced a deal to pay \$700m to the South Korean government for a 70 per cent stake in Seoulbank, one of the country's largest banks. HSBC will make an upfront \$200m "facilitation payment".

The capital restructuring to be put to shareholders at the annual meeting in May would give three new US dollar ordinary shares for each existing HK\$ or sterling share. Shareholders will still be able to receive cash dividends in any of the three currencies.

The HK\$ and sterling shares are both tradable in either London or Hong Kong and should, in theory, sell for the same price. A wide gap has, however, persisted between the two.

That narrowed dramatically yesterday as the HK\$ shares rose 16p to 157p and the sterling shares dropped 8p to 160p.

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BUFFETT & NETJETS THE DEFINITION OF LEADERSHIP.



Whether Buffett is a quality conscious investor. So we pick it as a high costlier when it comes to the Netjets fractional aircraft ownership program to fulfill his family's personal travel needs. After they experienced Netjets' friendly and reliable service, Mr. Buffett made two more decisions: he switched to Netjets, then bought the company, making Netjets part of the Berkshire Hathaway company. His reasons were clear. Netjets is the worldwide leader in fractional aircraft ownership. It has the largest fleet, the widest selection of the world's finest aircraft, more customer service and support, and extraordinary financial strength. Buffett's decision to join Netjets was a clear statement of his confidence in the company's leadership.

WORLD MARKETS

STOCK MARKET INDICES		
New York: Dow Jones Ind. Av.	8,848.87	(-154.98)
Nasdaq Composite	2,215.58	(-41.98)
Europe and Far East		
London: FTSE 100	4,185.95	(-62.35)
DAX	2,845.18	(-45.18)
Frankfurt: DAX	3,089.3	(-58.7)
Paris: CAC 40	2,221.63	(-47.03)
Japan: Nikkei 225	14,559.07	(-118.05)
US LEASING RATES		
Federal Funds	4.125%	
3-month Term Rate	4.825%	
Long Term	5.5%	
Yield	5.384%	
OTHER RATES		
UK 3-month Interest	5.1%	(5.1%)
UK 10-year Gilt	7.125%	(7.125%)
Euro Dollar	3.075%	(3.075%)
Germany 10-year Bond	6.8%	(6.8%)
Japan 10-year JGB	7.05%	(7.05%)
NORTH AM. GOV. (Avg)	7.1%	(7.1%)
Brent Diesel	10.2%	(10.2%)

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COMMODITIES		
Oil: Brent	10.2%	(10.2%)
Oil: WTI	9.8%	(9.8%)
Gold: London	358.00	(-0.50)
Gold: New York	358.00	(-0.50)
Silver: London	11.50	(-0.05)
Silver: New York	11.50	(-0.05)
Copper: London	1.15	(-0.01)
Copper: New York	1.15	(-0.01)
Aluminum: London	1.15	(-0.01)
Aluminum: New York	1.15	(-0.01)
Lead: London	1.15	(-0.01)
Lead: New York	1.15	(-0.01)
Zinc: London	1.15	(-0.01)
Zinc: New York	1.15	(-0.01)
Nickel: London	1.15	(-0.01)
Nickel: New York	1.15	(-0.01)
Platinum: London	1.15	(-0.01)
Platinum: New York	1.15	(-0.01)
Palladium: London	1.15	(-0.01)
Palladium: New York	1.15	(-0.01)
Rhodium: London	1.15	(-0.01)
Rhodium: New York	1.15	(-0.01)
Iridium: London	1.15	(-0.01)
Iridium: New York	1.15	(-0.01)
Osmium: London	1.15	(-0.01)
Osmium: New York	1.15	(-0.01)
Ruthenium: London	1.15	(-0.01)
Ruthenium: New York	1.15	(-0.01)
Titanium: London	1.15	(-0.01)
Titanium: New York	1.15	(-0.01)
Vanadium: London	1.15	(-0.01)
Vanadium: New York	1.15	(-0.01)
Chromium: London	1.15	(-0.01)
Chromium: New York	1.15	(-0.01)
Manganese: London	1.15	(-0.01)
Manganese: New York	1.15	(-0.01)
Iron: London	1.15	(-0.01)
Iron: New York	1.15	(-0.01)
Steel: London	1.15	(-0.01)
Steel: New York	1.15	(-0.01)
Coal: London	1.15	(-0.01)
Coal: New York	1.15	(-0.01)
Gas: London	1.15	(-0.01)
Gas: New York	1.15	(-0.01)
Electricity: London	1.15	(-0.01)
Electricity: New York	1.15	(-0.01)
Water: London	1.15	(-0.01)
Water: New York	1.15	(-0.01)
Wheat: London	1.15	(-0.01)
Wheat: New York	1.15	(-0.01)
Corn: London	1.15	(-0.01)
Corn: New York	1.15	(-0.01)
Soybeans: London	1.15	(-0.01)
Soybeans: New York	1.15	(-0.01)
Canola: London	1.15	(-0.01)
Canola: New York	1.15	(-0.01)
Mustard: London	1.15	(-0.01)
Mustard: New York	1.15	(-0.01)
Sesame: London	1.15	(-0.01)
Sesame: New York	1.15	(-0.01)
Sunflower: London	1.15	(-0.01)
Sunflower: New York	1.15	(-0.01)
Flax: London	1.15	(-0.01)
Flax: New York	1.15	(-0.01)
Barley: London	1.15	(-0.01)
Barley: New York	1.15	(-0.01)
Oats: London	1.15	(-0.01)
Oats: New York	1.15	(-0.01)
Rye: London	1.15	(-0.01)
Rye: New York	1.15	(-0.01)
Millet: London	1.15	(-0.01)
Millet: New York	1.15	(-0.01)
Buckwheat: London	1.15	(-0.01)
Buckwheat: New York	1.15	(-0.01)
Sorghum: London	1.15	(-0.01)
Sorghum: New York	1.15	(-0.01)
Amaranth: London	1.15	(-0.01)
Amaranth: New York	1.15	(-0.01)
Quinoa: London	1.15	(-0.01)
Quinoa: New York	1.15	(-0.01)
Millet: London	1.15	(-0.01)
Millet: New York	1.15	(-0.01)
Buckwheat: London	1.15	(-0.01)
Buckwheat: New York	1.15	(-0.01)
Sorghum: London	1.15	(-0.01)
Sorghum: New York	1.15	(-0.01)
Amaranth: London	1.15	(-0.01)
Amaranth: New York	1.15	(-0.01)
Quinoa: London	1.15	(-0.01)
Quinoa: New York	1.15	(-0.01)

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WORLD NEWS

EUROPE

KOSOVO PEACE TALKS US CALLS IN CLARK AS DEADLINE LOOMS □ ALBRIGHT PUTS PRESSURE ON SERB AND ALBANIAN DELEGATIONS

Nato chief to help break deadlock

By Guy Dimmore in Belgrade and David Buchanan in London

The US last night called in Nato's supreme commander, General Wesley Clark, to help break the deadlock in the Kosovo peace talks less than 24 hours before today's deadline.

Gen Clark's intervention, the first by a Nato official in the 16-day negotiations, came after Madeleine Albright, US Secretary of State, spent yesterday trying to put pressure on the Serbian and Kosovo Albanian delegations at the Rambouillet chateau.

Serbian refusal to agree to a Nato-led peacekeeping force, which the Albanians and Nato regard as essential to underpin any political settlement, has held up the talks. They have a deadline of 2pm GMT today.

Gen Clark, the senior US general in Europe, was believed to be meeting Albanian delegates to reassure them of the security a Nato force would bring.

But he was also expected to meet counterparts in the Serbian delegation with whom talks on the controversial military annex have now begun.

Earlier in the day, Milan Milutinovic, the Serbian president, reiterated Serbia's rejection of a Nato peacekeeping force in Kosovo, an integral element of the US peace plan.

But, in a softening of Belgrade's position, he added: "We may discuss the scope and character of an international presence."

Mediators said there was little room to negotiate the mandate and composition of a Nato-led force totalling around 28,000 troops.

Yevgeny Primakov, the Russian prime minister, said Moscow was ready to con-

tribute to a peacekeeping force if Serbia agreed to its presence.

Diplomats in Belgrade said that President Slobodan Milosevic might agree to a peacekeeping force if it was authorised by the UN Security Council.

Mr Milutinovic said his delegation was willing to sign what he said had been agreed verbally with US mediators but he accused them of twisting elements in the final written text.

If agreement is reached on the political aspects of a three-year interim deal for broad autonomy for Kosovo,

the deadline could be extended to negotiate details of the Nato force provided that Belgrade gave a firm indication it was ready to accept a foreign military presence.

Divisions emerged within the Kosovo Albanian delegation yesterday.

Hasim Thaci, a leading member of the separatist Kosovo Liberation Army (KLA), offered his resignation as head of the 16-member negotiating team. Mediators said this could be a piece of theatre but were trying to persuade him to withdraw his offer.

Mrs Albright has made it clear that Nato would only carry out its threat to launch air strikes against Serbia if the Kosovo Albanians signed an agreement and Belgrade did not. Diplomats expected the KLA to keep the Serbs and the international mediators guessing about their intentions until the very last moment.

There were fresh clashes in Kosovo yesterday. Serbian police backed by armoured units of the Yugoslav army traded fire with the KLA for about three hours outside the northern town of Vucitern.

Jospin faces home-grown agriculture row

France can make few, if any, concessions in Brussels without provoking the anger of its powerful farming lobby



Reforming the Union

By Robert Graham in Paris

France finds itself caught between a rock and a hard place in the negotiations to reform the common agricultural policy (CAP) which began yesterday in Brussels.

The Socialist-led government of Lionel Jospin, prime minister, can make few - if any - concessions to its EU partners without incurring the wrath of the country's powerful agricultural lobby. French officials admit farm-

ers are in as ugly a mood today as they have ever been. Farmers' incomes are being squeezed by low commodity prices and they fear any loosening of the CAP's protective subsidies would leave them exposed to competition from abroad.

But without making concessions in Brussels, the government is aware France risks a damaging head-on confrontation with Germany. Chancellor Gerhard Schröder's government holds the EU presidency and Germany is pressing for cuts in the agricultural spending as the main means of reducing its contribution to the community's budget.

"The French know a dog-fight with the Germans would undermine the credibility of an enhanced Franco-German axis running the euro-zone," observed an EU diplomat over the weekend.

France has been signalling since Christmas its willingness to make concessions on agricultural financing, satisfying both the farmers and the Germans, but this threat seems to be an impossible task.

Yesterday's protest by farmers in Brussels had been preceded by a number of recent demonstrations inside France. The most violent of these on February 8 saw some 200 farmers from the Paris region ransack the offices of Dominique Voynet, the Green environment minister. This action went well beyond the normal canal diageard for the law shown

by French agricultural protests. It provoked a rare rebuke from Mr Jospin.

Luc Guyau, chairman of Fnsea, the main farmers union, showed little contrition. His members have already rejected any cut in EU subsidies whether affecting cereals, meat or dairy production. They accuse Mr Voynet of making matters worse by seeking to introduce a tax on pollutants which they believe will penalise the use of fertilisers, herbicides and pesticides.

Farmers account for 4.2 per cent of France's active population and agriculture generates only 2.4 per cent of GDP, yet their lobby is powerful. Successive governments have either backed or given into the demands farmers ever since the CAP was established in 1962.

Under the present "co-habitation" between a Socialist government and rightwing president in France, matters have been complicated. Mr Jospin has sought for the first time to wean the farmers away from the right and has concentrated on championing the smallholders in a new law now before parliament. This has created tensions with President Jacques Chirac, who as a former Gaullist agriculture minister felt particularly keenly this attempt to poach from a traditional bastion of the right.

It took a special cabinet session attended by Mr Chirac last Wednesday to hammer out a common French position for the Brussels talks. The common platform rejects German-backed ideas of "co-financing" which would shift part of agricul-

tural funding back to national governments, notably France.

French officials insist co-financing would undermine the essence of the CAP and say they back a system of gradual cuts in aid over the next six years. The largest cut would be an annual 3 per cent applied to cereals, grown on the largest and most efficient French farms.

Even if headway is made on reform of the CAP, France is expected to stipulate that any agreements will have to be linked to deals made on the broader negotiations for the EU's financing for the period 2000-6, the so-called Agenda 2000.

"We cannot expect us to make concessions here unless others make concessions elsewhere," a senior official said last week.

OCALAN CLAIM TURKISH PRESIDENT'S REMARKS LEAD TO FRESH SOURING OF RELATIONS

Outlaw Greece, says Demirel

By Leyla Sultutan in Istanbul

Suleyman Demirel, the Turkish president, yesterday said Greece should be declared an outlaw state, after the captured Kurdish leader Abdullah Ocalan allegedly told interrogators that Greece had long been supplying his militant movement.

"Greece should be added to the list of countries that support terrorism and harbour terrorists. A country like that can only be described as an outlaw state," the Anatolian news agency quoted Mr Demirel as saying during an interview with Philippines television during a visit to Manila.

Each year, the US State Department releases a list of countries it says sponsor terrorism.

The remarks suggested a further souring of an already fraught relationship between the two countries since the capture of Mr Ocalan, leader of the Kurdish Workers Party (PKK), last week in Nairobi. He had been hiding inside the Greek embassy in the Kenyan capital.

Three Greek ministers have since resigned over outrage in Greece caused by the government's failure to protect Mr Ocalan after giving him sanctuary.

The Hürriyet newspaper, the best-selling Turkish daily, yesterday published what it described as Mr Ocalan's "first confessions". The newspaper claimed Mr Ocalan told Turkish interrogators that Greece had supported the PKK by giving it arms and missiles, providing training for his militants at

a camp in Greece; and giving him a Greek Cypriot passport.

"What is worse is that we see no sign of remorse," Mr Demirel said. "On the contrary, Greece is shamelessly unhappy at the fact that Ocalan is in the hands of justice."

European Union foreign ministers yesterday held out an olive branch to Turkey, underlining their support for its territorial integrity and offering financial aid for projects in its troubled south-east region, where most of the population are Kurds.

The 15 ministers also condemned terrorism, and the violence in Europe sparked by Mr Ocalan's capture, while calling for Turkey to give him a fair and open trial. Turkey holds Mr Ocalan responsible for a 14-year

conflict which has cost up to 30,000 lives.

The EU statement made no comment on Greece's role in the affair. George Papandreou, Greek foreign minister, acknowledged that Greece should have informed other member states of developments concerning Mr Ocalan. But he denied Greece had been aiding a terrorist by providing Mr Ocalan with shelter.

Greece had tried to get Mr Ocalan to a third country "for strictly humanitarian reasons" but had been unsuccessful. "There was nothing beyond that."

Meanwhile the PKK's call for a general strike in the south-east of Turkey met a patchy response in Diyarbakir, the region's biggest city. No violence was reported.



A Kurdish demonstrator outside the Turkish embassy in Moscow shows his support for PKK leader Abdullah Ocalan. Reuters

Rates debate gets a new twist

The euro's 5 per cent fall against the dollar since January has raised doubts about early interest cuts, says Wolfgang Munchau



ECB watch

The euro's gradual decline against the dollar has given a new twist to the debate over European interest rates.

The currency's 5 per cent fall since January, which yesterday saw the single currency dip below \$1.10 for the first time in its brief life, constitutes a loosening of monetary policy for exporters, who benefit directly from a cheaper exchange rate.

But its impact on the debate on interest rates - and whether and when they should be cut by the European Central Bank - is far from straightforward.

The export sector only accounts for just over 10 per cent of the euro-zone's output, so the currency's decline has a limited effect on the overall economy.

Lower interest rates are a more even-handed form of monetary relaxation, since they leave private and corporate creditors better off.

But both measures could have similar macroeconomic effects. The euro's fall from over \$1.17 in early January means monetary conditions in the euro-zone have been loosening, even though the ECB has kept its benchmark short-term interest rate unchanged at 3 per cent.

The euro's latest fall came amid renewed pessimism over economic growth in

Germany and Italy - which has led many analysts to estimate that the euro-zone is likely to grow by less than 2 per cent this year. The US economy, meanwhile, continues to expand robustly.

The overwhelming consensus among analysts had previously been that the ECB would cut rates in the first half of the year.

That remains the majority view, but more dissenters are beginning to be heard. Rolf Schnieders, economist at Dresdner Bank, believes that the weak euro, high wages in Germany, and relatively lax fiscal policy are likely to deter the ECB from cutting interest rates.

The ECB could argue that the euro's present weakness may mean that a rate cut is no longer necessary. The monetary data, which the ECB says it relies on heavily, also point against a rate cut. M3, a measure of

broad money, has grown by an annual rate of 4.7 per cent in the last quarter in 1998, close to the ECB's reference value of 4.5 per cent.

Indeed, in recent days several central bankers, including Wim Duisenberg, ECB president, have argued that monetary conditions are sufficiently lax to allow good economic growth.

The risk of further weakness in the euro may itself be another argument against a rate cut, which could accelerate any currency fall.

However, unlike central bankers, politicians seem to be largely unperturbed by this issue.

Heiner Flassbeck, secretary of state in Germany's finance ministry, said yesterday the fall in the euro was not a cause for alarm, since it reflected different market expectations for US and euro-zone interest rates.

However, it will be the cautious bankers, and not the politicians, who decide any future rate cuts.

Bonn minister shelves nuclear reprocessing ban

By Ralph Atkins in Bonn

Jürgen Trittin, Germany's Green environment minister, has withdrawn plans for an early ban on reprocessing nuclear waste in the clearest acknowledgement yet of the stiff opposition to his proposal for shutting the country's 19 atomic power stations.

The environment ministry confirmed yesterday that the proposed ban - which Mr Trittin had originally envisaged starting next January - had been removed from draft changes to the country's atomic law.

Last month "consensus" talks between government and industry, chaired by Gerhard Schröder, the chancellor, agreed the reprocessing of nuclear waste by companies in France and Britain would continue until suitable alternatives had been found.

Industry expressed surprise that clauses referring to a proposed ban had been removed completely from the draft, circulating in Bonn. It had been expected that just the timetable for the ban's implementation would be removed.

But the environment ministry said a ban without an implementation date would have been nonsensical. The goal of ending nuclear waste reprocessing would now be discussed in case-by-case negotiations with industry on shutting the 19 atomic power stations.

Industry experts reckon that could mean reprocessing continuing until 2004 or later. With many still suspicious of Mr Trittin's intentions and tactics, however, some feared the environment minister would seek other mechanisms for imposing an early ban.

Mr Schröder last night met Mr Trittin and other senior members of his Social Democratic coalition to review the draft amendments on nuclear power - as well as other controversies which have hit the new government since it took office in October.

Yesterday Oskar Lafontaine, SPD chairman and finance minister, said the government would slow the tempo of its legislative programme after the bumpy start. Proposals would have to be fully worked out before being launched.

Mr Lafontaine said the government was looking in particular for a "broad consensus" behind its plans to reform the country's nationality laws - including talks with the opposition Christian Democratic Union.

Earlier this month, Mr Schröder's government lost its majority in the Bundestag, or second chamber of parliament, after the defeat of the SPD-Green coalition government in the state of Hesse, central Germany. The Bundestag, which has to approve many federal bills, represents the 16 Länder, or federal states.

Commission unveils CAP concessions

By Michael Smith in Brussels

The European Commission last night made its first concessions on proposed reform of the Common Agricultural Policy as part of an effort to win European Union governments' approval for a wide-ranging package of changes.

The concessions to the beef and milk regimes would cost an extra €90m (\$99.8m) if fully implemented by 2006 as the Commission intends.

This means further changes to the reform proposals are inevitable. EU finance ministers have made clear they are looking for a freeze in the farm budget at the 1999 level of about €40bn by 2006. The concessions were unveiled by the Commission and Germany, holder of the EU's rotating presidency, as farm ministers began marathon talks in Brussels aimed at agreeing reform. On beef, the Commission has backed away from plans to end "intervention" buying, a system through which the EU buys meat at guaranteed prices.

However, the intervention prices will be well below current levels and so will only come into operation when prices are exceptionally low.

Most of the additional €90m expenditure, however, will be incurred by changes to direct payments, made as compensation for proposed price cuts. Beneficiaries of the changes would include Spain, Portugal, Sweden, Finland and Austria.

Changes to milk proposals are likely to have a negligible effect on the CAP budget.

The most important concession is a proposal to change the allocation of increased quotas envisaged under the reform. Commission proposals tabled last March suggested a 2 per cent increase in the quotas which limit production to keep supply in balance with demand. Half of the increase was to go to farmers in mountainous regions and the rest to priority groups including young farmers. Countries without mountainous regions protested. Yesterday's revised proposal would cut the allocation for mountainous region farmers from half of the increase to a quarter, in other words half a percentage point. The five-page compromise paper makes provision for an unspecified allocation of increased milk quotas for specific member states.

The paper says milk prices should reduce in four equal steps by a total of 15 per cent, the same drop as envisaged in the March proposals. However, member states would conduct a review of the milk regime in 2003.

Officials of the council and the Commission last night embarked on bilateral negotiations with the 15 member states. Compromise proposals on cereals are expected to be unveiled today.

Editorial comment, page 15. Commodities, page 28.

NEWS DIGEST

DIFFERENCES REMAIN OVER UK COLONY

Spain, Britain seek to cut tensions over Gibraltar

Spain and Britain have agreed they should improve bilateral relations and reduce tensions arising over the British colony of Gibraltar, although a meeting of their foreign ministers showed fundamental differences over the territory remain.

Abel Matutes, Spanish foreign minister, said yesterday he was pleased that Robin Cook, UK foreign secretary, had declared his support for the implementation of European Union law in Gibraltar. This, he said, was "very important" because as constituted at present the colony was a "parasite of the Spanish economy", providing a haven for tax evasion and money launderers, and a "stone in our shoes", impairing UK-Spanish relations.

Earlier, reporting on Sunday's bilateral talks with the Spanish minister, Mr Cook said Gibraltar had made significant progress in transposing EU directives into Gibraltar law, with only eight of 66 directives still to be introduced. Peter Norman, Luxembourg

IRISH TOURISM

Revenue soars to record

Ireland's tourism revenue soared to a record €13.1bn (£3.94bn) (\$4.37bn) in 1998, and the industry is set to overtake agriculture as the country's largest employer, the Irish Hotels Federation said yesterday.

Employment in the sector had grown by almost 20 per cent since 1996, and hotels and guesthouses employ more than 50,000 people, said Bill Power, president of the IHF, at the launch of its annual report.

Revenue from overseas visitors rose nine per cent to €12.3bn, with the number of foreign tourists rising 10 per cent to 125.5m. An additional €190m came from domestic tourism, giving total revenue equivalent to around five per cent of Ireland's gross domestic product.

There were more than 820 hotels and 443 guesthouses in Ireland last year, providing over 40,000 rooms, an increase of almost 30 per cent over the past three years, Mr Power said. Reuters, Dublin

HUNGARY'S CURRENT ACCOUNT DEFICIT

PM blames foreign companies

Viktor Orbán, Hungarian prime minister, will this week meet leaders of multinational investors after his government said foreign companies were partly to blame for a deterioration in the country's current account deficit last year.

Attila Cikan, economic affairs minister, said 20 business leaders would be meeting the prime minister after repatriation of profits doubled in 1998 to \$1bn, against \$500m in 1997.

The rise in repatriations contributed nearly half of Hungary's \$2.25bn current account deficit for the year - around 4.6 per cent of gross domestic product - against \$1bn in 1997. Robert Wright, Budapest

GEORGIAN PRESIDENT

Shevardnadze hits at Russia

Eduard Shevardnadze, Georgia's president, yesterday harshly criticised Russia for its refusal to extradite a man suspected of trying to kill him.

"Support for terrorists will backfire against those who render it," Mr Shevardnadze said. "I wonder what Russia's reaction would be if Georgia harboured terrorists, bandits and killers plotting to overthrow the Russian government."

Mr Shevardnadze was referring to Igor Giorgadze, a former Soviet KGB officer and Georgia's former security chief, who fled to Moscow after Georgian officials charged him with organising a 1995 bombing of the Georgian president's motorcade.

Mr Shevardnadze escaped that attack with minor cuts. He also narrowly survived an assassination attempt in February 1998, when up to 20 gunmen showered his motorcade with grenades and automatic gunfire. AP, Tbilisi

FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Niederungstrasse 3, 60318 Frankfurt am Main, Germany. Telephone: +49 69 150 830, Fax: +49 69 596 4481. Registered at the Commercial Register of the City of Frankfurt am Main, No. 15083. Represented in London by David C.M. Bell, Chairman, and Alan C. Miller, Deputy Chairman. The shareholders of the Financial Times (Europe) GmbH are Pearson Overseas Holdings Limited, 3 Burlington Gardens, London, W1J 1LE. Shareholder of the company is Pearson plc, registered at the same address.

GERMANY:
Responsible for Advertising content: Colin A. Kraus. Printer: Hertzberg International Verlagsgesellschaft mbH, Adminal-Rosenstrasse 1a, 10245 Berlin. Telephone: +49 30 1740 1303. Responsible Editor: Richard Lambart, c/o The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

FRANCE:
Publishing Director: P. Maréchal, 42 Rue La Boétie, 75008 PARIS. Telephone: (01) 576 1234. Fax: (01) 576 1235. Printer: S.A. Nord Éclair, 1201 Rue de Caen, F-91000 Evry-Courcouronnes. Editor: Richard Lambart, ISSN 1148-2753. Commission Paritaire No 578683.

SWEDEN:
Responsible Publisher: Bradley P. Johnson. Telephone: +46 8 791 2345. Printer: AB Kvalitetstryckeriet, Expressen, PO Box 6007, S-580 06, Malmö.

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Economic indicators for euro-11 countries										
	Dec 1998	Nov 1998	Oct 98	Sep 98	Aug 98	Jul 98	Jun 98	May 98	Apr 98	Mar 98
Inflation (annual % change)	0.8	0.8	1.0	1.0	1.2	1.4	1.6	1.8	2.2	2.5
Unemployment (%)	10.5	10.5	10.5	10.5	11.0	11.0	11.0	11.0	11.0	11.0
Trade (€bn)										
Exports	8.8	8.8	8.7	8.6	8.5	8.4	8.3	8.2	8.1	8.0
Imports	8.8	8.5	8.4	8.4	8.2	8.0	7.8	7.6	7.4	7.2
Trade balance	0.0	0.3	0.3	0.2	0.3	0.4	0.5	0.6	0.7	0.8
Current account (€bn)	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3
Current account balance	21.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8
% of GDP	1.5	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7
Industrial production (%)	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3
GDP growth (%)	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3
Over same quarter last year	2.7	2.7	2.7	2.7	2.7	2.7	2.7	2.7	2.7	2.7
Money supply	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3
M3 Annual growth rate (%)	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5

Source: Eurostat. * Estimated data in brackets. ** Annual growth rate in % for 1998 and 1999 are used to calculate the monthly rate. *** Annual % change.

John 20 125

Commission unveils CAP concessions

Bancorex, Romania's biggest bank, starts to fight for its life

"There was a state of terror here: the staff were just instruments to execute decisions of two or three people," Joe Cook reports

Until 1997, the directors of Bancorex, Romania's biggest bank, "were able to sign off on \$10m loans with one signature - their own", recounts Dragoș Andrei, the bank's senior vice-chairman.

"The amount decreased to \$8m for the vice-chairman, and so on down the line. There was a state of terror here: the staff were just instruments to execute the decisions of two or three people."

While that regime ended after 1997, the price is still being paid. Yesterday, senior officials at Bancorex said Vlad Soare, the bank's chairman since April 1998, was considering resigning under pressure from the World Bank, which is advising the Romanian government on the recapitalisation and restructuring of Bancorex.

Other senior Bancorex managers could follow suit before the week is out.

In 1997 Bancorex, which is 62 per cent state-owned and has a 25 per cent share of the Romanian banking market, reported profits of \$90m.

When a new management

team, Mr Andrei among them, arrived last April, its first move was to look again at the bank's 1997 figures. "We never expected to find problems of such magnitude," said Mr Andrei.

Bancorex lent hundreds of millions of dollars to trading and import-export companies, many of them set up by former members of communist Romania's intelligence service, the hated Securitate.

Nearly \$70m was loaned to manufacturers to purchase machinery, the cash-flow from which, says another senior Bancorex manager, could never have serviced the loan repayments.

Bancorex's biggest debtor by far is GC&P, a hotel and trading company that owes nearly \$142m to the bank. Much of this lending was influenced by cronyism and politics, "Bancorex was not a bank," says Mr Andrei, "it was a state organisation."

Among the companies and individuals that own 10 per cent of Bancorex, "you'll find significant debtors to the bank," he said.

After the accounts for 1997 were trawled through, the

Moody's raises doubts on reforms

Moody's Investors Services, the US credit rating agency, yesterday assigned a speculative Caa1 rating to Romania's domestic currency obligations, saying that "prolonged delays in privatisation and structural reform have brought the economy to the verge of a financial crisis", writes Joe Cook.

Romania risks defaulting on foreign debt service payments of \$2.9bn which are due this year unless the country can reach agreement with the International Monetary Fund over a new loan accord.

A team from the Fund is currently holding talks with a government delegation led by Traian Rădescu, the country's finance minister.

"The resumption of multilateral financing will be a crucial determinant of whether a financial crisis and default can be avoided," said Moody's.

The government is understood to be seeking IMF loans of some \$450m, which would in turn unlock World Bank and EU credits. Analysts believe that \$1bn would be enough to help Romania avoid default.

\$90m profit was adjusted to a \$90m loss. Some 70 per cent of the bank's loan portfolio was classified as non-performing. Today, Bancorex is fighting for its life. "If nothing is done very shortly, the bank will require the full support of the National Bank of Romania [the central bank]," says Mr Andrei.

The recapitalisation and restructuring of Bancorex, which Mr Andrei estimates will take \$1bn, is a precondition for new loan agreements between Romania and

the International Monetary Fund and World Bank. Without multilateral loan accords, Romania risks defaulting on foreign debt service payments of \$2.9bn this year, \$1.8bn of which falls due within 90 days.

Within weeks of arriving at Bancorex last spring, the new management set to work on a restructuring plan which, says Mr Andrei, would "safeguard the bank's core businesses and make the bank look as sexy and attractive as possible for pri-



Finance minister Traian Rădescu: leading delegation to IMF talks EPA

[state] budget but it would have solved 65 per cent of the non-performing loan problem," says Mr Andrei. The remaining 35 per cent of non-performing assets, most of which, says the bank, stem from companies which make operating profits, would be rescheduled.

Under the plan, the non-performing loans transferred to the Bank Asset Resolution Agency would be packaged for debt/equity swaps. "We do of course have guarantees on our exposure, and we

own today a lot of assets and equity. We have started to prepare packages of industrial assets from the shipping, textile, furniture, poultry and other industries," says Mr Andrei.

"These could attract quality investors, who would gain significant market share in the Romanian economy," he says.

The World Bank, says Mr Andrei, "took a very brutal approach: liquidate the bank". This is "definitely not an option," he says, "because of the costs incurred by the bank and the country as a whole."

The World Bank's second option was to extract the full amount of non-performing loans from Bancorex's books. But this, says Mr Andrei, would have been difficult for the government to support in a country "facing a huge external debt, a trade deficit of about \$2.5bn, contracting GDP and shrinking industrial output".

If Mr Soare goes it would be a "trade off with the World Bank to save Bancorex," says a senior Bancorex manager, adding that the bank's entire management team is "not very happy with the World Bank's attitude". The World Bank has rejected five differ-

ent restructuring proposals put forward by Bancorex and Rothschilds since last November.

For its part, the government earlier this month decreed the transfer from Bancorex to the Bank Asset Resolution Agency of 4,185bn lei (\$837m) of non-performing assets. In exchange, Bancorex received a state bond of equivalent value that carries no interest and falls due by March 31 2000. The bond will be financed by the finance ministry.

Mr Andrei says that as soon as Bancorex, Rothschilds, the World Bank and the government reach agreement on a rescue package, "we will immediately prepare the pitch and the roadshow for privatising the bank".

The privatisation plan includes trying to attract both strategic and multinational investors, to be followed by an initial public offering. "Whoever buys this bank will have access to one fourth of M2 and have a say throughout the economy," says Mr Andrei.

But speed is of the essence. "Today, Bancorex is not politicised," says Mr Andrei.

"But nobody can guarantee that next year's general election will not change that. Therefore, quick and transparent privatisation is essential."

Sweden losing the fight against GM foods

By Nicholas George in Stockholm

Swedish animal feed suppliers have indicated they may soon be forced to give up their ban on genetically modified fodder, even though the country is one of the few in the world whose farm industry has taken a stand against GM animal feeds.

"It is a losing battle and I don't think we will stay GM-free past the year 2000," said Kjell Larsson from the Swedish Farmers Supply and Crop Marketing Association.

Sweden prides itself as having the world's most environmentally conscious agriculture and Swedish agriculture has tried to profile itself as the world's cleanest, with a ban on the routine use of antibiotics, strict controls on pesticide use, an almost total absence of salmonella and moves to outlaw battery chicken rearing.

But the country's animal fodder industry is struggling to secure supplies of non-GM soya beans meal for use in dairy and meat production, as the amount under cultivation dwindles.

Since 1996 the Swedish dairy and meat producing industry has stopped the use of GM animal feed as a result of pressure from food retailers and consumers who were concerned about the possible long term risks involved with the products.

In the past two years Sweden has imported around 350,000 tonnes a year of non-GM soya meal, mainly from Brazil. However next year even Brazil is likely to start growing GM soya crops.

Mr Larsson said that even now it was impossible to guarantee 100 per cent non-GM feed as even feed that was imported from Brazil had a trace of GM crops in it.

This was probably a result of contamination in bulk shipping and handling facilities during transport to Sweden.

"As a feed supplier we try to meet the requirements of our customers but the possibility of doing this will reduce dramatically in the year 2000," said Mr Larsson.

He said farmers who wished to avoid the use of GM crops in animal feed would have to rely on grass, silage and wheat, but that this was likely to prompt a 15-20 per cent fall in yield.

Katarina Mahnstrom from Arla, the country's largest dairy producers co-operative, said the ban had been made as a result of pressure from customers.

"The customers don't want to have it and we do not know the long term risks of its use," she said.

Swiss ski resorts see heavy snowfalls but light revenues

By William Hall in Zurich

Switzerland's ski resorts, having suffered from years of too little snow, now find that they have too much.

The Gotthard tunnel, Switzerland's main trans-alpine route, has been blocked for days. The only way in or out of some of Switzerland's top resorts has been by helicopter and even they were mostly grounded yesterday by bad weather.

Although the airports of Zurich and Geneva are now back to normal, most of Switzerland's mountain passes are blocked and the risk of avalanches has brought skiing to a halt in resorts as far apart as Andermatt and Saas Fee.

In Davos only 6 of the 64 lifts were working yesterday and in St Moritz only six out of 24 lifts were operating. Road and rail links to Grindelwald, one of the most popular destinations in the Bernese Oberland, have been blocked for days. Zermatt, Adelboden and Saas Fee have been also out of bounds.

Joe Luggan, head of Grindelwald's tourist office, says that he has never seen so much snow in his 29 years in the job.

The town is losing up to SF200,000 (\$189,000) a day because daily ski visitors are prevented from using its facilities. Tourists wanting to leave have to pay SF100 (\$70) for a helicopter trip out. But yesterday even that exit route was blocked by low cloud.

One of Switzerland's best known mountain railways up to the neighbouring resort of Mören, where Sir Henry Lunn first spotted the commercial potential of skiing, has been blocked for more than a week because of the risk of avalanches.

Andrea Ova, owner of the Falken hotel across the valley in Wengen, says his resort has never had such heavy snow since records began over 50 years ago and his 57-year-old mother cannot remember anything like it.

There is between three and four times as much snow as normal and some hotels have had to be evacuated because of the avalanche danger.

Steve Garley, managing director of Thomson Breakaway, the UK winter sports operator, says last weekend was "one of the most challenging" in his experience.

Although Austrian resorts, such as St Anton, have been cut off by road, they have still had rail access. He believes that Switzerland has been the worst hit of all the Alpine destinations. But he is not pessimistic. "We are on the verge of some of the best skiing conditions," he says. The weather changes so quickly in the Alps that yesterday's closed resort can quickly become tomorrow's ski paradise.

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INTERNATIONAL

PRESIDENTIAL CONTENDER'S PROPOSAL PLAN WOULD HELP RADICAL RESTRUCTURE OF COUNTRY'S ESTIMATED \$29BN EXTERNAL DEBT

Nigerian candidate suggests selling some state oil assets

By William Wallis in Lagos

Olu Falae, one of the two contenders in Nigeria's presidential election this Saturday, said yesterday he would be prepared to sell off part of the government's 80 per cent stake in the oil sector as part of a radical restructuring of the country's estimated \$29bn external debt.

It is the first time a leading Nigerian politician has made such a proposal. Chief Falae said the move would accompany rescheduling of the \$21bn owed to the Paris Club of official creditors, over \$15bn of which represents arrears. The lowest oil prices for 12 years have seen Nigeria's foreign exchange earnings fall sharply, contributing to its most serious economic crisis since independence. Rescheduling is seen as an essential element in the country's recovery effort.

Officials at Britain's Export Credit Guarantee Department, which is owed at least \$5bn, have been calling for evidence of government commitment to tackling arrears.

"I want to get to grips with the debt problem and get to the level where development can start again and investment can come in again," Chief Falae said in an interview with the Financial Times.

'I want to get to grips with the debt problem and get to the level where development can start again and investment can come in again'

"We have first-class assets, like our equities in the oil-producing companies."

"As part of a package, we may decide to divest a portion of what we hold to have the cash to back a debt strategy."

By selling off 10 per cent of government shares in oil joint ventures, more than \$8bn could be raised, he added. Until recently, public opinion has been stacked against the sale of government assets in the oil industry. The fact that Chief Falae has raised it during

his campaign is an indication that attitudes may be changing.

Nigeria's 2m b/d of oil, most of it produced in joint ventures with the multinationals, accounts for more than 90 per cent of foreign exchange earnings.

At current prices, and without rescheduling, external debt arrears will climb further.

Last year's scheduled debt-service was \$4.4bn. The 1999 budget provides just \$1.7bn for servicing foreign debt, implying that \$2.5bn in new arrears, on top of the \$15bn already accumulated, will be incurred.

Any rescheduling pact will depend on the incoming civilian government keeping to the terms of a recent policy agreement with the International Monetary

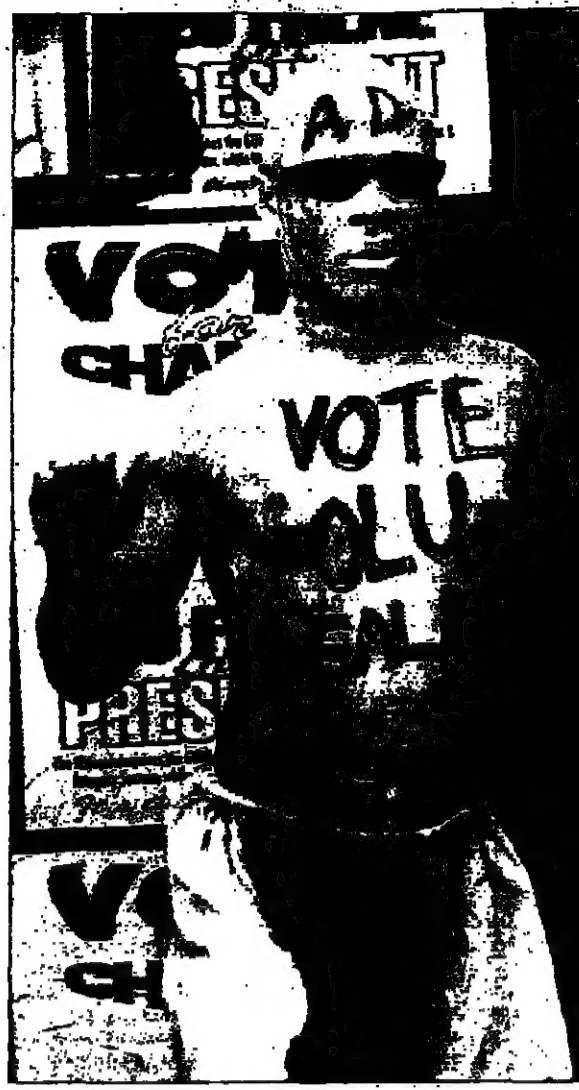
Fund. Chief Falae would not commit himself: "We will have to wait and see what the situation is when we take office. We consider all options open," he said.

He is running as the joint candidate of two parties: his south-western regional party, the Alliance for Democracy, which advocates radical change and devolution, and the All People's Party, a coalition of business magnates and establishment politicians.

Latest results of Saturday's assembly and Senate elections yesterday gave the People's Democratic Party (PDP), whose candidate is former General Olusegun Obasanjo, 194 seats in the 380-seat assembly against 127 for the other parties.

The PDP was ahead in the 109-seat Senate with 59 seats to the alliance's 39. Most observers make Gen Obasanjo front-runner for president, but Falae officials say that Senate and assembly voting is not a reliable guide to the outcome.

See Nigeria survey



Clowns campaign for Olu Falae's Alliance for Democracy. The presidential candidate suggests selling state oil assets Reuters

IRAQI PROTESTS OPPOSITION GROUPS SAY OVER 100 DIED IN SADDAM CITY FOLLOWING DEATH OF SHIA CLERIC

Baghdad denies killing scores of rioters

By Roula Khalaf in London

Iraqi opposition groups accused the Iraqi regime yesterday of killing scores of people to put down riots sparked by the death of a senior Shia cleric.

Baghdad immediately denied the allegations and said no unrest had ever taken place. "What is being alleged by foreign media and circles on the so-called disturbances in a number of provinces... is a figment of imagination," said Uday al-Tal, head of the official Iraqi news agency.

Reports on the number of deaths are difficult to verify, but several Iraqi opposition sources in exile said over 100 people had died last week-end in Saddam City, an over-populated, poor Shia suburb of Baghdad, following the killing of Ayatollah Mohammed Sadeq al-Sadr and two of his sons.

Western diplomats confirmed that serious unrest had broken out in Saddam City and in the southern holy city of Najaf, 150km south of Baghdad. The ayatollah was a popular figure whose relations with the

government are believed to have soured in recent months. His killing fuelled cries of outrage from Iran and from the Shia community in Lebanon. Iraqi Shia opposition groups and Tehran blamed the killing on the government.

Diplomats said there were no visible signs of problems in the capital yesterday, or extra security measures taken, suggesting that security forces may have put an end to disturbances around Baghdad.

The United Nations

humanitarian office said UN observers who travel around the country to ensure that food bought under the oil-for-food exemption to UN sanctions is equitably distributed had been able to travel to Najaf at the weekend.

The government disputed claims by an Iran-based Shia opposition group of continuing unrest in the south and said it would take foreign reporters to prove its point. But officials at the London-based Khoei Foundation, a Shia institution in London, said they had received infor-

mation that Najaf was yesterday tense. It was still surrounded by Iraq's elite Republican Guards and rocket launchers had been stationed in several neighbourhoods.

The new tensions in Iraq have overshadowed Baghdad's attempts to focus attention on the continuing military conflict with the US and Britain over the southern and northern no-fly zones.

Baghdad said yesterday that attacks by US and British aircraft had killed one person and wounded several

others. US military officials said F-15 fighters had bombed anti-aircraft guns and radar sites near the northern city of Mosul after being fired on by Iraqi forces. US jets also attacked anti-defence sites in the south.

The no-fly zones were set up after the 1991 Gulf war to protect the Shia in the south and the Kurds in the north. After the four-day US and British air-raids on Iraq last December, Iraq said it would challenge the no-fly zones and has since been firing on US and British jets.

WORLD TRADE

US to test Beijing's stance on WTO entry

By James Kynge in Beijing

US officials were due to begin a series of visits to China today to explore possibilities for a deal on Beijing's entry into the World Trade Organisation before a new WTO round starts late this year.

Lawrence Summers, US deputy Treasury secretary, was expected to gauge the level of Beijing's enthusiasm

for WTO entry at a meeting today with Zhu Rongji, China's premier. Mr Summers was also expected to meet Xiang Huicheng, the finance minister, and Dai Xianglong, the governor of the People's Bank of China, the central bank.

Mr Zhu's attitude towards accession is seen as crucial. Analysts said the chances for a deal this year rested largely on his personal will-

ingness to push for tariff and market liberalisation.

Chinese trade officials are studying possible concessions on trade and investment but Beijing has yet to signal that Mr Zhu will make any formal new WTO offer during his planned summit in the US in April.

The focus of recent talks between Long Yongtu, a Chinese vice-trade minister, and US officials in Washing-

ton this month was to appeal for concessions on Beijing's entry, officials said.

Mr Long asked for greater flexibility on the deadlines for China's compliance with WTO market access obligations. US officials said some flexibility on the length of transition periods to full WTO compliance was possible in certain sectors, but there was little room for ambiguity on deadlines.

The US is also understood to want to avoid agreements under which China can bunch up its commitments for phasing out tariffs and barriers towards the end of agreed transition periods. China, meanwhile, is hoping the US will reveal its "bottom line" of liberalisation demands for a WTO deal.

Such issues are expected to be addressed in meetings between Charlene Barshe-

sky, the US trade representative, Bob Cassidy, assistant US trade representative and Peter Scher, the US special agriculture negotiator, in the next two weeks. Madeleine Albright, the US secretary of state, is also set to visit Beijing before the end of February.

Mr Summers is expected to seek a further reassurance that China does not plan to devalue its currency.

US running out of answers as trade gap with Japan swells

Stymied by WTO rules and global economic concerns, Washington has scant chance of reversing a 33% rise in its deficit with Japan, report Nancy Dunne and Michio Nakamoto

Throughout Japan, provincial cities such as Fuji Yoshida, at the foot of Mount Fuji, are dotted with American-style shopping centres that cater to the increasingly diverse needs of the local population. In the large cities, names such as GAP and Eddie Bauer adorn the streets while outside the urban sprawls, US multiplex cinemas draw audiences to the latest Hollywood blockbuster.

American retailers and entertainment complexes are transforming Japan's landscape. But Japanese consumers' love affair with things American has yet to reverse the ballooning US merchandise trade deficit with Japan, which has risen to dangerously high levels again.

The latest figures show that the US trade deficit with Japan narrowed 2.2 per cent in January to \$48.7bn (\$4bn), as a result of a fall in Japanese exports. But in 1998, the US deficit with Japan grew more than 33 per cent over the year to \$56.2bn.

The heat is again on the US government to do something about the imbalance.

Last month, Charlene Barshefsky, US trade representative, was driven to resurrect Super 301. This once-fearsome provision of US law - renewed under an executive order - is virtually

useless because the US is now required to go to a dispute settlement panel in the World Trade Organisation to settle most of its differences with its trading partners.

With great vigour and decreasing optimism, the Clinton administration has already negotiated 35 bilateral trade pacts - covering everything from telecommunications and housing insurance and government procurement. Only a handful of these pacts have been successful. Washington has threatened, demanded, exhorted, and nagged, but the US merchandise trade deficit has continued to climb.

This is partly the result of the deepening recession in Japan and the continued strength of the US economy keeping US demand for Japanese products high. But US exporters still find many non-tariff barriers stubbornly intact.

To be sure, the foreign share of markets in a wide range of products - from housing to beef and semiconductors - has risen sharply in the wake of bilateral agreements.

The recession, which has weakened many domestic companies, has also opened up opportunities for foreign businesses.

"There has not been a better time for foreign compa-

nies to make inroads as there is now," says a US businessman in Tokyo.

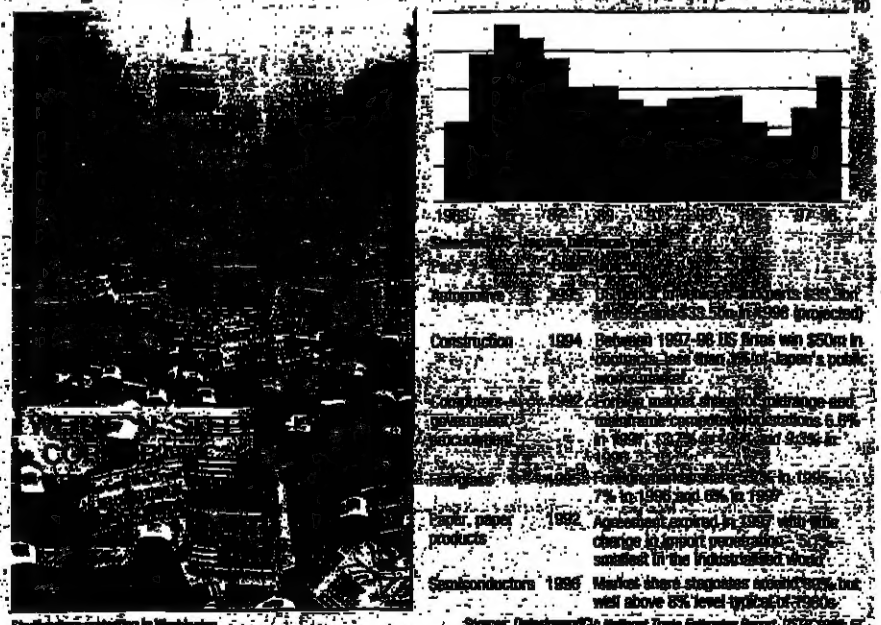
But the changes fall below the expectations of Japan's trading partners. US officials said last week they had seen little significant movement on the much-trumpeted "enhanced deregulation initiative" between the two countries.

"In most of the procurement agreements - particularly in the past year or two, the initial progress has stalled and even been reversed in some cases," says a US trade official in Washington. "The economy is one reason, but we also think they are testing us. Maybe Japan thought we weren't paying as much attention as we are."

Although Japan won plaudits for repealing its restrictive Large Scale Retail Store law, US officials complain about a recent Japanese government decision to freeze new construction of large stores for up to 18 months or more.

US suggestions for strengthening fair trade and competition laws within Japan have been virtually ignored. "Japan has built a highly cartelised society," says Steve Clemens of the Economic Strategy Institute. "Talking about deregulation is standard for the course. The questions and problems

Finding the balance



have been the same for 30 years." In particular, where business practices, rather than specific regulations, provide the main obstacle to foreign penetration, change has been slow. Bilateral negotiations on opening up the market for flat glass, for instance, go back eight years.

Although an agreement was reached in 1994, "the three Japanese manufacturers have much the same market share as they have always had," says one US official.

The problem is that the large Japanese manufacturers have locked up the distribution system. "The wholesaler is afraid that if they handle even a little bit of the foreign product... his relationship with his traditional customer will be jeopard-

ised," says the US official. In some cases, the recession has even strengthened these ties. Ms Barshefsky's response options are limited. She can no longer credibly threaten bilateral sanctions. Tokyo's response is simply that it would not complain to the WTO about unauthorised retaliation, and the US would face an embarrassing defeat.

She also has to contend with the State Department, Pentagon, and Treasury, which have forced her to pull her punches on grounds of national security and Japan's weakened economy.

The US has created "a real mess," when it virtually gave up its option to impose bilateral sanctions by joining the WTO, says Mr Clemens. "It will take the clarity of an economic disaster -

and major job dislocation - before there is real change in Japan," he believes. The WTO has offered some US successes, such as in the liquor market, where a ruling against Japan forced the government to lower tariffs on a range of imported spirits.

But there are many issues that the WTO does not cover, particularly competition policy, which is central to many of the problems foreign companies face in Japan.

That leaves the US few options other than old-fashioned muscle-flexing behind the scenes. With pressure from the steel industry and others mounting, the next several months will test whether the Clinton administration has the necessary resolve.

NEWS DIGEST

JORDAN'S ARMY

King Abdullah dismisses four top generals

King Abdullah of Jordan has dismissed four senior army generals, the first personnel changes he has made since becoming king this month after the death of his father, King Hussein. The dismissals, said officials, were part of the king's strategy of modernising the army as well as promoting a younger generation of officers.

King Abdullah, 38, spent 14 years as a career soldier, serving until recently as commander of the special operations command, the army's elite force.

The most senior general to be sacked is Tahseen Shur-dum, the second in command and head of ground operations for nearly a decade, and tipped at one stage to become joint chief of staff of the armed forces. He was a senior member of the Jordanian team which signed a peace treaty with Israel in 1994. The other three generals are Eid Rweidan, chief of military intelligence, Hamzeh al-Azz, head of personnel, and Mohammad Abbadi, head of administration. All four were assistants to Field Marshal Abdul-Hafez al-Kabaneh, joint chief of staff of the armed forces who was very close to King Hussein. He retains his post.

It was alleged that while crown prince, Prince Hassan, King Abdullah's uncle, had wanted to dismiss the field marshal for corruption. But instead, shortly before his death, King Hussein dismissed his brother as crown prince, accusing him of meddling in military affairs. Judy Dempsey, Jerusalem

ISRAELI ECONOMY

Lending rate cut to 13%

The Bank of Israel yesterday lowered its key lending rate for March by 0.5 percentage points to an annual 13 per cent, the first cut since last August.

The cut followed a fall of 0.5 per cent in the consumer price index for January, with expectations that inflation could fall to 4 per cent this year compared with 8.6 per cent in 1998. Jacob Frenkel, governor of the Bank of Israel, a staunch defender of tight monetary policy, said he expected the February consumer price index to be either nil or negative. Meanwhile, the European Union yesterday said Israel would join its research and development programme, allowing it to compete for \$16.4bn joint research projects over the next four years. Britain, France, Holland and Belgium had wanted to block Israel's participation until it had revived last October's Wye peace accord with the Palestinians. Judy Dempsey

COMPENSATION FOR ABDUCTION

Egyptian ministry penalised

Egypt's interior ministry was yesterday ordered by a court to pay £210,000 (\$29,300) in compensation to the wife of a leading opponent of the Libyan government who was abducted while in Cairo and later killed.

The Cairo appeals court awarded the damages to Baha al-Enany, wife of the former Libyan foreign minister Mansour Khalifa. Mr Khalifa, who disappeared in 1993, became an outspoken critic of the Libyan leader, Muammar Gaddafi. His death followed a threat by the Libyan regime to eliminate its opponents. Mark Huband, Cairo

NEWS DIGEST

WORLD TRADE ORGANISATION

Deadline set for choice of successor to Ruggiero

World Trade Organisation members have set March 12 as their new target date for selecting the next director-general to succeed Renato Ruggiero of Italy, after missing two deadlines of mid-December and mid-February. Mr Ruggiero's four-year term and the terms of his three deputies end on April 30.

At the last count Supachai Panitchpakdi, Thailand's deputy prime minister, was leading the field of four candidates, followed by Hassan Aboynoub of Morocco, Canada's Roy MacLaren and Mike Moore of New Zealand. However, Mr Moore has the most second-choice votes, which puts him in a strong position since the appointment must be made by consensus.

Mr Supachai yesterday denied he was planning to withdraw from the race because he lacked US support. Although Washington has made no public announcement, US officials say the administration backs Mr Moore and Mr MacLaren equally. Mr Supachai was cautious yesterday on his prospects, saying the choice would be determined by "global politics". Frances Williams, Geneva

CONFERENCE ON GMOs

Talks may run out of time

Frustrations were running high yesterday morning as negotiations to hammer out the details of a UN biosafety protocol governing the international movement of genetically modified organisms (GMOs) appeared to run out of time and options.

"There are still significant outstanding issues to be resolved," said Rafe Pomerance, spokesman for the US delegation to the conference, a follow-up to the 1992 Convention of Biodiversity signed in Rio.

Delegates from 170 countries meeting in Cartagena, Colombia, have so far failed to agree on fundamental trade issues within the protocol as well as important mechanical issues to make the agreement applicable in practice. Over the weekend, small groups working behind closed doors agreed to exclude commodities and pharmaceuticals from the protocol, a point favoured by countries such as the US, Canada, Australia, Mexico and Argentina, some of the main exporters of GMOs. But today is the last day for negotiations, now in their 10th day, and delegates, complaining of remaining ambiguities and a lack of transparency governing the course of negotiations, doubt consensus will be reached. Adam Thomson, Cartagena

US DEPARTMENT OF AGRICULTURE

Forecast on exports cut

Weak demand in some economically troubled regions, coupled with plentiful supplies of farm produce, yesterday prompted the US Department of Agriculture to cut its forecast for exports in 1999 to \$49bn, down by \$1.5bn from its previous estimate late last year. This would be \$4.6bn less than in 1998 and well below the peak figure of \$59.8bn in 1996. Imports are also likely to rise, by about \$1bn from the 1998 level, to \$38bn. The loss of exports comes as US farm incomes are being squeezed by low commodity prices. The US Congress last year agreed a \$6bn relief package, but it is unclear whether similar help will be forthcoming in 1999. Nikki Tate, Chicago

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CONFERENCE ON DMG Talks may run out of time

US DEPARTMENT OF AGRICULTURE Forecast on exports cut

ASIA-PACIFIC

South Korea 'well ahead' on foreign reserves target

By Peter Montagnon
and John Burton in Seoul

South Korea is well ahead in meeting its target for foreign exchange reserves and the government will not need to launch new international borrowings even though its investment grade credit rating has been restored, Lee Kyu-sung, finance minister said yesterday.

The reserves, currently

around \$50bn, should reach the target of \$55bn for the year as a whole by as early as June, thanks partly to a continuing strong surplus on the current account of the balance of payments, he said in an interview.

South Korea has to meet a heavy schedule of debt repayments this year, including \$2.7bn to the International Monetary Fund and \$3.5bn to international banks

who rescheduled the country's short-term bank borrowings in the wake of last year's economic crisis. "Even with that our reserves won't decline," Mr Lee said.

The government did not need to borrow in its own right but some public sector entities, including Korea Development Bank, Korea

Electricity and KEPCO, the electric utility, might return to the market to refinance maturing long-term debt, he added. Some private sector entities might also take up borrowings, although this sector should also receive a boost from foreign direct investment which the government expects to rise to around \$15bn, measured on a commitment basis, from \$9.9bn last year.

After the shock of the economic crisis of December 1997, when South Korea's

reserves were virtually exhausted, the government is widely thought to want a substantial cushion of reserves. Mr Lee acknowledged that opening the country's capital markets had made it more vulnerable to international money flows of money, but said that \$50bn was now considered a sufficient minimum.

The minister brushed aside the concerns of private

sector economists that the current recovery would prove short-lived. Economists such as Stephen Morgan of Jardine-Fleming, who said that Korea could be heading for a Japanese pattern of weak growth alternating with outright recession because of failure to follow through on economic restructuring.

Mr Lee said the economy would return to its trend

rate of growth of 4.5 per cent from next year after a 2 per cent growth in 1998. Even this would leave a statistical unemployment rate of around 5 per cent, he admitted. But this would still be below the 7.5 per cent average rate expected for this year. Besides, the government could afford to finance the necessary welfare payments without compromising its target for bal-

ancing the budget deficit, currently 4.5 per cent of gross domestic product, by 2004. "We then a higher proportion of its spending would come from welfare payments and less on big projects for state enterprises. Korea's large-scale privatisation programme would help promote the change in mix, he said. "We are heading towards small government."

Australia gives business tax reform clues

By Gwen Robinson in Sydney

The Australian government yesterday gave the first clear indication of the direction of controversial business tax reform proposals, drawn up as part of a sweeping tax reform package announced last year.

Peter Costello, the treasurer, said the government was considering lowering the rate of capital gains tax and would abandon plans to tax managed funds and publicly held unit trusts as companies.

Mr Costello spoke after publication of a report by the government's advisory panel on business tax reform. The panel, headed by John Ralph, the chairman of Fosters Brewing group, was established after the government set out proposals last August to overhaul the tax system and introduce a 10 per cent goods and services tax (GST).

Business tax changes would be central to the GST proposal, set out in last year's election by the prime minister, John Howard, and partly aimed at blocking corporate tax loopholes.

At the same time, the government has become increasingly anxious to attract more foreign investment and prevent Australian companies moving offshore. It recently launched a campaign to promote Australia as a regional financial centre

and has been emphasising likely changes in capital gains tax and personal tax rules for expatriates as part of its push.

The 1,000-page report of Mr Ralph's committee set out options and recommendations on key aspects of business tax, including suggestions to reduce the corporate tax rate to 30 per cent from 36 per cent and to reform the unpopular fringe benefits tax on non-cash benefits to employees. However, the committee said it would not recommend specific changes until it held further talks with business leaders and presented its final report by the end of June.

Mr Costello took the unusual step of announcing the government's decision to abandon earlier proposals to treat public trusts such as property, cash management and bond trusts, as companies for tax purposes.

Such investments would continue to be subject to so-called "flow through" taxation, which would ensure there was "no adverse cash flow effects on people receiving distributions of assessable income from cash management trusts," Mr Costello said.

Instead of being taxed at source, as initially proposed, income earned and distributed by cash management trusts would be taxed in the hands of individual investors at their marginal tax rates, he said.

Howard seeks E Timor talks

By Gwen Robinson in Sydney

Australia has launched an unprecedented diplomatic push in Asia and the Middle East, aimed first at securing a leading role in Indonesian deliberations over the future of East Timor and shoring up regional relations.

After meetings in south-east Asia, Australian government and business leaders will visit Portugal, Iran and India later this week. This will be the first official visit to Iran by an Australian minister in more than five years and the first to India since Canberra's protests over Indian nuclear tests last May.

The Iran and Indian visits highlight Australia's growing push to expand and diversify export markets away from east Asia. But it is Indonesia's recent policy reversal on the future of East Timor that will dominate Canberra's agenda.

Australia was the only western country to recognise Indonesia's annexation of the former Portuguese colony in 1976. The conservative coalition government of John Howard recently shifted policy to support some form of autonomy for the troubled island.

But Canberra was unpre-

pared for Jakarta's abrupt announcement earlier this month that it would grant full independence to East Timor next January if its offer of autonomy was rejected. Mr Howard last week warned of heavy costs for Australians and potential regional instability if East Timor — one of Indonesia's poorest points to Australia — became independent overnight.

Australian officials confirmed yesterday that Alexander Downer, the foreign minister, would present proposals in Indonesia for an orderly transition in East Timor. He will press President B. J. Habibie and the East Timorese resistance leader Xanana Gusmao, among other leading figures, for an extended period of autonomy for the island. The Australian proposals will also include offers of aid and possibly a leading role in a peacekeeping force on the island, officials said.

In Portugal, Mr Downer will ask the government to provide assistance for East Timor's orderly transition. Australian officials cast doubt on prospects for current talks between Indonesia and Portugal over East Timor at the United Nations in New York.



Relatives of prisoners hold up placards demanding the release of all prisoners at a Seoul rally yesterday

S Korea amnesties long-serving prisoners

South Korea announced an amnesty yesterday for nearly 9,000 offenders, including freedom for a former North Korean soldier jailed 41 years ago, agencies report from Seoul.

Woo Yong-gak, 71, would

be one of 17 long-term prisoners to be released unconditionally on Thursday under an amnesty to mark President Kim Dae-jung's first year in office, said the justice minister, Park Sang-cheon.

The 17, all convicted spies and held for between 29 and 41 years, have refused to sign an oath to obey South Korean laws, including one making it a crime to espouse communism, saying that doing so would violate their

freedom of conscience and endanger their families in the North. Mr Park said the government had decided not to demand an oath from them as a condition for their release.

CULTURE GAP 'INTEREST MUST BE PAID' □ BANKS 'DON'T REALISE THEY'LL HAVE TO TAKE LOSSES'

Japanese banking 'dogma' blocks Indonesian debt rescue

By Sander Thoonen in Jakarta

A little known and less understood culture gap between Japanese and western bankers stands in the way of billions of dollars worth of Indonesian debt restructuring.

The gap has become apparent in the past few days in the case of Astra International, which produces cars and motorcycles with Toyota, Honda and a host of other, mostly Japanese, partners. For months it has been struggling to renegotiate debt payments with its creditors, but the Japanese banks which are its main lenders have so far refused to accept Astra's claim that it cannot make the interest payments in full.

"Restructuring is something they're not used to," said Rini Soewandi, Astra's president director. "They do not know what to compare us with."

Other negotiations on large chunks of some \$80bn in corporate offshore debt have also stumbled over Japanese banks, many of which

insistence that, while principal payments can be delayed, the full sum plus interest must eventually be repaid.

"It is a dogma," said Seichiro Shimamoto, chief representative in Indonesia of the Export-Import Bank of Japan. "Interest should be paid." Furthermore, says Mr Shimamoto, the debt write-offs usually involved in restructuring, known as "haircuts", are taboo.

That dogma has exacerbated western bankers, many of whom have already made provisions for Indonesian loans and are willing to accept partial payment before the cash flow of the borrowers deteriorates further. "The cake is getting smaller," one European banker said. "The [Japanese] banks just don't realise yet they'll have to take losses. Boys, bite the bullet."

Part of the Japanese aversion to restructuring, as opposed to mere rescheduling of payments, simply reflects the dire state of Japanese banks, many of which

cannot afford to make the necessary provisions. Japanese banks also have much larger exposure than most of their western counterparts.

But Japanese bankers also do not believe restructuring works in the long run.

"A haircut, I don't understand why that becomes a solution," said the Jakarta representative of a big Japanese trade house. "Once we make a haircut, we say — no more business with that company. If they don't pay interest our exposure increases. Our ratings will drop. So we don't like it, and many Indonesian customers also don't like it."

Mr Shimamoto said the focus on interest payment also reflected the high value Japanese bankers put on business relationships, rather than mere number crunching. "The relationship between a lender and a borrower is one of equal footing, of trust," he said. "The interest is the cost of the money that is needed for lending. If you get no interest back you are giving very benevolently."

No more trustworthy relationship."

"Inside a business group, it is done," he added. "If a company has invested in the other, if it is a father and son relationship, it is different."

Even that relationship is coming under strain, however, as Japanese banks struggle to stay afloat. Mr Shimamoto's bank, a government agency, has quietly bailed out Japanese joint ventures with more than \$20m in loans because Japanese commercial banks can no longer stick to the tradition of supporting affiliated business.

Similarly, the premise of sticking to payment in full is crumbling because Japanese banks can no longer promise new loans. "Now, because of the economic constraints, you can't just stick to the warm, emotional economic relationship any more," Mr Shimamoto said. "Because of the power of the rating agencies, because of globalisation, the banks have completely changed."

Licence delays put Bangladesh natural gas projects on hold

Interest has waned because of red tape and low energy prices, writes David Chazan in Dhaka

The second foreign-operated natural gas field in Bangladesh began production recently but further gas projects have been blocked by delays in awarding exploration and production licences.

International interest in Bangladeshi gas has waned in the past 18 months because of delays and also because low energy prices have forced many companies to scale back their operations. The Jalalabad field in the northern district of Sylhet, operated by Occidental and Unocal of the US, came on stream earlier this month.

The field will produce about 100m cu ft a day, bringing the country's total gas output to more than 900m cu ft a day. The first foreign-operated gas field, an offshore facility operated by Cairn of the UK, in partnership with Shell, began



Sheikh Hasina: 'We are not sure how much gas we have' Reuters

production last year. Petrobangla, the state-owned energy company, has refused to allow Cairn to increase production from 100m cu ft a day to 160m cu ft, saying the offshore rig has been unreliable. But analysts said the reason could be that as Bangladesh has to pay for some of the gas, Petrobangla and the government may be reluctant to spend more hard cur-

rency. Cairn has subsequently transferred responsibility for day-to-day operations at the field to Shell.

Analysts said that with its greater resources, Shell might be more successful in resolving the issue if it became the operator of the field.

Nigel Hopkinson of Occidental said the gas produced at Jalalabad, an onshore

field, would cost Bangladesh some \$30m-\$40m a year; cheaper, analysts say, than the gas produced by Cairn and Shell because it costs more to operate offshore fields.

When Bangladesh invited bids for natural gas exploration and production rights in 1997, the government was overwhelmed by the enormous interest shown by oil and gas companies. "The whole world seemed to be knocking at our door," said a Bangladeshi official involved in awarding production sharing contracts (PSCs). "Looking back, we probably weren't ready, and perhaps our mistake was trying to offer too many blocks and promising too much."

The Bangladeshi government repeatedly missed deadlines which it had announced for awarding the contracts. When it invited gas companies to begin a new round of PSC negotiations this month, several backed out.

The government may have delayed because it is unsure what to do with its gas. Most companies now want guarantees that they will be able

to export some gas before embarking on expensive exploration programmes.

The obvious export market is India, which has a severe energy shortage. But with the Bangladeshi opposition frequently accusing the government of selling out to India, any decision to export gas could be politically explosive in the run-up to the general election promised by the government next year.

Many gas company executives have also lost enthusiasm in the face of the ponderous bureaucracy in Bangladesh. "Business in this country moves at the pace of a bicycle rickshaw," one executive complained. "What normally takes a week can take months here."

Fewer than 100 wells have so far been drilled in Bangladesh, but experts are convinced that substantial reserves of natural gas lie underground and offshore, under the Bay of Bengal.

Shell estimates the reserves at 30,000bn-50,000bn cu ft, a sizeable amount which could give the economy of one of the world's poorest countries a much-

needed boost. Sheikh Hasina, the prime minister, who has taken personal responsibility for gas, said further exploration would be needed before deciding whether to export.

"We are not sure yet how much gas we have and whether it will fulfil our domestic demand. So unless we could judge that, how can I say that we can export?" she said. "If we have enough, then we can think of it."

Only 14 per cent of Bangladesh homes have electricity, and the government is hoping further gas projects will help expand the network. Several gas-fuelled power stations are being built, but up to 40 per cent of the electricity in the national grid is "lost" or taken by consumers without paying.

Bangladesh's domestic gas network is also very limited. Few households have piped gas, and 80 per cent of the estimated 900m cu ft of gas produced per day now goes to industry or is used to produce fertiliser, a commodity that currently fetches low prices on the international market.

NEWS DIGEST

WORSE TO COME AS COMPANIES CUT BACK

Hong Kong unemployment creeps higher to 5.8%

Hong Kong unemployment inched higher last month and both government and private sector economists warned of further increases this year. The territory's workforce is braced for further cuts in the lunar new year, which began last week, as companies opt to close down or prune their overheads.

Unemployment reached 5.8 per cent for the three months to January, according to government figures released yesterday, up from a revised 5.7 per cent for the three months to December. Hong Kong's historically negligible unemployment has risen sharply in the past year as the territory veered into recession. Even companies which have not made big job losses have pruned costs by cutting or freezing wages, and in some cases withholding the traditional lunar new year bonus.

Joseph Wong, secretary for education and manpower, said continued adjustments within the economy suggested unemployment was likely to remain high in the near future.

However, he pointed to glimmers of optimism, including growth in tourist numbers, financial aid packages to small and medium-sized enterprises, and the start of several big infrastructure projects. Louise Lucas, Hong Kong

INDONESIAN POLL

EU to help fund elections

The European Union yesterday agreed to give increased financial support to June's elections in Indonesia to ensure they are held in a "free, fair and credible" manner.

Foreign ministers agreed the EU should provide \$7m (\$7.8m) to support the elections compared with \$2m originally proposed by the European Commission. The funds would help cover the cost of voter education programmes, led by local non-government organisations, and a team of EU election observers.

In addition, member states can also provide bilateral support. Declaring she was "delighted" with the agreement, Joyce Quin, the UK minister for Europe, announced Britain would provide an additional \$2m.

In informal discussions, the foreign ministers meanwhile continued to insist that Burma should not be represented at ministerial level at next month's planned meeting in Berlin of foreign ministers from the EU and the Association of South East Asian nations (Asean) because of its poor human rights record. As Asean appears determined to include Burma in the meeting, it is likely to be cancelled. Peter Norman, Luxembourg

VIETNAM BORDER

China clears minefields

China will clear all landmines from the Sino-Vietnamese border by the end of this year as part of the largest ever construction drive in the border region, the China Daily said yesterday. It said soldiers had already cleared 66,500 mines from 120 sq km in the south-western provinces of Yunnan and Guangxi which border Vietnam.

At least 800,000 mines were laid in the two provinces during a bloody border conflict between China and Vietnam in 1979, when Beijing wanted to punish Hanoi for its invasion of Cambodia a few months earlier.

Earlier this month, a regional newspaper said Chinese troops cleared more than 280,000 mines and unexploded bombs from border areas in Yunnan in a seven-month operation which had just ended. Reuters, Beijing

CHINESE ECONOMY

Officials impose random fees

China has disciplined 1,273 local officials for imposing random fees on businesses, the official Xinhua news agency said yesterday. It did not say what action had been taken against the officials, but said more than 18,000 cases of arbitrary levies had been dealt with. Last year, the central government had abolished 973 such levies totalling Rmb45bn (\$6.4bn) a year because they were crippling many local enterprises, it said. Reuters, Beijing

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CONRAD INTERNATIONAL

US PERFORMANCE KANSAS CITY FED PRESIDENT HOENIG ACKNOWLEDGES EVERYONE HAS BEEN TOO PESSIMISTIC

Fed underestimated economic boom

By Gerard Baker

Looking out from his offices high above the American heartland, Tom Hoenig probably has as good a view as anyone of the remarkable strength of the US economy. The president of the Kansas City Federal Reserve, a key member of the Fed's policy-making open market committee, admits he has seriously underestimated the economy's performance in the last few years.

"At the start of 1997, I projected growth would slow to near trend (about 2.5 per cent). In 1998, I projected growth would slow to near trend. Do you really want my projection for 1999?" he smiled, during an interview at the end of last week.

Mr Hoenig is in good company. When Alan Greenspan, the Fed chairman, gives his half-yearly Humphrey-Hawkins testimony on the outlook for the US today, he may well suggest that this year's forecasts be taken with even more caution than usual. Like Mr Hoenig's and those of all economists

inside or outside the Fed, the central bank's estimates have been far too pessimistic - not only on growth, but also on inflation.

The question is how long can it go on. "We're off to a strong start in 1999, but, yes, I'm still expecting the economy to slow," says Mr Hoenig.

Having survived intact the international turbulence of the second half of 1998, the US is unlikely to slip anywhere near a recession, Mr Hoenig believes. While global weakness, in Latin America and increasingly in Europe, is likely to damp US growth and widen the current account deficit, the overall picture remains well balanced.

Mr Hoenig believes, in fact, that the principal uncertainty remains the risk of an impossibly tight labour market. The vast Federal Reserve district over which he presides has experienced the most extraordinary surge in jobs of any region in the country.

Although employment growth slowed somewhat

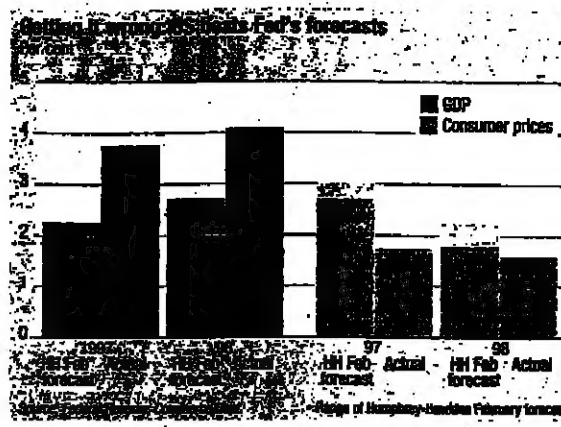
last year, some cities, such as Omaha, Nebraska, have an unemployment rate below 2.5 per cent.

Past economic history would suggest wage growth ought to be accelerating rapidly in these conditions, but pay increases have in fact remained subdued. Explaining this unusual phenomenon is difficult, but Mr Hoenig thinks it owes much to productivity improvements and a change in workers' attitudes towards pay increases.

"I talk to many organised labour leaders and I think we have a new, informed labour force these days. If workers are receiving pay increases based on productivity gains, they can see that the wealth accumulation is real," he says.

In any case, there are few signs of the kind of excesses associated with previous periods of equity price surges. There is little evidence that the exuberance has spilled over into the rest of the financial sector, as it did in the late 1990s.

"I can well recall seeing



Source: Federal Reserve Bank of Kansas City
Note: 1999 figures are preliminary estimates.

he argues, but concern that the market has produced a bubble that is certain to burst is overdone, he thinks.

Though the personal savings rate has fallen into negative territory, partly because of the big increases in stock prices, consumers are not behaving irrationally, since their stock market gains look increasingly solid. "I'm more and more impressed with the argument that the wealth accumulation is real," he says.

Mr Hoenig does not share the view of some economists that the economy has become too dependent on the surging stock market. It has clearly "facilitated demand"

loans that were being made to the energy sector, on expectations that oil would reach \$100 per barrel. I saw loans made to companies for 100 per cent of the cost of constructing a building, where the expected return was the appreciation of the value of the building during the construction process. ... there is none of the stupidity you had in the 1990s."

In the last three years, Mr Hoenig agrees that he and his colleagues have tolerated much stronger growth than they might have in the past.

"The fact that the economy did not show price inflation allowed us to be more patient than we would otherwise have been able to be," he says. "But we've had our eye on the right ball throughout - inflation."

Chile set to cut rates again as activity falls

By Mark Mulligan in Santiago

Chile's central bank is expected to cut its base interest rate for the sixth time since last September, amid evidence of a sharp slowdown in economic activity and a slide into recession.

Economists are expecting a cut to about 7 per cent in the overnight intervention rate from 7.25 per cent now and 14 per cent last September. Then, the bank was in the final stages of its so-called monetary "adjustment", designed to cool rampant consumption, rising inflation and a ballooning current account deficit.

Figures released last week showed that in December the Imacec index, a broad measure of GDP, was down 4.1 per cent on November, which itself was 1.2 per cent less than October's figure, leaving growth for the year at 3.3 per cent, about one point less than forecasts and compared with 7.8 per cent for most of this decade.

This rapid cooling of the economy, combined with cheaper Asian imports and intense competition in the domestic retail goods market, helped hold inflation for

the year at 4.7 per cent, well below expectations and the lowest figure for 60 years.

"It is extremely likely that in the first quarter of this year we are going to see further falls in production," said Juan Andres Fontaine, economic consultant with Fontaine & Paul of Santiago.

The bank's determination to rekindle demand with monetary relaxation was complicated last week by a sudden attack on the peso, which has slipped about 5 per cent since the beginning of the year, mainly because of private sector debt obligations and regional unease in the wake of the Brazilian devaluation.

The currency is fluctuating in an ever-broadening band around a "crawling peg" to the US dollar, but the bank intervened twice last week, for the first time since September, to draw an estimated \$100m from its reserves. The move drew criticism from industry leaders, who say the currency should be left to fall yet further to help exporters, who are already suffering from rock-bottom commodity prices, severe drought, and the double-edged sword of reduced demand and tougher

export competition from Latin American neighbours.

However, according to Mr Fontaine, the bank has not abandoned its general policy of non-intervention. "Even since the Asian crisis, the Chilean financial markets have been of the opinion that the peso was overvalued, and there's been a tendency to let it depreciate," he said. "For most of last year, the central bank showed it did not want to impede this trend of a gradual depreciation. However, it did intervene frequently whenever there were sudden movements."

Last week's sharp falls have been attributed to Chilean companies and financial institutions buying hard currency to cover future dollar-denominated debt, as well as a surge in demand by the country's \$30bn private pension scheme, which is now allowed to place 16 per cent of its portfolio abroad, against 6 per cent just two years ago.

The private sector accounts for nearly all of Chile's \$30bn in external debt, although only 5 per cent of this is short-term, and the central bank holds about \$15bn in reserves.

Governor Bush ponders life in the goldfish bowl

By Deborah McGregor in Washington

With camera lights blazing everywhere he goes, George W. Bush is getting a taste of what he might be in for if he decides to run for president.

As the nation's governors meet in Washington for their annual "get-together", Mr Bush, the governor of Texas and declared frontrunner for the Republican presidential nomination, is encountering what every president on a trip to a foreign land well knows.

If the national media have

a question they want answered, they bulldoze all else aside while a bemused head of state looks on, ignored, forgotten and quite possibly misidentified in the next day's newspapers.

So while the ostensible agenda during the four-day governors' meeting has included such issues as education, the states' slice of last year's tobacco settlement and the appropriate way for state and local governments to tax internet commerce, the only question anyone has for the son of the former president is: "Will you run?"

Mr Bush has swerved away from a direct answer, preferring to be politely, smilingly, madly, non-committal.

His favourite response has become a simple acknowledgment that he is "warming to the task".

But for the many Republican Bush supporters, the governor's evasiveness is a sign of weakness. Staunch Bush loyalists, such as fellow-Governor John Engler of Michigan, are taking advantage of the governor's meeting to buttress his many potential supporters as possible.

More than two-thirds of the governors are expected to rally to Mr Bush should he decide to take the plunge. They seem not to mind that they have been shuffled to the media sidelines while he gets the Big Question. "I just know that in my heart ... George is the best of the best," declared Frank Keating, Republican governor of Oklahoma.

Mr Bush has already tapped Lawrence Lindsey, a former Federal Reserve governor, to help put together a team of economic advisers that also includes Martin Feldstein, who served as

chairman of Ronald Reagan's Council of Economic Advisers.

Other Reagan-era cabinet officers are advising on foreign policy.

Mr Bush himself says he will make his announcement next month. But in recent days, he has repeated his concerns about exposing his family to the searing scrutiny of the national spotlight.

"This decision is one of the heart and one of the head. In the heart, as I've made it clear, I'm reconsidering what this decision means with my family," he said at the week-

end. Mr Bush's twin 17-year-old daughters are said to be reluctant to enter Washington's fish-bowl existence.

Meanwhile, the surge of support for Mr Bush has helped chase off another potential rival, Pete Wilson, the former Republican governor of California, said yesterday he would not launch a presidential bid.

Democrats are keeping up a brave face, but they have long feared Mr Bush's potential as a challenger to the incumbent mayor, says he still has a strong chance, opinion polls have consistently shown Mr Daley - son of Richard J. Daley, who held the same job from 1955 to 1976, and brother of William Daley, US commerce secretary - well ahead.

One recent poll put support for Mr Daley at 66 per cent, compared with only 13 per cent for Mr Bush. Anecdotal, too, many voters, who have benefited from

Daley heads for Chicago landslide

By Nikkai Tait in Chicago

Chicago's mayor Richard M. Daley is heading for a landslide victory in today's municipal elections, so extending his 10-year reign in City Hall.

Although Bobby Rush, the former Black Panther activist-turned-US congressman who is challenging the incumbent mayor, says he still has a strong chance, opinion polls have consistently shown Mr Daley - son of Richard J. Daley, who held the same job from 1955 to 1976, and brother of William Daley, US commerce secretary - well ahead.

One recent poll put support for Mr Daley at 66 per cent, compared with only 13 per cent for Mr Bush. Anecdotal, too, many voters, who have benefited from

surging property prices and low unemployment recently, seem content with the current administration.

However, the same poll, conducted for the Chicago Tribune newspaper, pointed out that many of the "underdog" voters were African-American, where Mr Rush draws his biggest constituency. Chicago is an overwhelmingly Democratic city, and there is no Republican challenger.

Much of the campaign has centred on how Chicago should handle its new-found prosperity. Mr Rush has focused on claims that the mayor has not fully distributed gains to many city neighbourhoods.

Mr Daley stoutly defends his record, saying he has focused on the "livability" of the city.

Canadian right plans to create united opposition

By Edward Aiken in Toronto

Canada's governing Liberal party may face a new challenge in the next federal election, after delegates to a three-day convention in Ottawa over the weekend took steps to launch a new political party.

Canada's official opposition Reform party and a smattering of Progressive

Conservatives, the country's fifth largest party, agreed to seek support for a new, united conservative party.

The initiative must still be approved by some 70,000 Reform party members in votes to be held later this year. The steering committee appointed to establish the new party was also given authority to explore a less formal arrangement in

which Reform and the Conservatives would co-operate in the next election.

The initiative was begun by Preston Manning, Reform leader, who has said he is prepared to step aside as leader of a united party if it contributes to defeating the Liberals. The most popular alternative is Ralph Klein, the Tory premier of Alberta. The Liberals under Jean

Chrétien, prime minister, have easily won the last two elections despite receiving less than 40 per cent of the popular vote, and currently face no serious challenge. Mr Manning is hoping that by offering conservative voters a single alternative, the Liberals' stranglehold on power can be broken.

But the initiative has so far attracted little support from the Conservative party, which holds only 19 seats in the House of Commons.

In French-speaking Quebec, where the unflinching Mr Manning is seen as implacably hostile to the province's interests, Reform won a mere 0.3 per cent of the popular vote in the last election.

But in his speech to delegates at the weekend, Mr Manning sought to appeal to

Quebeckers who favour a stronger provincial government at Ottawa's expense.

Mr Manning also made no mention of the party's controversial social platform, which includes opposition to abortion and to homosexual rights.

Polls show the party has little chance of winning power unless it moderates its stand on those issues.

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

UNITED STATES										JAPAN										GERMANY									
Consumer prices	Producer prices	Wholesale prices	Unit value index	Real exchange rate	Consumer prices	Producer prices	Wholesale prices	Unit value index	Real exchange rate	Consumer prices	Producer prices	Wholesale prices	Unit value index	Real exchange rate															
1988	109.9	103.2	106.8	100.2	71.0	102.9	92.3	107.8	96.0	123.5	101.4	98.2	110.0	106.8															
1989	115.2	106.5	109.9	101.9	74.9	105.1	94.2	114.0	98.8	123.5	104.2	99.3	112.9	108.0															
1990	121.5	113.6	115.5	104.9	73.2	106.3	95.7	120.1	97.7	108.2	107.0	101.0	117.9	110.9															
1991	128.8	119.3	122.7	108.4	74.1	111.9	98.8	124.2	103.9	113.2	110.8	103.4	125.5	108.6															
1992	130.4	117.7	120.1	108.4	74.0	114.0	95.9	126.6	112.8	114.5	116.5	104.9	123.1	115.3															
1993	134.3	119.2	122.1	108.7	78.4	115.4	94.3	125.8	118.8	131.9	121.7	106.1	148.2	119.4															
1994	137.8	119.8	125.5	108.0	74.1	116.2	92.8	128.4	118.5	137.3	125.1	107.7	152.4	112.1															
1995	141.7	122.9	129.7	108.4	82.7	115.9	92.0	132.5	115.8	139.3	127.4	107.5	159.0	114.7															
1996	145.8	125.4	133.9	108.6	73.4	115.9	90.4	136.8	113.2	117.7	129.3	107.1	162.7	108.9															
1997	149.2	125.9	138.0	101.5	78.1	117.4	91.0	139.7	110.0	111.5	131.5	108.2	164.8	103.1															
1998	151.5	124.8	141.5	101.8	82.8	118.3	89.8	138.0	110.0	103.8	132.6	107.8	166.0	105.1															
1st qtr 1999	1.5	-1.8	3.0	0.7	82.2	2.1	0.4	0.0	3.8	107.0	1.2	0.6	1.2	-5.9															
2nd qtr 1999	1.6	-0.8	2.9	0.5	83.6	0.8	-0.9	-0.2	7.8	100.3	1.3	0.1	1.7	10.7															
3rd qtr 1999	1.6	-0.8	2.4	0.9	84.9	-0.1	-1.9	-1.9	8.3	97.5	0.8	-0.7	1.8	10.5															
4th qtr 1999	1.6	-0.8	1.3	-0.8	80.8	0.7	-2.0	-2.2	11.0	103.1	0.8	-1.5	1.8	10.5															
February 1998	1.4	-1.5	3.1	1.1	81.8	2.0	0.4	0.3	3.3	108.7	1.1	0.7	1.3	-6.2															
March	1.4	-1.5	3.1	0.6	82.4	2.2	0.1	0.2	4.7	108.1	1.1	0.6	1.2	-6.3															
April	1.4	-0.9	2.9	0.2	82.7	0.7	-0.2	-0.2	8.1	103.7	1.4	0.3	1.8	-4.2															
May	1.7	0.8	3.0	0.2	83.2	0.8	-1.9	-0.1	11.0	101.0	1.3	0.1	1.8	10.5															
June	1.7	0.7	2.7	1.2	84.5	0.4	-1.9	-0.2	9.9	97.9	1.5	-0.1	1.8	10.2															
July	1.7	-0.2	2.1	1.2	85.1	0.0	-1.9	-2.4	8.1	97.6	0.9	-0.4	1.8	10.5															
August	1.8	-0.8	2.2	0.4	88.2	-2.1	-1.8	-2.8	8.3	95.3	0.8	-0.8	1.9	10.7															
September	1.8	-0.9	2.8	0.9	89.8	-1.5	-2.0	-2.1	8.5	94.2	0.8	-0.1	1.9	10.8															
October	1.5	-0.7	3.0	-0.3	80.1	0.4	-1.9	0.5	6.7	108.3	0.7	-1.2	1.9	10.6															
November	1.8	-0.7	1.8	-0.9	80.8	1.0	-2.1	1.8	3.2	108.7	0.7	-1.8	1.8	10.4															
December	1.8	-0.1	1.6	-1.3	81.0	0.8	-2.0	-4.8	111.6	111.6	0.5	-1.7	1.8	10.5															
January 1999	1.6	0.9	1.6	-1.3	80.2	0.1			115.9					104.2															

FRANCE										ITALY										UNITED KINGDOM									
Consumer prices	Producer prices	Wholesale prices	Unit value index	Real exchange rate	Consumer prices	Producer prices	Wholesale prices	Unit value index	Real exchange rate	Consumer prices	Producer prices	Wholesale prices	Unit value index	Real exchange rate															
1988	108.8	106.5	111.5	104.1	102.1	116.5	105.7	118.4	106.5	100.9	118.0	106.7	128.2	106.8															
1989	112.6	108.7	115.8	105.2	99.7	124.2	112.0	125.5	115.9	121.8	119.9	137.2	114.0	100.8															
1990	118.8	107.7	121.5	105.8	102.9	131.7	118.2	134.7	122.5	111.9	138.3	121.0	141.1	121.6															
1991	120.2	105.4	127.1	113.4	100.7	140.3	120.0	147.8	134.2	113.1	141.2	127.5	162.4	104.4															
1992	123.1	105.3	132.3	115.6	104.2	147.7	122.5	155.7	138.8	109.5	148.4	131.5	173.1	128.4															
1993	125.6	103.0	136.8	118.1	106.5	153.9	128.5	161.4	145.6	95.2	148.7	128.7	180.9	127.1															
1994	127.7	104.2	138.2	118.1	106.1	160.0	131.5	169.9	138.9	93.3	152.4	140.1	189.5	127.9															
1995	130.0	106.7	141.5	108.1	108.1	168.8	142.0	172.4	139.8	90.3	157.8	146.0	198.0	132.6															
1996	132.5	105.8	144.9	108.3	108.3	175.0	144.7	177.4	148.6	102.0	161.5	148.6	206.8	139.8															
1997	134.2	105.2	148.0	108.2	108.2	182.2	146.7	188.8	148.7	102.7	168.5	151.0	215.8	144.4															
1998	135.1				101.9	181.2	146.7		104.1		172.2	151.8		111.1															
1st qtr 1999	0.7	2.6	n.a.	100.8		1.7	1.1	2.1	-5.7	102.3	3.4	0.8	6.1	6.2															
2nd qtr 1999	1.0	2.4	n.a.	101.8		1.8	0.5	3.1	-1.7	100.4	4.1	1.0	5.2	4.5															
3rd qtr 1999	0.7	2.1	n.a.	102.4		1.5	0.3	1.1	3.1	101.1	3.3	0.5		11.7															
4th qtr 1999	0.4	2.0	n.a.	102.9		1.6	-1.2		102.9	3.0	0.0			106.6															
February 1998	0.7	2.4	n.a.	101.1		1.6	1.3	1.7	104.2	3.2	3.4	0.5	6.1	6.6															
March	0.8	n.a.	n.a.	101.4		1.7	0.9	2.8	101.3	4.6	0.9	5.5	5.3	114.8															
April	0.7	n.a.	n.a.	101.7		1.9			102.5	4.5	1.1	5.0		114.5															
May	1.0	n.a.	n.a.	102.9		1.7	0.6	3.1	103.7	4.2	1.0	5.4	4.7	114.9															
June	0.8	n.a.	n.a.	102.0		1.8	0.4	3.1	104.0	3.7	1.1	4.9	3.9	114.8															
July	1.0	n.a.	n.a.	102.8		1.8	0.3	2.4	104.6	3.5	0.8	5.4	4.8	112.8															
August	0.7	n.a.	n.a.	102.9		1.9	-0.9	3.0	104.6	3.2	0.5	4.6	4.0																
September	0.5	n.a.	n.a.	103.1		1.9	-0.5		105.2	3.2	0.3																		
October	0.4	n.a.	n.a.	103.4		1.7	-0.9		106.7	3.1	0.7			107.2															
November	0.3	n.a.	n.a.	102.7		1.5	-1.1		105.7	3.0	0.7			106.8															
December	0.4	n.a.	n.a.	102.7		1.5	-1.3		105.6	2.8	0.1			105.4															
January 1999				102.3					105.6	2.4	0.0			105.4															

BRITAIN

NORTHERN IRELAND SIX MEN ARE DETAINED AFTER WEEKEND OPERATION BY POLICE INVESTIGATING OMAGH BOMB ATTACK

Leading republican dissident arrested

By Jimmy Burns in London

A leading dissident republican was among four people arrested yesterday by Northern Ireland police as part of the investigation into the Omagh bombing last year in which 29 people died and more than 350 were injured.

The man, who was being held in Londonderry, was named as Francis Mackey, the chairman of the 32 County Sovereignty Movement and a member of Omagh district council.

Those detained yesterday brought to six the number of men arrested in Northern Ireland since a joint police operation was initiated at the weekend.

Separately, police in the Republic of Ireland said that five men arrested there had been released.

Security sources were cautioning against raising expectations of a major breakthrough in the search to identify and bring to trial those responsible for the bombing in the market town of Omagh last August.

However, police on both sides of the border have been facing growing political pressure to show some results amid fears that dissident republican groups are preparing fresh attacks to disrupt the peace process.

Last month some opposition MPs from England and Northern Ireland threatened to use their statutory House of Commons privilege against libel suits to name individuals allegedly involved in the Omagh bombing. They agreed not to only after senior police officers and the UK and Irish governments argued that this would seriously prejudice any chance of a successful trial.

The latest arrests came as Irish officials conceded that there was still little prospect of any early advance on the "decommissioning" of arms issue.

Gerry Adams, the Sinn Féin president, said in Australia yesterday that there was nothing in the 1998 peace agreement that required the Irish Republican Army to decommission before Sinn Féin can take up ministerial positions in a regional Northern Ireland government.

Mr Adams was commenting in the Sydney Morning Herald newspaper on the first day of an eight-day Australian tour.

However, both governments expect the decommissioning issue to remain a stumbling block to the setting up of the new government beyond that date.

Almost 160 people were victims of paramilitary-style attacks in Northern Ireland in

the last eight months of 1998. Adam Ingram, the UK government minister responsible for Northern Ireland security, said yesterday.

Loyalists were responsible for 90 attacks - comprising 25 shootings and 65 assaults, he said in a Commons written answer. Republicans were behind 59 - 19 shootings and 40 assaults.

The 149 offences, which took place between May 1 and December 31, included shootings, grievous bodily harm, actual bodily harm and common assault.

Underground rail delays threaten millennium party

A scheme to extend the capital's network to the heart of the celebrations is running dangerously close to deadline. Charles Batchelor reports

The £2.9bn (\$4.6bn) Jubilee Line extension to the London Underground, which will be 19 months late if it opens in October, is the most contentious of three big upgrading projects to be running well behind schedule.

The delays are the result of many factors, some beyond management control. But engineering consultants and rail industry managers say a common thread is the state-owned London Transport's inability to manage big engineering projects to time and to budget.

The longest delay is on the Central Line, which passes through the capital's fashionable West End to the City is more than five years behind schedule. The project involves new trains, control systems and public information systems and will not be completed before October 2000, more than five years late.

Modernisation of the rolling stock on the Northern Line, known for many years as "the misery line", has also been delayed by more than a year because of design changes ordered by the Underground and problems with suppliers.

But the most pressing problem is with the Jubilee Line extension. It is expected to carry 60 per cent of the 12m visitors to the Millennium Dome in 2000, the centrepiece of prime minister

Tony Blair's plan to celebrate Britain's role in the 21st century. But the line is not expected to be completely open before October 31 and even then important stations such as Westminster - next to the Houses of Parliament - may not be open.

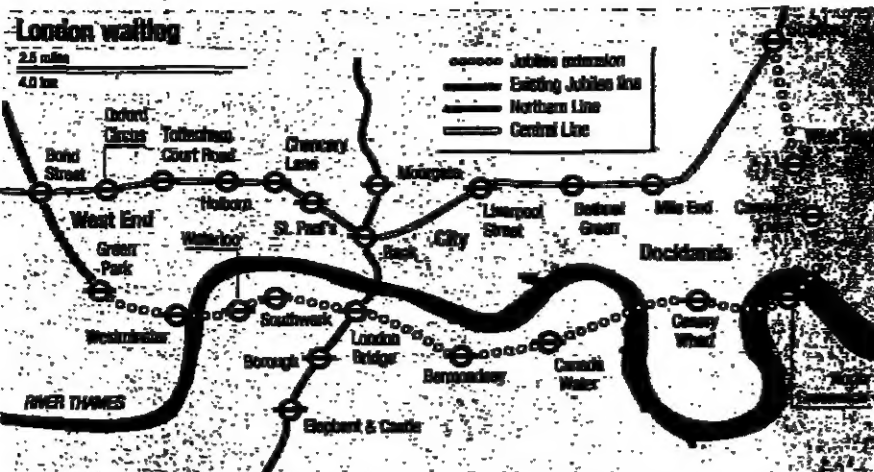
Even the October target may not be reached. The handover of the first section of the extension for train testing has already slipped from the end of January to next month.

The 15km extension to the line - linking the West End with the office metropolis at Canary Wharf - is supposed to represent the future of travel in the world's congested cities. It features the latest in metro design.

But engineering consultants with experience of Underground projects say the problems on the line - and on the other projects - resulted from the Underground's failure to create a strong central management team alongside the project manager to drive it forward.

The promoters of the Canary Wharf office complex, built on derelict dockyards to the east of central London, were desperate for an Underground line linking their office blocks to the West End.

After years of stopping and starting, the project was under way. But in 1992 - shortly after the passage of



The Jubilee Line extension

1990 Bill authorising construction laid before parliament

1992 Bill passed; Olympia & York, developer of Canary Wharf, goes into administration. Hope it will contribute £500m to extension cost

1993 Financial restructuring of Canary Wharf completed; private sector contribution to JLE of £400m confirmed

1994 Rail tunnel being built by New Austrian Tunneling Method collapses at Heathrow airport. Work on two extension stations is halted

1995 Greenwich chosen as site for Millennium Dome

1997 London Transport says extension will be six months late with completion now due September 1998

1998 Feb Second daily announced - to spring 1999. High-tech signalling shelved until line is open

1998 Dept Bechtel brought in to manage project. Hugh Caherty, London Transport's project leader, steps down. Completion delayed until Oct 1999

1999 New London Transport warns extension will not be ready on time unless electrification improves productivity

1999 Jan Electrification begins productivity deal

legislation authorising the extension project - Olympia & York, the Canadian developer of Canary Wharf, admitted it had over-stretched and applied for protection from creditors.

The company had agreed to invest in a rail transport link to central London. The project management team decided to push ahead anyway. Leading UK civil engineers, such as Balfour Beatty, Amec, John Laing and Tarmac signed up. So did groups from other countries including Aoki of Japan

and Soletanche of France. GEC Alsthom contracted to deliver the trains while Westinghouse agreed to provide signalling.

The decision to keep responsibility for management of the project in-house was overturned by government pressure last September when Bechtel, a US project management group, was brought in. Underground management also failed to co-ordinate design and construction, or exercise tight control of the design when costs began to increase.

"We make the project fit the budget," said George Jacobson, chief executive of Canary Wharf, owner of the Docklands office complex which is part-financing the link. "It is possible [London Transport] fell in love with the project. They have built lovely stations which will last 100 years but maybe they should have cut back."

One example highlighted by rail experts is the decision to site a cross-over, which allows trains to change tracks in an emergency, underground at Canary Wharf station.

This is two stations away from where the line comes up to the surface, where a cross-over would have been much cheaper to construct. Breaking up the technology into complex parts of the Jubilee Line into too many pieces caused additional problems in getting them to work together.

Spreading responsibility for track, train control systems and signalling over three different companies caused unnecessary complexity in getting the different systems to work together, said Michael Schabas, a rail consultant and director of GB Railways, a train operating company.

Trade data will reveal damage from high pound

By Richard Adams

The extent to which the strength of sterling has damaged UK exports will be revealed today when the total UK trade figures for December are published, giving a picture for 1998 as a whole.

The data will also give a strong hint of how much worse the situation is likely to become this year.

Even a moderately good performance will leave the country in its worst trade position since the boom presided over by Nigel Lawson, then chancellor of the exchequer, in the late 1980s.

Investment banks such as Salomon Smith Barney Citibank predict a deficit in trade in goods for December of £2bn (\$3.2bn), on the heels of the previous month's steep £2.2bn deficit.

That would take the UK's trade gap in the fourth quarter of 1998 to about \$6bn, the highest quarterly deficit since 1990 and \$2bn

more than the same period in 1997.

The main reason for the export gloom is simple: the long-term influence of the strength of sterling, which has been enjoying a powerful appreciation for the past two-and-a-half years.

"Export volumes are being hampered by the high pound and, to a slight extent, slowing world trade, while import penetration seems to be rising as the high pound allows imports to gain market share," notes Michael Saunders, UK economist at Salomons.

The pound's long ascent began in the summer of 1996 and reached a peak at the end of March 1998. Since then, analysts have declared that the pound was bound to fall. But the currency has retained a resilience, shrugging off warnings of recession and sharp cuts in interest rates.

Even the Bank of England, the UK central bank, has been surprised that its five

consecutive rate cuts have done little to dent sterling. UK base rates, at 5.5 per cent, still offer a higher return than the euro-zone and the US.

The Bank's monetary policy committee, which sets rates, has also been forced to downgrade its outlook for UK exports based on its judgment of external demand and the lagging effects of sterling's appreciation.

The most recent data before today's figures showed a record £15.7bn deficit in traded goods between the UK and countries outside the European Union during 1998.

That was almost double the deficit in 1997.

North America has continued to run a traded goods surplus with the UK: the value of UK exports to the US and Canada fell in the last quarter of 1998, while North American imports to the UK rose by the fastest rate of any region.

Oil filter maker in India venture

By Peter Marsh in London

A venture to make equipment to bring western health and safety standards to Asian factories is being started in India by a leading UK maker of specialist machinery.

Filtermist - based in Bridgford in the English Midlands - is replicating in a plant in Poona, southern India, the technology it has pioneered over 30 years to make specialised fan-based filters that remove oil from the air around machine tools.

The oil, which gets into the atmosphere from the lubricating and cooling fluids used in metal cutting, can cause health hazards to plant operators. The Poona venture is in conjunction with Span, an Indian company that makes machine accessories and has a minority stake.

Filtermist is one of a handful of companies worldwide making the equipment,

increasingly mandatory in western factories to meet tighter environmental standards. The world market for such systems is put at about \$70m a year. Basil Telf, Filtermist's technical director, said there was a "huge" potential market in India, and opportunities to export to other parts of Asia.

Privately-owned Filtermist has annual sales of about \$6m (\$8.7m), of which 80 per cent is exported.

Its UK factory makes about 8,000 filter units a year - selling for up to \$3,000 each - and over the next few years the Poona plant is likely to build up annual production to about 1,000, according to Mr Telf.

Filtermist started in the late 1960s and has produced about 100,000 filters which have been used in 40 countries. The equipment uses vane that draw oil mist into the machine and draw away oil droplets to tanks from which the liquid can be recycled.

Ban on modified foods 'not against EU rules'

By Vanessa Houlder in London

The UK government is wrong to insist that a moratorium on the commercial growing of genetically modified crops would break European Union law, two big environmental groups said yesterday.

The claim follows a legal opinion commissioned by the Royal Society for the Protection of Birds and Friends of the Earth.

"This is not an area in which certainties of any kind prevail," said the 20-page opinion drawn up by Philippe Sands, reader in international law at the University of London and global professor of law at New York University Law School.

"However, good arguments can be made to support the view that a moratorium on the commercial growing of GM seeds would not be contrary to EU and WTO [World Trade Organisation] law."

The conclusion was welcomed by environmental groups, which renewed calls for a formal moratorium of at least three years on the commercial release of genetically-modified organisms. They say this is the minimum time needed to conduct farm-scale environmental trials of the crops.

Michael Meacher, environment minister, last week gave an assurance that the government would not allow the commercial release of GM crops unless it was satisfied about their impact on health and the environment. He added that - if necessary - he would urge industry to impose a voluntary delay on planting. If that failed ministers would "consider our powers".

The RSPB says the government's position is ambiguous and believes the government should end the confusion by "categorically and publicly" declaring a moratorium.

But Mr Sands yesterday partially defended ministers' reluctance to impose a formal moratorium. Despite criticism of the government's legal arguments, he said it might be justified in taking a pragmatic stance.

Ministers might be reluctant to put the issue of a moratorium to a legal test because a decision could limit their room for manoeuvre on this and other issues. The legal position of EU states regarding GMOs is likely to become clearer over the years. He also emphasised the outcome of any legal battle would be uncertain.

Mr Sands used both the Treaty of Rome and the WTO Sanitary and Phytosanitary Agreement in his legal arguments supporting a moratorium. He also cited the absence of EU case law and the existence of relevant WTO case law.

Montanto, Page 10

NEWS DIGEST

VISA APPLICATIONS

Lawyer claims immigration chaos traps executives in UK

Families and business executives are being trapped in the UK because of chaos at immigration headquarters, lawyers said yesterday. Delays transferring files to a new computer system have affected thousands of people of various nationalities who need documents to leave the country. The Home Office said some delays were expected during the modernisation of the system for handling cases. The process has included updating computer systems and relocating offices at the Immigration and Nationality Directorate in Croydon, south London. Julia Onslow-Cole, a lawyer with Cameron McKenna, the City of London law firm, said the problems affected thousands of non-UK citizens applying for permits or visa extensions. "A lot of businessmen simply can't travel. Some 250,000 files have been moved from one building to another without even being marked," she said.

The Home Office issued advice last year warning there would be "unavoidable disruption" during the changes. It asked applicants not to telephone or visit Croydon between December and February "unless it is absolutely necessary". The department said yesterday: "There is some disruption at the moment."

ELECTRICITY PRICE ALLEGATIONS

Texas offshoot may be named

Eastern Electricity, an offshoot of Texas Utilities, is expected this week to be named by Callum McCarthy, the UK energy industry regulator, as one of the generators alleged to have manipulated electricity prices in December. The regulator was still drafting recommendations yesterday on how to prevent further market "abuses" by generators. Mr McCarthy said last month he was considering altering the terms of generators' licences. He was also contemplating earlier than expected changes to trading arrangements in the national electricity pool, which sets wholesale prices. The regulator claimed prices would have been \$90m (\$146.7m) lower - about 10 per cent of total pool turnover of £889m during December - if there had been cost effective bidding by the generators.

Brigg, an independent power producer owned by Ivo, the Finnish electricity group, is understood to have set prices on more occasions during December than any other generator. Eastern has also been criticised for setting high prices.

The pool price mechanism, which customers claim has been abused by generators, was established to ensure electricity was supplied by the most cost-efficient plants following the break-up of the publicly owned Central Electricity Generating Board. Customers have repeatedly claimed that the three biggest fossil fuel generators - Eastern and the former state-owned National Power and PowerGen - have used their price-setting power to manipulate the system marginal price, one of the elements of the pool system. Andrew Taylor, London

LANDMINE CONVENTION

2m destroyed before deadline

The British army has destroyed 2m anti-personnel landmines before the Ottawa Convention comes into force on March 1. George Robertson, chief defence minister, said yesterday. More than 100 countries signed the convention banning the use, production and trade of landmines. They must report on stocks by June and destroy them within four years. The Royal Air Force's remaining stocks will be destroyed by the end of the year, leaving the UK with 4,000 to be kept to test detection and destruction techniques. Mr Robertson hoped the accelerated destruction of British mines would send a signal to countries that have not signed the convention.

"A serious, global effort is required before this ban will be truly effective," he said. Alexander Nicoll, London

MANUFACTURING

Warning to forgings industry

Inward investment in UK manufacturing, an important part of the economy over the past decade, could be hit if the forging industry does not build on previous productivity gains, according to a study. The sector is a vital supplier to much bigger industries, such as cars and aerospace, says the Centre for Economics and Business Research. The consultancy says the forgings sector increased productivity 57 per cent over the past decade, twice as much as UK manufacturing and four times the rate of the economy as a whole. It says failure to keep up this level of improvement could damage the country's ability to attract overseas investment in areas such as car manufacturing. UK forgings companies have annual sales of £780m (\$1.2bn), mostly to other UK-based companies in fields such as cars, aerospace and general engineering with total output of £150bn. Peter Marsh, London

BBC APPOINTMENT

Chairman calls for courage

The main qualification for the new director-general of the BBC will be courage in taking tough and controversial decisions, Sir Christopher Bland, the corporation's chairman, is to say in a speech tonight. Sir Christopher, speaking to the Royal Television Society, will argue that the BBC will be "pioneered for the things it gets right" as well as its mistakes, so courage "is arguably the key qualification" for its leaders. Sir Christopher, who is leading the search for a director-general to succeed Sir John Birt next year, says the BBC will "continue to have to take tough decisions". He will argue that the higher the proportion of advertising revenue as a proportion of total revenue, the less distinctive a public service broadcaster is likely to be. The BBC is financed mainly by a state levy on UK users of television sets. John Gapper, London



Sir Paul arriving for work at New Scotland Yard yesterday Reuters

RACE RELATIONS CALLS FOR RESIGNATION AFTER LEAKS OF INDEPENDENT REPORT INTO MURDER OF BLACK TEENAGER

London police chief insists he will not quit

By Simon Buckley, Social Affairs Correspondent

Sir Paul Condon, the London police chief, insisted last night he would not resign despite growing calls for him to stand down.

The calls came before publication on Wednesday of an inquiry report into the killing in a suburban street five years ago of Stephen Lawrence, a black student.

The future of Sir Paul, police chief for all of London except the City financial district, may hinge on his willingness to accept there is

"institutionalised racism" in his force, an allegation made in a leaked section of the report.

Sir Paul vigorously denied the charge when presenting evidence to Sir William MacPherson's inquiry hearings.

"I hope, pray, anticipate, that [the report] will say something very significant about institutional racism," he said yesterday. "I will embrace that with zeal."

According to leaks, the report accuses the Metropolitan police of "pernicious and institutionalised racism", adding that any senior offi-

cer unable to accept this will "find it extremely difficult to work with the community in the way that policing by consent demands".

Crucially, Sir Paul may be able to accept this as Sir William's new definition of institutionalised racism refers to "unwitting" prejudice.

Sir Paul became Scotland Yard's most senior officer just over two months before Stephen Lawrence was stabbed to death in 1993. The killing has become the most significant incident in British race rela-

tions in the 1990s. Five white men were acquitted of the killing in 1997 and subsequent attempts by Lawrence's parents to bring a civil action against them collapsed.

Sir Paul is due to retire when his contract expires next January. John Stalker, former deputy chief constable of the northern England city of Manchester, said he "must resign" - his position is untenable.

Sir Herman Ouseley, chairman of the Commission for Racial Equality, said: "It is irrelevant who is running

[the Metropolitan Police] - it is the framework that sets the standard."

The report will outline 70 recommendations to change that framework, "designed to usher in a fundamental transformation of Britain's race relations".

It is likely to call for a tougher race relations law, covering the police for the first time and possibly the armed forces and immigration service.

It may demand the criminalising of racist language, and the banning of offensive weapons in private. And it

could lead to changes in the national curriculum for schools to emphasise cultural diversity and improve race awareness.

Since Sir Paul became commissioner in 1993 the number of officers from ethnic minorities has risen by 50 per cent. His new squad of "untouchables" is rooting out corruption within the force, and since April last year more than 50 officers have already been suspended.

He recently said up to 250 Met officers could be corrupt.

Handwritten text in a box: 20/2/99

SPY 101/30

NEWS DIGEST

APPLICATIONS

Wyer claims immigration does traps executives in UK

Wyer, a senior executive at a major UK company, has claimed that the UK's immigration system is a trap for executives. He says that the system is so complex and bureaucratic that it is impossible for executives to navigate it. He claims that the system is designed to trap executives and prevent them from leaving the country. He says that the system is a major barrier to the UK's economy and that it is a major source of frustration for executives. He claims that the system is a major barrier to the UK's economy and that it is a major source of frustration for executives.

UTILITY PRICE ALLEGATIONS

Gas offshoot may be named

A new gas offshoot may be named, according to a report. The report says that the offshoot is a new company that will be responsible for the distribution of gas in the UK. The offshoot is expected to be named in the near future. The report says that the offshoot is a new company that will be responsible for the distribution of gas in the UK. The offshoot is expected to be named in the near future. The report says that the offshoot is a new company that will be responsible for the distribution of gas in the UK. The offshoot is expected to be named in the near future.

INFORMAL CONVENTION

Man destroyed before deadline

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MANUFACTURING

Warning to forgings industry

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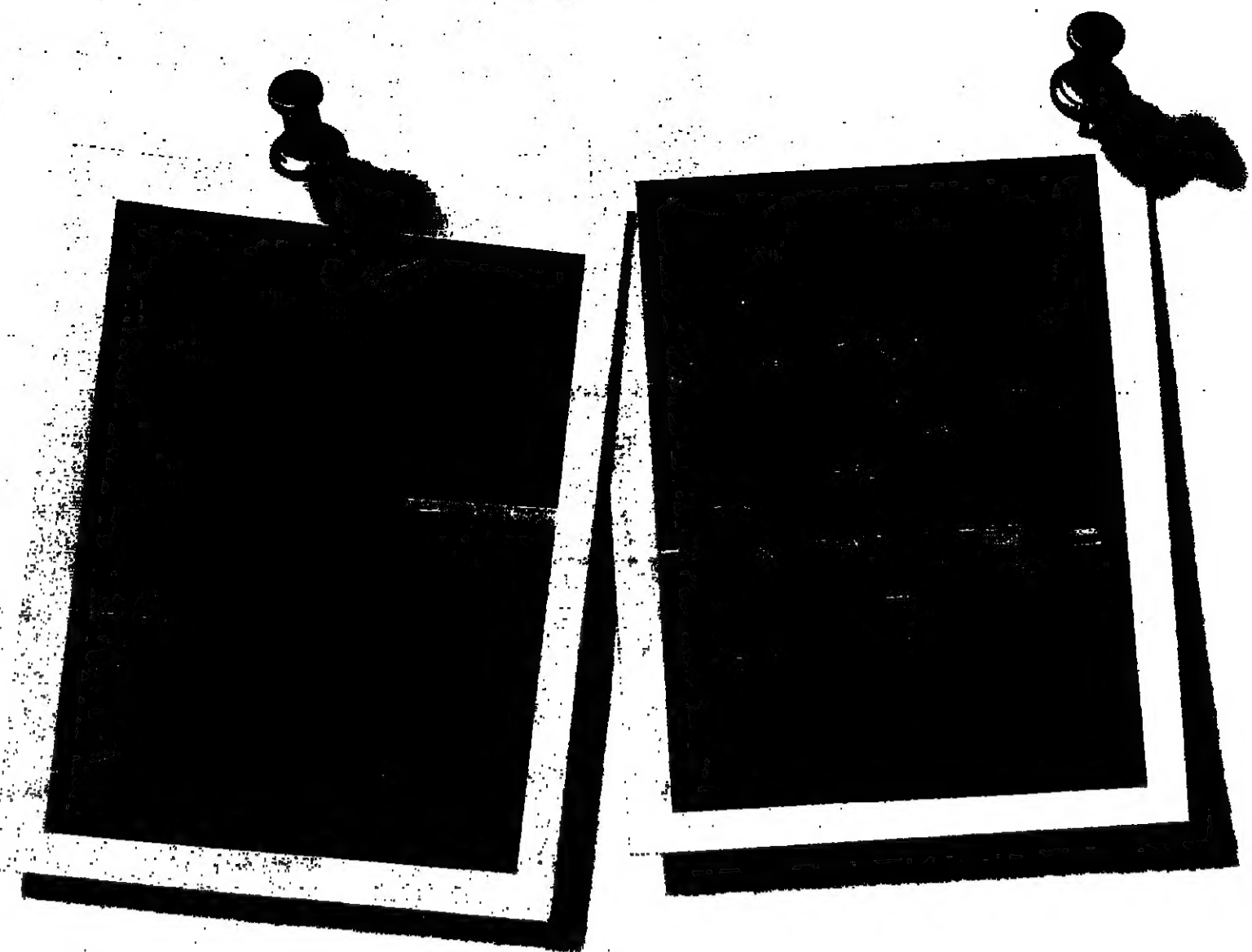
IBC APPOINTMENT

Chairman calls for courage

A chairman has called for courage, according to a report. The report says that the chairman is a senior executive at a major UK company. He has called for courage, according to a report. The report says that the chairman is a senior executive at a major UK company. He has called for courage, according to a report. The report says that the chairman is a senior executive at a major UK company. He has called for courage, according to a report.

Ill not quit

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MANAGEMENT & TECHNOLOGY

MARKETING GENETICALLY MODIFIED FOODS

Monsanto scores an own goal

Richard Tomkins asks whether the public relations disaster over transgenic foods in Europe could have been avoided by putting in more careful groundwork

When the next book about great public relations disasters is written, it is a safe bet that it will be dominated by the story of Monsanto's woes over genetically modified foods in Europe.

It is the biggest business fiasco since Royal Dutch/Shell became the target of public outrage over its plans to sink the Brent Spar oil platform in the North Atlantic. And like that episode, it prompts the question: did it really have to be this way?

Business history is littered with stories of big companies rescuing their products and reputations from disasters.

Perrier fully recovered from the discovery of traces of benzene in its bottled water, and Johnson & Johnson similarly regained public trust after capsules of its Tylenol pain-killer were poisoned.

In the Perrier and Tylenol cases, the disasters could not have been foreseen: once they occurred, the companies involved took decisive action to restore public confidence by admitting what had gone wrong and engaging in massive product recalls.

It is not the same for Monsanto and the other biotechnology companies caught up in today's crisis.

Their products did not become genetically modified by accident: they designed them that way, and in their view, there is nothing wrong with them.

Nor does the Brent Spar analogy hold up. In that case, Shell ended the controversy by bowing to public pressure and changing its plans.

Monsanto cannot do this without giving up one of the world's biggest markets for one of its most important products.

Yet the Shell and Monsanto stories do share one common feature. Both companies thought they were "right", in a scientific sense.

Their mistake was in failing to

foresee the public reaction to their plans, allowing themselves to be wrongfooted by the subsequent outcry.

Professor Ulrich Steger, a specialist in corporate clashes with society at Switzerland's International Institute for Management Development, says when companies are surprised by controversy, it is usually because their decision-making processes are based on rational, technical criteria. Too often, they pay little heed to dangers that lurk in the power of opinions and emotions.

"Managers do not think politically. They do not understand that politics are driven by other criteria than business," Prof Steger says.

"And in these days of shareholder value, managers are so overrun that they do not have the time to think things through and put themselves in the shoes of their adversary."

'In terms of goodwill, you have to build up a bank of trust on which you can draw in difficult times'

Lacking that perspective, Monsanto made three big mistakes, Prof Steger says.

First, as a US company, it badly underestimated the differences in attitudes towards nutrition in Europe and the US, where genetically modified products and hormone-treated beef are already widely accepted.

"One should realise that the tradition of processed and fast food is far shorter in Europe than in the US," Prof Steger says.

Second, it failed to recognise that consumers would resent being asked to shoulder the risks of a technology that brought

them few obvious rewards.

"Experts told us for years that there was no risk of getting mad cow disease, then suddenly changed their minds. Who can guarantee they do not change their minds about genetically modified foods?" says Prof Steger. "So we carry the risks, but the benefits are higher profits for manufacturers and lower costs for farmers."

Third, it thought international trade agreements would force Europe to open its doors to genetically modified products whether it liked them or not. "Nobody likes being pushed around, and this gave them an initial image, rightly or wrongly, that they were pushing the reluctant Europeans into a situation they did not want," Prof Steger says.

Last summer, Monsanto sought to open the way for the introduction of genetically modified foods by running a film advertising campaign devised by the London-based Bartle Bogle Hegarty agency, explaining the case for its products.

The campaign appeared to have the right motives: it tried to create some understanding of a difficult issue and invited people to listen to opposing arguments, even giving the addresses and telephone numbers of organisations such as Greenpeace and Friends of the Earth.

But Mark Lund, chief executive of the London-based Delaney Fletcher Boxell agency, says advocacy advertising such as this is rarely enough to withstand a big controversy.

"Unless you are shining a very powerful light on some truth in your advertising that stands up against the tide of public opinion, then it's simply going to render your corporate advertising irrelevant," he says.

"It might be odd for an advertising person to say this, but the most effective way of creating an environment of acceptability for a controversial product is probably still very good public relations, because you have got to be sure that when the story takes off, you have got people who are going to be asked for quotes who are on your side."

Not surprisingly, Ian Wright,



vice-president of Britain's Institute of Public Relations, agrees. "Biotechnology companies are immensely secretive, and what you are seeing here is the result of their failure to put in the groundwork," he says.

"The truth is, in terms of public goodwill, you have to build up a bank of trust on which you can draw in difficult times. If you want to be in a position where you can deal with a crisis like this, you have to put in the spadework over a very long time before these things hit."

Monsanto says that it never really stood a chance of getting

its case over in the UK, where it found itself introducing its products at about the time of the BSE scandal.

"We could provide one of our scientific experts with the most impressive academic background and a lifelong career in studying this area to explain how these products work and why we feel they are safe, but at the end of the day, anyone in the UK could say: 'Well, that's what they told us about BSE, and they were wrong.' It's clear that it's eroded confidence in science."

Is the situation retrievable? "Very much, yes," says David

Hill, the former Labour party spokesman who is now a director of Bell Pottinger Good Relations, Monsanto's public relations adviser.

"What I think in the medium term can be a benefit of the frenzy of the last week is that, in a way it has been impossible to get anybody properly engaged up to now, we will begin a debate on the scientific basis of the research being done by the biotechnology companies into genetically modified food."

Prof Steger is less sure. At this late stage, he says, it is too late for Monsanto to open up a dialogue with its opponents.

"The only thing they can do is to stay the course and hope the resistance erodes over time. There are examples of corporations that have been portrayed as brutal and that are nevertheless successful."

On the other hand, there is also the example of nuclear power - another new technology that promised supposed benefits to society yet faced implacable opposition.

As Prof Steger notes: "Today, the only debate about nuclear power is how quickly to phase it out."



DIVESTITURE OF STATE-OWNED ENTERPRISES POMADZE POULTRY ENTERPRISES LIMITED

The Government of Ghana, as part of its programme to divest itself of State-Owned Enterprises, invites interested persons to submit bids for the acquisition of 80% of the ordinary shares and 100% of preference shares in Pomadze Poultry Enterprises Limited.

ENTERPRISE PROFILE

Pomadze is one of the largest hatcheries, poultry, egg and feed producers in Ghana with a leading reputation for quality products. Pomadze's poultry, eggs and day-old chicks are sought after by customers and demand currently outstrips supply. Pomadze also has a sizeable feedmill and a processing plant. The potential for its profitable development is substantial. Consumption of poultry products is high and much of it is currently imported. These imports can be replaced by quality local products. There is also the potential to export to neighbouring states where similar products are also mainly imports. The market for poultry products is significant and there are substantial land holdings to allow for expansion or to raise other animal stock. This is a unique opportunity to buy the largest, most reputable poultry farm, feedmill and processors in Ghana.

BID INFORMATION

Bid documents (including detailed bid procedures) will be provided to interested persons upon return of a standard form confidentiality undertaking, duly signed, and payment of the appropriate fee. Visits to inspect Pomadze are welcome. Closing date for bids to be received is Friday April 9, 1999.

Documents can be obtained by writing to, faxing or E-mailing the consultants retained by the Divestiture Implementation Committee on behalf of Government, namely:

Roger Hughes
Magna Consulting
34 Church Street, Epsom
Surrey KT17 4QQ, England
Tel: +44-1372-741642
Fax: +44-1372-741642
E-mail: Magna@aol.com

Emmanuel Abbey or Tony Sao
Voscon Associates
FC Lokko Court, 50 Lokko Road, Osu
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MANAGEMENT

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THE ARTS

Strange how the Berlin cookie crumbles

Nigel Andrews reports on a triumph of mindlessness over matter at the film festival

The 49th Berlin Film Festival ended in a triumph of mindlessness over matter. The *Thin Red Line* crossed the thin white finishing tape ahead of half-a-dozen smaller but more substantial competitors - not least the best US movie, Robert Altman's *Cook's Fortune* - and 20th Century Fox can now laugh all the way to Oscar night.

Terrence Malick's war epic opens Britainwide later this week: more then. For me its pretensions were outshone by the illigree comic skills of Altman's movie, shown on the penultimate day to a jury so sandbagged by Malick, by Kurdish demos and by a three-films-a-day Golden Bear schedule that it could probably no longer tell

quality from quantity. How else explain why Stephen Frears won Best Director prize for *The Hit* Country, a Woody Harrelson-starring western so longwinded that it may have seemed like an epic? (To me it more resembled a bad dress rehearsal for *Duel in the Sun*.) At least the jury recognised quality in the European films. Denmark's *Mifune*, noted last week, won the runner-up Silver Bear and Michael Gwisdek became the first German ever to win Berlin's Best Actor prize for his blackly funny turn as a benighted casualty of city life in the best Bundesrepublik movie *Night Shift*.

Altman's *Cook's Fortune* found nothing in the biscuit jar save the delight of film

critics. For this comedy of small-town greed and grandstanding Hollywood's quirkier veteran, late of *The Gingerbread Man*, stayed in the Deep South as if to make amends, for Grisham nonsense. The cast is pure enchantment: Glenn Close, Julianne Moore, Liv Ullmann, Chris O'Donnell and Patricia Neal enacting a ring-o'-roses comedy about an old girl's mysterious death, the scramble for wills, and the fact that small towns are places where when any one person sneezes everyone falls down. Altman and screenwriter Anne Rapp have a *Bergo* worthy perspective on provincial law-enforcement. No one takes notice of coronated-off crime scenes - yellow tape is there to be cast-

ally scolded by anyone it inconveniences - and in jail cells board-games and fishing debates take precedence over lawyers' visits. Best of all is the local production of Wilde's *Salome* (less tangential than it first seems), produced by a Glenn Close clearly convinced she is *Eleanora Duse* and starring a Julianne Moore whose dance of the seven veils resembles a bad day on *Opportunity Knocks*.

There were two other

delights in the closing days, plus a near-miss. The last

was Mike Figgis's *The Loss*

Of Sexual Innocence, a rock-

less bid by the *Leaning Las*

Vegas director to jump from

the mainstream into a be-

coming experimental backwa-

ter while *Mifune* still lets

him. This backwater,

though, is very tangled: a jungle riot of *bricolage* and *bildungsroman*, of symbolism and disconnected scenes - including a naked black/white Adam and Eve in Africa - built around film-maker hero Julian Sands. It doesn't cohere, though the last episode of horror in the desert has a burst of narrative power suggesting a better film yet unmade.

Claude Chabrol's *Au*

Coeur Du Mensonge is

unlloyed pleasure: a dark

thriller starring Sandrine

Bonnaire as a painter's wife

having a fling on the Brit-

tain coast with media

smoothie Antoine De

Caunes. *Mifune* number one

is that TV's *Burroughs* com-

père can act, not just crack

bad jokes in a cartoon

French accent. *Mifune* two

is that Chabrol's signature

tropes - food scenes, mis-

chievous colour symbolism,

trompe l'oeil suspense

moments that are part

Hitchcock, part Pirandello -

are as boldly inscribed here

as in heyday work like *Le*

Boucher and *Que La Bête*

Meure.

The other treat was

Robert Rodriguez's *The*

Faculty. The *El Mariachi* pulp-

master brings a new spin,

not to say high gothic

torque, to the teenagers-in-

jeopardy horror film.

Squishy aliens take over a

high school's pupils and

teachers. Early zombieified

schoolmistresses include

Piper Laurie and Bebe

Newirth, both in fine form,

and the end is a rip-roaring

retreat of *Aliens* with extra

wit and intertextual savvy.

Not great art, perhaps, but

better than much that

passed for great art at

Berlin.



One the jury got right: Denmark's Silver Bear runner-up, 'Mifune'

Artist who failed the garret test

Millais' only crime was to be considered too well-to-do to be taken seriously, writes William Packer

It is time we treated Sir John Everett Millais properly. He was among the most conspicuously successful Victorian painters in an age that honoured its artists more than most, and remains one of the more intriguing in his life and distinctive in his work. Yet hardly before he was cold in his grave his reputation was under attack. In an insidiously damning article in *The Savoy* magazine a month or two after Millais' death in the summer of 1896, Arthur

We find Millais taking on the British portrait tradition at its best, and more than holding his own

Symonds, the symbolist poet and critic, remarked that "In the eulogies [he has] been justly given... I have looked in vain for this sentence, which should have its place in them all: he did not make the 'great refusal'."

The damage was done. Even now excuses and apologies still seem needed whenever Millais' work is shown in any strength and seriousness. "Had his reputation not declined to such a remarkable extent," says the National Portrait Gallery's director, Charles Saumarez Smith, in his catalogue preface to this latest show, 1998, the centenary of his death, "...ought to have been the year of a major retrospective exhibition." Indeed so, but the questions are begged: why was it not; and was the reputation in fact so low?

To received opinion, Millais stands convicted of the one unforgivable crime an artist can commit in modern eyes, that of selling out. He was, says Saumarez Smith, "despised by his more aesthetically minded contemporaries as being too prosper-

ous and too socially conventional really to be taken seriously as an artist." To Symonds he had betrayed "a finer promise than any artist of his time... [abandoning] a career which, with labour, might have made him the greatest painter of his age, in order to become, with ease, the richest and the most popular." His further charge that, whether it was Gladstone or Cicerone, "he painted them all with the same facility and the same lack of conviction" finds its echo even as late as 1994 in a remark of Alan Bowness, the then director of the Tate, on a "vacuity behind the conception" of the later work.

Is any of this fair, let alone true, is the question addressed by this rather small but nonetheless impressive look at his portrait work, from youth to old age. For what is at issue is the right of the individual artist to develop in his own way, to find his own path, and to be himself. For what the Symonds of this world would seem to say, which still strikes a sympathetic chord upon our post-romantic sensibility, is that you cannot be a true artist if you do not lead the artistic life. Symonds gives himself away, however, by citing another painter as "a man of genius, whose virtues were all given up to his art, and who is now living in a destitute and unhonoured obscurity" - who turns out to have been Simon Solomon, a minor late pre-Raphaelite and decadent Symbolist - very minor, pretty decadent. What makes it the worse for Millais is that he was, in his youth, so much the principled revolutionary, leader of the pre-Raphaelites against all that was corrupt, indulgent and self-serving in the late Renaissance inheritance.

The exhibition is set out in sections, demonstrating first the precocious talent which took him to the Royal Academy Schools in 1841 at the age of 11, following him through the 1840s in drawings and paintings of family and friends after the manner of the time. His first truly personal character as an artist then emerges with pre-Raphaelitism at the turn of the 1850s, which here is focused on the familiar Ruskin portrait (1854), which took him and the Ruskins off to the High-



A triumph, and proper vindication at last: Millais' portrait of the Hoare twins, dressed so smartly 'à l'amazone'

lands together, where he and Effie fell in love, a proceeding recorded in a sequence of charming anecdotal drawings.

The three remaining parts are categorical rather than chronological, giving us in turn his work with children, great men and beautiful women, from the 1850s to the 1890s, and here the show is at its most interesting and frustrating. For there is simply not enough to do the job properly. Was there a failure of nerve, again? Was it really necessary to give so much space to the early work, which has always been acknowledged, as insurance? The child-portrait section is particularly thin, when there are so many of the half-lengths especially, to tie him in intriguingly to the aestheticism of such as Whistler and Albert Moore.

But the men and women, too few again alas, are in their differ-

ent ways a triumph, and proper vindication at last. Post-pre-Raphaelite, his work opened out to admit a painterliness in the handling of paint and surface of astonishing assurance. And we find Millais taking on the ambition and scale of the British portrait tradition at its best, and more than holding his own. He may no longer be the revolutionary as such, but there is nothing unearthy, unworthy or uninteresting in the underlying ambition. We may balk still at certain sentimentalities, but those were the conventions of the age, and no more trisome, indeed no more sentimental, than the grandiosities and artificialities of the great Georgians.

The Tate's three Armstrong sisters, "Hearts are Trumps" (1872) is a *tour de force*, setting out quite openly his claim to a place alongside Reynolds; and so too

the far less familiar double portrait of the Hoare twins (1876), dressed so smartly "à l'amazone". But the single figures, male or female, are perhaps even more impressive, for their unaffected simplicity of presentation, and the directness of their address. Millais, for all his tricks, his lightness of touch, his ease of drawing, shows us his sisters as they are, to the life, whether it is Gladstone with his fierce eagle eyes, or his beloved, over-protective sister-in-law, Sophie Caird.

This may not be the thorough retrospective that is now necessary, but at least we can see Millais at last as the true painter he always was.

Millais - Portraits: The National Portrait Gallery, St Martin's Place, London WC2, until June 6; supported by The American Friends of The National Portrait Gallery.

OPERA IN ZURICH DON GIOVANNI/BORIS GODUNOV

Fate fails to trip up Bartoli's Elvira

The Fates conspired to sting their worst at Jürgen Flimm's new production of *Don Giovanni*, but for once they failed to spoil an exceptional occasion. Their first trick was to cause Cecilia Bartoli, due to sing the mezzo-soprano part of Donna Elvira for the first time, to slip on the ice during the late stages of rehearsal. The result put her on crutches, but she is one determined lady, and with the help of a little judicious rearrangement of movement and the deployment of a few bag and chair-carriers, for her the show went on.

In the event she was tremendous. The voice is in great shape, much larger than I remember it and even fuller of colour, with a useful husky quality lower in the register which she utilised to great effect as a counter to her brilliant, hardish sound which she used to express blistering rage. The way she commanded the stage was a wonder to behold. Less predictable was that the range and stance of the role seemed ideally suited to her.

The second trick of the Fates was to cause the company to lose its original Leporello, László Polgár, at the last minute. Luckily a replacement was found - the excellent Manfred Hemm, who fortuitously had the role still fresh after recent performances elsewhere. His only serious *four pas* was a rather surprising appearance one scene too early in Act One, which resulted for a heart-stopping few seconds in a curious cut with Don Ottavio. A swiftly improvised excuse, executed in perfect Mozartean recitative, rightly let him off the hook immediately, and as the evening wore on his singing and acting became better and better.

But Bartoli and Hemm were not the only heroes in this singularly well-balanced cast. Elizabeth Magnusson's Donna Anna had its weaker moments - her difficult Act II aria, "Non mi dir", among them - but was largely good. Roberto Sacca's bespectacled Don Ottavio conveyed a character with more common sense than is often the case. Isabel Rey and Oliver Widmer were hugely attractive as Zerlina and Masetto. And the giant voice of Matti Salminen as the Commendatore imposed itself on the whole evening.

In the title role Rodney Giffy was in magnificent voice, and every movement, every facial

expression, was telling. From the outset he was, quite rightly, always a degree more sinister than requish. In the pit Nikolaus Harnoncourt elicited sharp-edged, vividly coloured and astutely phrased playing from the excellent band.

This *Giovanni* is reincarnated, or so Flimm's predominantly grey-coloured production would have us believe. With its sequence of vague backdrops, its clever use of the revolving stage, and in Act Two a progressively revealed system of scaffolding that ultimately circles the Commendatore's status, his staging

Slipping on ice put her on crutches... but the voice is in great shape

hints at abstraction without quite getting there: and Florence von Gerkan's costumes could be 18th, 19th, or early 20th century. European or American. But all is made clear in the last moralising chorus, when a definitively classical arcade makes way for a view of a 1960s American motel. And Giovanni, who shortly before has been consumed by a spectacularly explosive stage fire, is seen smooching a young girl. To be sure, he is still intent on getting his oats, and he is still very much the smooth operator; but in the context of a later age he seems entirely unremarkable.

A brief word on David Pountney's production of *Moscow* (mostly the 1888 version), whose last night I caught on Saturday. This is a powerful, original and deeply affecting staging, evoking thoughts of Chechnya or Sarajevo, Yeltsin or Stalin, as much as it calls to mind more ancient Russian tyrannies and madnasses. One pitfall Godunov's self-destructiveness - particularly given Matti Salminen's overwhelmingly powerful staging of Godunov - but the conducting of Niklas Barz, who replaced a sick Frans Weiser-Mat, failed to make the work flow as such an episodic and naked piece as this needs to.

Stephen Pettitt

INTERNATIONAL Arts Guide

AMSTERDAM

OPERA
Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
Carmen: by Bizet. New staging by Andrew Homold, conducted by Edo de Waart. The designs are by Wolfgang Gussmann and Gabriele Jenecken, and the cast includes Carmen Orlanu and Martin Thompson; Feb 24

BERLIN

OPERA
Deutsche Oper
Tel: 49-30-34384-01
Rise and Fall of the City of Mahagonny: by Kurt Weill, libretto by Brecht. New staging by Günter Krämer, conducted by Lawrence Foster, with designs by Gottfried Pilz and Isabel Ines Gläther; Feb 24, 28

BOLOGNA

OPERA
Teatro Comunale
Tel: 39-051-529 999
www.nettuno.it/bol/

teatrocomunale

La Bohème: by Puccini.
Conducted by Daniele Gatti/
Paolo Arrivabeni in a staging by
Lorenzo Mariani, with designs by
Willy Orlandi; Feb 23, 24, 25

CARDIFF

OPERA
Welsh National Opera
Tel: 44-222-464 666
● Hansel and Gretel: by
Humperdinck. Conducted by
Wladimir Jurowski in a staging by
Richard Jones, premiered in
December. Cast includes Imelda
Staunton, Linda Kitchen and Nigel
Robson; Feb 26
● Peter Grimes: by Benjamin
Britten. Carlo Rizzi conducts a
new staging by Peter Stein. With
sets by Stefan Mayer and
costumes by Moidele Bickel.
Cast includes John Daszak and
Janice Watson; Feb 24

COLOGNE

EXHIBITION
Wallraf-Richartz Museum
Tel: 49-221-223 82
www.museumkoeln.de
Arendt de Gelder (1645-1727):
first monographic exhibition
devoted to Arendt de Gelder, one
of Rembrandt's most prominent
pupils. The show includes 58
paintings and 13 drawings as
well as 25 graphic works by
Rembrandt; to May 9

OPERA

Oper der Stadt
Tel: 49-221-221 8240
Die Vögel: first modern staging
by Walter Braunfels's opera.

COPENHAGEN

EXHIBITION
Louisiana Museum of Modern
Art, Humlebaek
Tel: 45-4919 0719
www.louisiana.dk
Henri Cartier-Bresson:
European. Previously seen in
Paris and London, this show
brings together 185 works
ranging across the
photographer's career from the
1930s to the present; to Jun 6

EDINBURGH

OPERA
Edinburgh Festival Theatre
Tel: 44-131-529 6000
● Scottish Opera: Der
Rosenkavalier, by R. Strauss.
New staging by David McVicar,
conducted by Richard
Armstrong. The cast includes
Joan Rodgers; Feb 24, 27
● The Magic Fountain: by
Debussy. Conducted by Richard
Armstrong in a new staging by
Aidan Lang, with designs by
Ashley Martin-Davis; Feb 26

HARTFORD

EXHIBITION
Wadsworth Athenaeum
Pleier de Hooch (1628-1681):
previously seen at Dutch
Picture Gallery, this first-ever
one-man show of the Dutch

painter offers a reassessment of
his work. Less celebrated than
his contemporary, Vermeer, de
Hooch was a pioneer in his own
right, and a specialist in internal
and domestic subjects; to Feb 27

HOUSTON

EXHIBITION
Museum of Fine Arts, Houston
Tel: 713-639 7750
www.mfa.org
Brassai: The Eye of Paris.
Retrospective of the work that
coincides with the 100th
anniversary of his birth. Dubbed
"the eye of Paris" by Henry Miller,
Brassai celebrated the city in
photographic series including
"Paris at Night", a series of
photographs taken during
nocturnal wanderings with the
flâneur and poet Léon Paul
Fargue; to Feb 28

LONDON

CONCERTS
Barbican Hall
Tel: 44-171-638 8891
London Symphony Orchestra:
conducted by Lorin Maazel in the
UK premiere of his Music for
Violin and Orchestra, and in
Bartók's First Portrait; and by
Wolfgang Gierl in
Tchaikovsky's Symphony No. 6;
Feb 24, 25

Royal Festival Hall
Tel: 44-171-950 4242
London Philharmonic Orchestra:
conducted by Jukka-Pekka
Saraste in works by Strauss and
Beethoven, with soprano Cheryl

Studer; Feb 24

OPERA

English National Opera,
London Coliseum
Tel: 44-171-632 8300
● La Traviata: by Verdi. Revival
of Jonathan Miller's production
conducted by Michael Lloyd;
Feb 25
● Parsifal: by Wagner.
Conducted by Mark Elder in a
new staging by Nikolaus
Lehnhoff, with sets by Raimund
Bauer and costumes by Andrea
Schmidt-Futrer. Cast includes
Kim Begley and Jonathan
Summers; Feb 23, 26

MUNICH

CONCERT
Philharmonie Gastelg
Tel: 49-89-5481 8181
Munich Philharmonic Orchestra:
conducted by Ingo Metzmacher
in works by Schubert and Henze;
Feb 23

NEW YORK

CONCERTS
Avery Fisher Hall, Lincoln
Center
Tel: 1-212-875 5030
www.lincolncenter.org
New York Philharmonic:
conducted by Kurt Masur in
works by Menotti and Mahler,
with mezzo-soprano Jennifer
Lamora, tenor Richard Leach
and violin soloist Glenn Dicterow;
Feb 23

OPERA

Metropolitan Opera, Lincoln
Center

Tel: 1-212-362 8000

www.metopera.org
Moses and Aaron: by Schoenberg.
Conducted by James Levine in a
staging by Graham Vick, with
sets and costumes by Paul
Brown. Cast includes Philip
Langridge and John Tomlinson;
Feb 23, 26

PARIS

CONCERTS
Salle Pleyel
Tel: 33-1-4561 6589
Orchestre de Paris: conducted
by Christoph Eschenbach in
works by Brahms, with piano
soloist Zaimen Barto; Feb 24, 25

PRAGUE

DANCE
National Theatre of Prague
Tel: 420-2-2108 0131
www.anet.cz/nd
The Nutcracker: by Tchaikovsky,
in a staging by Russian
choreographer Jurij Grigorovic;
Feb 24

SAN FRANCISCO

CONCERTS
Davies Symphony Hall
Tel: 1-415-864 6000
www.sfsymphony.org
San Francisco Symphony
Orchestra: conducted by Jeffrey
Tate in works by R. Strauss,
Humperdinck and Honegger; Feb
25, 26, 27

SEATTLE

Seattle Opera

Tel: 1-206-389 7876

www.seattleopera.org
Vanessa: by Samuel Barber.
Conducted by Yves Abel in a
staging by Sharon Ott;
Feb 27, 28

TOKYO

CONCERT
Sanjory Hall
Tel: 81-3-3584 9999
Orchestre National du Capitole
de Toulouse: conducted by
Michel Plasson in works by
Gounod and Saint-Saëns, with
soprano Leontina Vaduva;
Feb 23

TV AND RADIO

● WORLD SERVICE
BBC World Service radio for
Europe can be received in
western Europe on medium wave
648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

● CNN International
Monday to Friday, GMT:

06:30: *Moneyline* with Lou Dobbs
13:30: *Business Asia*
19:30: *World Business Today*
22:00: *World Business Today*
Update

● *Business/Market Reports*:
05:07; 06:07; 07:07; 08:20; 09:20;
10:20; 11:20; 11:32; 12:20; 13:20;
14:20.

At 08:20 Tanya Beckett of FTV
reports live from Liffert as the
London market opens.

On the wrong track

The popularity of 'index tracking' threatens to distort stock markets because it has artificially raised the value of companies with illiquid shares, argues Hugo Dixon

Could the index be wagging the investment dog? Share indices, like the UK's FTSE 100 or the Standard & Poor's 500 index in the US, were originally designed to provide an objective benchmark for measuring how a particular portfolio was performing. But increasingly, there are signs that investors are reacting to the indices in such a way as to distort the valuation of particular stocks and, by extension, the behaviour of companies as well.

The problem arises as a result of index tracking – an investment strategy that seeks to mimic the returns of a particular index. In the UK, around 20 per cent of the market is held by "trackers". And this proportion is on the increase in both the US and the UK, in part because such a non-thinking strategy has tended to produce better returns than active management.

Index tracking raises the danger of an "indexation bubble" in stocks that are part of an index but that, for various reasons, are hard to get hold of. Several FTSE 100 companies – notably BSKyB, Colt Telecom, Orange and Telewest – have less than half their stock freely floating. The rest is locked up by strategic shareholders, such as Rupert Murdoch's News Corporation and France's Pathé in the case of BSKyB.

Because the indices seek to capture the whole value of all companies traded on a particular market, companies with big strategic stakes are weighted in the index according to their full market capitalisation, not merely the proportion floating freely. Under the rules of the FTSE 100, which is run by FTSE International, the indices company half-owned by the Financial Times, only a 25 per cent free-float is needed for a group to be included in the FTSE 100. A similar approach is taken by other indices companies such as MSCI.

What this means is that once the trackers have had their fill, there is not much

Signs of a stock shortage?

Telecommunications
Share prices relative to FTSE 100

Colt
Telewest
Orange
BSkyB

Source: Datastream

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left for everybody else. Given, moreover, that many other investors are "closet trackers" – who do not like to be too far out of line with the index – the share price can be squeezed up.

A similar phenomenon occurs when foreign companies relocate to the UK. At present, a wave of South African stocks, such as Anglo American and South African Breweries, is arriving in London. Under FTSE International's rules, a company can be included in the FTSE 100 index if it is domiciled in the UK. But this does not stop the stocks being included in the Johannesburg Stock Exchange All Share Index.

Again, problems arise when trackers in the UK need to acquire their full weighting but much of the stock is still held overseas. Add to this the fact that many of these companies have limited free-floats – Anglo American is nearly 40 per cent owned by De Beers, SAB is 85.5 per cent held by Bevoon – and a stock shortage could result.

Cross-border mergers can create a further distortion. Take BP Amoco, the newly created oil giant. Before the merger, BP accounted for 4.9 per cent of the FTSE 100; afterwards, the weighting increased to 8.1 per cent. That meant trackers had to increase their purchases of the stock.

If Amoco's US shareholders had simultaneously sold their stakes, there would

have been no shortage. But BP Amoco is such an important company that US investors have, for the most part, hung on to their stakes. This again seems to have squeezed up BP Amoco's share price, which has outperformed Shell's since the merger was announced.

With Astra Zeneca, the drugs company formed from merging Sweden's Astra with Britain's Zeneca, there will be a further twist. Not only will Zeneca's weighting virtually double to 4 per cent, Astra may stay in Sweden's main index.

Hence the threat of an indexation bubble. It is not just that some stocks are squeezed up once and for all. There is a second-round effect: with trackers outperforming active investors, more funds are invested with trackers. As active investors underperform, they may become more reluctant to forage far from the herd. But, as more funds are devoted to matching an index, the squeeze continues – further enhancing the trackers' performance.

The indexation bubble may, in turn, be affecting corporate behaviour. Companies have often wanted to be included in a blue-chip index for reasons of prestige. Now there seems to be a cost of capital advantage too. This is probably one factor fueling the merger boom: bigger companies stand a better chance of attracting investors' attention. In this context, mega cross-border

mergers are doubly good because then the stock can be on two sets of investors' radar screens.

What is to be done? One fairly obvious, partial, solution would be for indices to stop weighting companies with small free-floats according to their full market capitalisation. This would not be a trivial exercise. After all, there is no sharp dividing line between stakes which are held for the long term and those which are freely traded. Sometimes blocs of shares which previously seemed locked up would come up for sale. Still, one would have thought that it was precisely by cracking such issues that indices could add value.

Another solution would be to create a special index for multinationals. The notion was recently suggested by actuaries Bacon & Woodrow. Technically, it would be difficult (how do you define a multinational?) But if these problems could be overcome, it could be possible to construct national indices, say a FTSE 100 ex-multinationals, that would reflect more closely the performance of local economies – an idea FTSE International is considering.

There is, of course, a third solution. Investors could be less slavish in tracking indices. The only snag is that, so long as the indexation bubble continues, standing against the herd seems like a recipe for getting crushed in a stampede.

LETTERS TO THE EDITOR

Asset allocation approach must combine inputs

From Mr Richard Urwin

Sir, Peter Martin ("Invest in new habits", February 16) makes a number of good points about the inadequacies of conventional investment benchmarks. However, his claims concerning the demise of geographically based asset allocation is less convincing. If regionally based allocation processes are dead, how can we attack European fund managers' underweight position in the US?

More important, even "global" companies' profits

tend to be over-exposed to the business cycle of their country of origin. Competitive advantage depends not only on the intrinsic qualities of a company, but also on the environment in which it operates. As a result, a "good" US company will have outperformed an equally "good" Japanese company in recent years, given the stronger performance of the US economy. Finally, competitive advantage is a highly subjective and dynamic concept – it can be here today and

gone tomorrow. A strategic benchmark allocation from a decade or so ago based on an assessment of competitive advantage would doubtless have included a high weight in Japanese and other Asian companies, some now excluded members of the FTSE-100 Index, and a swathe of small companies – all of which would have systematically underperformed. US companies would almost certainly have been underrepresented. Re-doing the exercise today would probably enshrine in strategic

benchmarks the outperformance of the past few years. These in turn could become tomorrow's dogs.

Any sensible asset allocation approach will combine local, global, economic and company-specific inputs. Mr Martin's approach risks throwing the baby out with the bath water.

Richard Urwin,
head of economic research,
Carmore Investment
Management,
16-18 Monument Street,
London EC3R 8AJ, UK

Africa's debt is the evidence of a failed policy on aid

From Mr Andrew Buckoke

Sir, The basic flaw of your leader about the Jubilee 2000 campaign (February 17) is the idea that debt relief should be simply another sort of aid, subject to another sort of conditionalities. Most of our aid has been conditional for years, and the evidence for its failure is the debt. It would be disastrous if debt relief became a continuation of a failed aid policy.

It is true that much of the aid has been stolen or wasted, but most of what

was stolen was taken by regimes that we knew would steal it, and most of what was wasted was spent on projects designed and executed by our own consultants and contractors. Those who now talk about moral hazard should remember that at the time we were trying to buy influence and trying to give business to our own nationals, irrespective of the effects on the people on the ground, whom we have hardly understood anyway. This remains the case.

The civil wars and eco-

nomie decline in post-colonial Africa are to a large extent the result of those efforts. To make the Africans pay for them is genuinely perverse. The only moral and practical course is complete and immediate debt relief, but logic and experience dictate a corollary that many of the Jubilee 2000 supporters will find harder to accept: the complete cessation of new aid.

The sad truth is that if conditions were right no aid would be needed, and therefore that aid is only given

when it cannot work. It merely distorts and disrupts, as anybody who has spent much time in Africa has seen. The donors need to learn that they do not know better than the Africans how to run Africa; the Africans to learn that the donors will not pull them out of holes they dig for themselves. The same could be said of Russia, Brazil, Malaysia, Korea...

Andrew Buckoke,
Raided Ground,
101 King Henry's Road,
London NW3 3QX, UK

Performance gets small companies noticed

From Mr Fred Riddale

Sir, With regard to your article on the lack of interest in small companies ("Survival of the fittest", February 17), many really have no grounds for complaint since they simply do not perform well enough to attract the attention of investors, institutional or otherwise. I am a non-executive director of a small private company, soon perhaps to go public, whose founder, at the age of 18, had two or three jobs simultaneously; by the age of 20 he was an entrepreneur in the best sense of the word, and

has since built his company into the largest distributor of its type by the sheer love of hard work and involvement in business.

Many of today's small companies make "me-too" products, lack creativity and are just not equipped to operate in today's global economy. Their earnings and dividends are erratic, their borrowings (and thus their dependency on the banks) too high, and their growth rarely organic, fuelled predominantly by small acquisitions. A close examination of their performance ratios

quickly reveals that to put money into them would be more of a gamble than an investment.

If you are a small company with a new product that the market needs or wants, consumers will beat a path to your door. You will rapidly cease to be a small company – and you probably won't remain medium-sized for long either.

Fred Riddale,
10 Grange Avenue,
Farnham Common,
Henley-on-Thames,
Oxon RG9 5JP, UK

Bank reforms – or bail-out?

From Prof Leon Hollerman

Sir, Your article "Japan bond issue will fund banking reform" (February 16) does not describe any contemplated reforms. Are you sure the \$61bn raised will not be used merely for a bail-out of the status quo rather than for reform?

Leon Hollerman,
professor of economics,
Peter F. Drucker Graduate
School of Management,
Claremont Graduate
University,
Claremont, CA 91711, US

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers worldwide. Letters may be sent to +44 (0)20 7777 6738 (see fax to line), a must. Internet: ftletters@ft.com. Published letters are also available on the FT web site, <http://www.ft.com>. Translation may be possible for letters written in the main international languages. Fax: 0171 673 5535. Letters should be typed and not hand written.

PERSONAL VIEW STEPHEN ROACH

Don't write off China

The western notion that China is to be the next, and biggest victim of Asian contagion is wrong, and takes no account of the country's more pragmatic approach

In the eyes of the western press, China can do nothing right. Whether it is economic growth, financial system perils, currency risks or social tension, the view is widespread that China is about to join the dominoes that have already fallen in the Asian crisis. My advice is very simple – do not believe what you read.

A year ago, like most, I felt it would only be a matter of time before China succumbed to the Asian crisis by devaluing and lapsing into recession. However, it quickly became apparent that China is very different from the rest of Asia. And subsequent events have borne that view out.

For starters, its economy is re-accelerating, after a disappointing performance in the first half of 1998. While exports continue to sag in the face of the Asian crisis, domestic demand is on the mend. Retail sales and foreign direct investment are both picking up again, while housing reform is continuing apace. Of course, the sceptics always insist that China's data are rigged. But if they were, the presumed growth deficiencies would long ago have triggered an outbreak of rising unemployment and social tension, neither of which has happened.

I have, however, detected an important shift in the internal debate over China's growth. For most of 1998, the official 8 per cent gross domestic product growth target was something of an icon. It was viewed as a symbol of China's capacity to stay the course. But a new realism has crept into China's own assessment of its growth target. In the midst of a grave financial crisis in Asia and the global economy, China has come to recognise that it, too, is no longer an oasis of prosperity.

In framing their growth objectives for 1999, the Chinese are now speaking openly of a forecast (around 7 per cent) rather than a target. This is an important example of China's new pragmatism.

It is equally important that we in the west update our perceptions of the new sources of growth emerging

in China. All too often, the image of the Chinese economy is painted largely by the travails of a creaky and inefficient network of state-owned enterprises (SOEs). Yet there is a very different and too rarely appreciated source of Chinese economic growth – township and village enterprises (TVEs).

TVEs are the modern-day equivalent of the old Chinese collectives, and are among the most flexible, productive and technologically advanced of China's producers. They stand in sharp contrast to the older and more inefficient SOEs.

Interestingly enough, in 1997, TVEs accounted for 38 per cent of China's industrial output, well in excess of the 26 per cent share of SOEs. And this growth impetus seems set to expand. Last October, China's Securities and Regulatory Commission announced major initiatives to encourage the listings of TVEs in domestic equity markets.

China has also become more pragmatic in balancing the sources of growth. In an effort to compensate for the shortfall in export demand, China has relied increasingly on an aggressive public sector infrastructure stimulus.

Such an investment-led strategy can be very risky. It opens the door to a potential imbalance between supply and demand that could further exacerbate deflationary forces. So it is encouraging to hear China's top policymakers now speak openly of meeting this challenge head on by limiting investment on the supply side and encouraging personal consumption on the demand side.

Recently, government officials told me that they would be ordering state-owned manufacturers to can-

cel capacity expansion programmes set for the next three years.

This is not bluster. China's State Metallurgical Industry Bureau recently issued an edict in effect banning all expansion programmes in the iron and steel industry until 2000. Apparently, it is not just the quality of growth that now matters in China, but it is also the balance.

With respect to its oft-maligned financial sector, China is now doing the heavy lifting that the rest of Asia has assiduously ignored. Central bank reorganisation plans were announced in 1998 and are now moving forward; the current fragmented provincial system is being replaced with a Federal Reserve-style model with nine regional mega-branches. The first, and most powerful of these branches has opened in Shanghai and the other eight are set to be unveiled shortly.

It is hard to appreciate China's new pragmatism without going there. Its new leadership is willing to learn and reluctant to preach. China is not standing still

as more of a hidden fiscal cost than a classic Asian-style banking crisis.

Finally, the fate of the Chinese currency is no longer the burning issue that it was. In contrast to widespread expectations, China did not devalue in 1998. Nor does it seem likely that the currency will be in play in 1999. The view inside China is that the currency factor is vastly overblown. China's export shortfall is obviously worrisome, but it is widely viewed to be more a by-product of a sluggish state of global demand than a pricing disadvantage stemming from an over-valued currency. Nevertheless, China is prepared for renewed pressure on its currency, especially if the year weakens sharply further in 1999, as many expect. Fortunately, China has strong currency defences – a closed capital account, a vast current account surplus, a vast reservoir of currency reserves and limited exposure to external debt. Speculative attacks notwithstanding, the currency – including the Hong Kong peg – should continue to hold.

It is hard to appreciate China's new pragmatism without going there. I continue to be impressed with the candid and inquisitive nature of the country's new leadership. They are willing to learn and reluctant to preach. They speak openly of risks and do so with a frankness that others might learn from. They are moving rapidly in some areas and slowly in others.

But China is not standing still. With the rest of Asia moving rapidly in reverse, China's progress is all the more astounding. In short, China has not been dragged under by the Asian crisis. Nor will it be in the foreseeable future. The unarguable fact is that China has defied conventional wisdom for most of the past year, and it behoves us to understand why. It is time that we in the west give credit where credit is due.

The author is chief economist and director of global economics at Morgan Stanley Dean Witter

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Tuesday February 23 1999

Stability forum

The proposed new financial stability forum, bringing together central bankers, finance ministers, financial regulators and multilateral organisations is a sensible idea. But meetings alone will not make international financial markets a safer place. Rules, surveillance and enforcement are required.

The first task for Andrew Crockett of the Bank for International Settlements, the inaugural chair of the forum, must be to determine what the Group of Seven leading industrial countries actually want from the forum they are creating. This is not yet clear.

The job of the forum should not be that of a global super-regulator. However, the emerging market financial crises of the last few years, as well as the Long-Term Capital Management debacle, demonstrate that national regulators, working individually, can fail to spot problems in the making. Improved information-sharing, surveillance and better links between existing bodies should help.

The forum can go further. Agreed standards, codes of conduct and transparency requirements can improve the efficiency of markets. Consistency of standards among supervisors is required in increasingly integrated financial markets. Where there are gaps, such as over accounting standards, these

should be plugged.

But enforcement is also needed. The Basel Committee on banking and the International Organisation of Securities Commissions have long had codes and standards - which countries said they met. The Asian crisis showed that, without credible policing, signing up to standards means little.

The forum should provide incentives for countries to meet agreed regulatory standards, and sanctions where they do not. A published, credible compiled list of countries that meet and fall short of its standards is the first step. This could be drawn up in conjunction with the International Monetary Fund's proposed assessment of pre-qualification for IMF programmes.

This raises problems which Mr Crockett must address. The forum will benefit from having politicians among its members, but it must not politicise financial markets.

Moreover, there is a trade-off between enhancing the legitimacy of the forum, which requires quickly inviting emerging markets to join, and ensuring its efficiency, which means keeping the committee small enough to get things done. Finally, the notion that anything can be achieved at twice-yearly meetings beggars belief. More regular meetings, at least of regulators, are required.

CAP's last gasp

For once, the thousands of angry farmers demonstrating on the streets of Brussels are unlikely to be able to stop the inevitable process of reforming the European Union's indefensible common agricultural policy. They are understandably anxious to preserve their livelihoods, which are threatened by a widespread crisis in the industry. But they must realise that the traditional tools of the CAP - price subsidies and import protection, causing repeated bouts of over-production - have got to go.

The danger is that in the haggling to curb the wider excesses of the old system, Europe's farm ministers will produce half-hearted reforms, which fail to establish the basis for a stable and competitive farm sector in the EU. That has been their worst in the past. This week they have the chance to be more radical, and they must seize it.

There are three parts to the package on the table. One is to agree substantial price cuts for key products - 30 per cent in the case of beef. That is an essential precondition for everything else.

The second is to institute a system of regular annual cuts in direct subsidy payments, to be known in the Brussels jargon as "degressivity". Those subsidy payments will first be raised, to "compensate" the farmers for the price cuts, but thereafter they will be steadily reduced. That is

essential if the cost of the CAP is to be controlled, and farmers are to become competitive. It is by no means perfect, but it is a big change, and it should be politically feasible.

The third element in the package is known as "co-financing". It means that part of the subsidies would be paid by national exchequers, and not by Brussels, although everyone would have to abide by the same rules. That means big net contributors to Brussels, like Germany, the Netherlands and the UK, would pay less, and big net beneficiaries from farm spending, like France, would pay more.

France says you can have degressivity as an alternative to co-financing, but not both. That is wrong. Co-financing will not only reduce the unfair distribution of EU spending, it should also ensure that farm ministers are directly responsible for the consequences of their own spending decisions. It is an essential part of curbing its excesses.

It is probably too much to expect that the farm ministers will agree the whole package this week. But if they want to decide the future of the CAP themselves, they must go a long way. Otherwise the task of finishing it will be left to the EU finance ministers, who are likely to be much less sympathetic to the protesting farmers, however many stones they throw.

Cuba ices up

Any lingering hopes that Cuba's limited embrace with the market might lead to full-scale political and economic liberalisation have faded over the past few days. Last week's announcement of a draconian clampdown on internal dissent has confirmed the grip of the hardline Communist party on Cuban society.

The measures will further restrict the individual freedoms of ordinary Cubans. Dissidents who collaborate "in any way" with attempts by the US to apply its long-standing trade and investment embargo or to subvert Cuba's system of one-party rule face up to 20 years in jail. Even possession of information judged to be subversive carries a potential term of 10 years.

Fidel Castro, Cuba's president, is further away than ever from implementing the recommendations for greater political expression and association recommended by the Pope during his historic visit to the island just over a year ago.

This new repressive law, however, also shows that much of US policy towards Cuba continues to be counter-productive. The trade and investment embargo, condemned as unjust and ethically unacceptable by the Pope, was modified in January by Bill Clinton, the US president, for US citizens to fly to Cuba or relatives to visit. These changes could have a positive effect by

helping bolster a fledgling private sector that has begun to develop since the dollar became legal tender in Cuba in 1993.

But the embargo remains intact, together with the Helms-Burton legislation that attempts to restrict other international economic links with Cuba. In the eyes of the Cuban regime the US policy has unacceptable political goals. It is designed to strengthen civil society - non-government institutions - and thereby weaken the government's stronghold over political life.

The new policy is being seen as even more of a threat by Mr Castro and his hardline supporters. It has left them more determined than ever to maintain their one-party regime and their state-dominated economy whatever the cost. Hence the clampdown.

The international community must condemn this repression. But the US administration must also recognise the evident deficiencies in its own policy. A multilateral approach that builds on the more constructive relationship established by Canada and a number of European governments, would be a better alternative.

Unless there is change in Washington, especially on the trade embargo, the circle of mutual antagonism that has bound US relations with Cuba for the last 40 years will continue to restrict the room for democratic change.

Italy's capitalist renaissance?

Paul Betts and James Blitz ask whether Europe's biggest takeover battle, for Telecom Italia, is business as normal or evidence of a new phase of Italian corporate life

Italians have never been called to vote in such an unusual referendum: nothing less than the future of capitalism in Italy.

That, at least, is how Roberto Colaninno, the chief executive of Olivetti, sees his audacious \$58bn weekend bid to take over Telecom Italia, the privatised telecommunications group and the country's largest company in terms of stock market capitalisation.

"This is the equivalent of an election campaign," he said. "Nearly 2m small shareholders will have to vote one way or the other." The choice, as Mr Colaninno sees it, lies between the old way and the new, between a closed system in which centuries of influential business princes do secretive deals and a more open one, suitable to the world of the euro, with a greater role for outside shareholders and more transparent corporate governance. At any rate, that is the idea. Whether it is justified is a different matter.

Certainly, Italy has never seen anything like it. A hostile bid by a company on the verge of bankruptcy two years ago for a flagship of Italian industry five times its size. A takeover battle which has only just begun and is likely to be one of the largest ever staged in Europe. All this in a country accustomed to cosy behind-the-scenes deals engineered by an elite group of financiers and industrialists and their political sponsors.

For the past four decades, Italy's so-called post-war "economic miracle" was built around a vast and vibrant network of small and medium sized family enterprises strong enough even to offset the dead hand of an inefficient state. This network was flanked by large financial and industrial groups under state control and under-capitalised large private industrial enterprises such as Fiat, the automotive conglomerate; Pirelli, the tyre group; Montedison, the chemicals company; and Olivetti itself, then a typewriter and computer manufacturer. At the centre of this network of private sector alliances was Mediobanca, the influential and secretive Milan merchant bank which played host in the so-called *salotto buono* (drawing room) of Italian private finance. With large groups controlled by a cascade of holding companies, and with minimum capital outlays for the country's corporate dynasties, it was, as one Italian banker put it, "capitalism without capital".

This system already started coming under pressure in the 1980s. The Tangentopoli or "Bribeville" scandals of the early 1990s broke both the moral and the way in which Italian business has been manipulated by the *salotto buono*. "We had to beg people if they could please acquire a 0.5 per cent stake in Telecom Italia," he said last week, recalling the difficulty the Treasury had two years ago in setting up a stable shareholding base for the company. The Agnelli family ultimately acquired such a stake and the government has openly criticised their excessive influence in the company on the basis of such a meagre capital outlay. Mr D'Alema's aides have since left little doubt that the prime minister backed the Olivetti bid as a way of dealing a slap in the face to the old guard.

But despite all these signs of change, it might be more accurate to describe the bid as a new approach to business by politicians, led by prime minister Massimo D'Alema. The former Communist has never hidden his dislike of the way in which Italian business has been manipulated by the *salotto buono*. "We had to beg people if they could please acquire a 0.5 per cent stake in Telecom Italia," he said last week, recalling the difficulty the Treasury had two years ago in setting up a stable shareholding base for the company. The Agnelli family ultimately acquired such a stake and the government has openly criticised their excessive influence in the company on the basis of such a meagre capital outlay. Mr D'Alema's aides have since left little doubt that the prime minister backed the Olivetti bid as a way of dealing a slap in the face to the old guard.

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ers including large financial institutions and the Agnelli family (who control Fiat) with an overall stake of no more than 7 per cent. All the rest was sold to 2m small shareholders who have now to decide what to do with their shares.

On the surface at least, Mr Colaninno and his partners, a group of financiers and industrialists from Italy's rich north-eastern region, appear to be testing Italy's new modern capitalist system. Only a few years ago, a leveraged bid of such a size, led by a combination of US banks as well as the ubiquitous Mediobanca, would have been inconceivable. As one Milan investment banker put it: "It shows that Italian companies can now raise substantial sums, even if the Olivetti operation seems an odd way to raise money. But the possibility is now there and wasn't a few years ago."

The Olivetti bid has also been described as a new approach to business by politicians, led by prime minister Massimo D'Alema. The former Communist has never hidden his dislike of the way in which Italian business has been manipulated by the *salotto buono*. "We had to beg people if they could please acquire a 0.5 per cent stake in Telecom Italia," he said last week, recalling the difficulty the Treasury had two years ago in setting up a stable shareholding base for the company. The Agnelli family ultimately acquired such a stake and the government has openly criticised their excessive influence in the company on the basis of such a meagre capital outlay. Mr D'Alema's aides have since left little doubt that the prime minister backed the Olivetti bid as a way of dealing a slap in the face to the old guard.

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to describe the bid as evidence that the old system is becoming unworkable, rather than proof that the new one is up and running. "This idea that the Olivetti bid opens a new phase in Italian capitalism is a load of nonsense," said a leading Italian industrialist yesterday. "The current political establishment appears to be as ignorant as the old Christian Democrats."

Certainly, the prime minister's intervention has underlined the government's continuing role in the affairs of Italian business and finance in spite of privatisation and its supposed conversion to a more open market. Mr Colaninno held negotiations with ministers before launching Olivetti's bid to ensure their support. His concern went beyond the knowledge that

To suggest we are in the throes of a renaissance is far-fetched. But to say nothing has really changed is misleading

the government continued to retain a golden share and therefore could retain influence. He knew that a successful bid would require a significant restructuring of Telecom Italia that risked confrontations with Italy's powerful trade unions.

Mr D'Alema, whatever his feelings about the *salotto buono*, is far from being a free marketeer. His government announced last week electricity liberalisation plans, for example, that smack of compromise, doing little to sat-

isfy those who want distribution and sales fully separated. No less striking was his government's action to obstruct Rupert Murdoch's attempts to enter the Italian pay television market by imposing a ceiling on rights for pay TV soccer. Mr Murdoch had wanted to bid for the entire soccer rights for Italy's first and second divisions.

The role of Mediobanca, still led by its 92-year-old honorary chairman Enrico Cuccia, who is often described as "Italy's most powerful banker", has raised many eyebrows. Mediobanca has been responsible for the original flotation of Telecom Italia. Now it has switched sides and is helping finance Olivetti's bid. It has taken along with it some of its traditional allies such as Assicurazioni Generali and Banca Commerciale Italiana. These two institutions, both with seats on Telecom Italia's board, are understood to be considering changing allegiances and backing Olivetti.

Mediobanca has seen its influence wane in recent years. US investment banks have made substantial inroads in Italy at the expense of the secretive Milan institution. It has faced a string of embarrassing flops including the failed attempt to merge the Marzotto textiles and clothing company with the EDP holding company (which controls a variety of assets from the Rizzoli publishing group to the Valentino fashion house). Some of its brightest stars have defected to other banks such as Lazard. Even Fiat, once Mediobanca's ally, has moved away, as it refocuses itself on its core activity in the face of the consolidation in the world car industry.

That is characteristic of the older, traditional Italian private groups. They have been quietly adapting themselves to the new realities: refocusing on core activ-

ities and seeking international partnerships, mergers and acquisitions to remain competitive.

The once highly fragmented Italian banking and insurance sectors have also been consolidating, creating new combinatorial challenges. The old Mediobanca dominance, and Mediobanca has in the process been desperately seeking to safeguard its own future by promoting a merger of Banca Commerciale Italiana and Banca di Roma, both large shareholders of Mediobanca. But Banca Commerciale has been reluctant to tie the knot. So Milan investment bankers suggest Mediobanca has moved to help Olivetti in an effort to curry favour with the government and gain support in Rome for its long-sought banking merger.

Scratching under the surface, there is a strong temptation to dismiss the events of the past few days as a variation of an old Italian theme. "To suggest we are now in the throes of a renaissance in Italian capitalist attitudes is far-fetched to say the least," said a veteran Milan investment banker. "But to say nothing has really changed would also be misleading."

The Olivetti bid is testing Italy's new takeover rules and is likely to herald a string of other deals. Italian companies are for the first time seriously looking beyond their borders to expand now that they no longer feel protected in their own country. Companies are being forced to address shareholder value rather than pursue their old power games. But it remains a painful and confused process.

"Our industrial and financial companies, big and small, know they have to change their ways," said another banker. "Things are happening, but it's two steps forward, one step back - rather like crabs."

OBSERVER

Iron lady melts away

The Both family of Santander in northern Spain has always avoided personal publicity. And Ana Patricia Both used to be no exception. It's hard, though, when you're one of the country's most successful female executives - and seemingly linked to just about everyone of any standing in Spain.

Not only is Both in line to inherit a fortune, but her father is chairman of Spain's largest bank, her mother Paloma O'Shea is patroness of a prestigious international piano competition and her sister is married to top golfer Severiano Ballesteros. "AP", as she is known in Banco Santander, is a one-time junior golf champion, Harvard alumna and a former fast-track executive at JP Morgan. But now she finds herself on the cover of a Sunday colour magazine. The portrait of "The Iron Lady Banker" identified her as the person to take over from her father at the mega-bank now being formed between Banco Santander and Banco Central Hispano.

Trouble is, it might have looked too much like a bid for power. All too clearly, it fingered her as the favourite of her grandfather who ran Banco Santander for 36 years. So insiders reckon the article acted as the detonator for the 38-year-old Both's sudden

resignation yesterday as head of investment banking at the Santander group.

Grandfather knew a thing or two about discretion. In his long life, he apparently gave only five interviews.

More hot air

Anwar Ibrahim, the sacked deputy prime minister of Malaysia, got the day off from his trial on charges of committing unusual mindsets and related abuses of power yesterday when a curious object floated on to the verandah of the federal courthouse.

Police quickly evacuated the building, suspecting an explosive device. So a bomb disposal team secured the area and fired on the uninvited guest, creating a loud explosion. But the wayward object turned out to be a meteorological device that had been suspended by a balloon and fell to earth when it lost its air pressure. The excitement was too much for the court, which called it a day. Perhaps the weatherman is on Anwar's side.

Tsar Nikita

Anyone looking for clues about the views of Nikita Khrushchev, the Russian film director thinking about running for president, could do worse than watch his latest epic *Barber of Siberia*, just premiered in Moscow.

Apart from being as long and

meandering as the average politburo speech, the three-hour film takes more than a few pot-shots at modernism and the west. Not that it stopped Mikhailov from accepting three-quarters of the funding from foreign backers.

But of most concern is his choice of historical period: the reign of Alexander III, which he glorifies in spite of its vile reputation for human rights abuses, pogroms and generally undemocratic ways. And guess who plays the part of the bearded Tsar?

Sounds familiar

The plan by Storebrand, Norway's largest insurer, to merge its property and casualty businesses with fellow insurer Skandia, stirs some not-so-ancient memories. Storebrand tried to acquire Skandia in 1991 in an unsuccessful hostile takeover that led to the predator's bankruptcy. Now, Age Korskold, the man who became chief executive of Storebrand when it rose from the ashes in 1993, is having another attempt at marriage, though on a more modest scale.

But Korskold is the same man who served as one of the financial advisers in 1989 on Skandia's acquisition of insurers Vesta - a deal which could now prove the undoing of the proposed merger. Norway's

competition authorities may be unhappy that, between them, Storebrand and Vesta will together control more than half of the property and casualty market; they could demand the sale of Vesta before allowing any deal to go through. So what Korskold once wanted to buy, he may end up having to sell.

Damp squib

The spectacular fireworks display that ushers in the Chinese new year in Hong Kong may be one of life's unforgettable experiences - but nowadays no one seems that keen on paying for it.

The show that's just seen out the Year of the Tiger was impressive enough, as were the strenuous efforts that went into finding organisations to fund it. Last year, Hong Kong companies fought ferociously for the honour of footing the bill but this time a tougher financial climate and strained relationships with Beijing sent many of them running for cover.

So who came to the rescue? Step forward two organisations with strong links to the mother country. The Federation of Hong Kong Guangdong Community Organisations and the Mission Hills Golf Club in Shenzhen finally agreed to split the HK\$8m bill. It's a costly business, keeping sweet a sometimes wayward special administrative region.

Financial Times 100 years ago

The New President of France Is Not Popular From Our Own Correspondent, Paris. The new President of the French Republic is an excellent man in many ways, and quite up to the level of his immediate predecessor. But unfortunately for himself and for the very unsatisfactory condition of public opinion in France, he is not popular with the masses. I am not alluding to the puerile demonstrations got up by the rowdies of the Ligue des Patriotes and by the usual riff-raff of Paris. I refer to the impression of the man in the street and of the respectable classes of the public. In the clubs, the cafés, the suburban trains and everywhere that people congregate the one topic of conversation in the past few days has been the election of President Loubet, and it is noticeable that an impression of unrest and distrust seems to prevail. The French are beginning to clamour for a leader. Unfortunately for the new President, his candidature was from the first pushed forward and taken up by the Dreyfusite party. The President has been cleverly presented by the Dreyfusite and Socialist organs as their own particular candidate.

07/11/00 15:20

**Surplus up
Imports fall**

**Commitment to
the currency**

**Evolution in
equity
capital
markets**

Deutsche Bank

PLUMB CENTER
Number one
Second to
none.
WOLSELEY
The name behind
the name.

FINANCIAL TIMES
COMPANIES & MARKETS
TUESDAY FEBRUARY 23 1999

THE LITCHFIELD GROUP OF COMPANIES
NO to monetary union
NO to VAT enlargements
NO to European tax control
NO to greater control by the Brussels bureaucrats

INSIDE

Tobacco producers to lobby WHO
Tobacco producers are to meet World Health Organisation officials next week in an effort to convince the UN agency that its campaign against tobacco could destroy the livelihoods of farmers in developing nations. The agency has pledged to reduce smoking-related diseases by discouraging tobacco consumption, and its plans include a global ban on tobacco advertising and sponsorship. Page 28

Doubts over Turkey's bull market
The Turkish stock market's rally of the past two weeks seemed to some observers to carry the hallmarks of news viewed through rose-coloured spectacles as the IMK3 National-100 Index fell 2.2 per cent after 10 straight sessions of gains. An aid agreement with the International Monetary Fund and the capture of Kurdish leader Abdullah Ocalan have contributed to the bullish sentiment. Page 36

Courtaulds saps profits at Akzo
Akzo Nobel, the Dutch chemicals group, said that Courtaulds, the UK paints and fibres company it bought last year, drained parent profits by £155m (£25m, \$28m) in the first six months of ownership. Page 18

Tokyo climbs on back of weak yen
The yen's continuing slide against the dollar buoyed the Tokyo stock market. The benchmark Nikkei 225 average rose 158.63 or 1.13 per cent to 14,258.67 as the yen fell to ¥121.7 against the dollar. Page 38

CBOT considers contract changes
Directors of the Chicago Board of Trade, the largest futures exchange, are considering changes to its flagship US Treasury bond contracts to make them more appropriate in a low interest rate environment. Page 24

Japanese insurers' price war
Tokio Marine and Fire, Japan's largest casualty and property insurer, has found a novel way to beat competitors mauling in on the newly deregulated insurance market. It has won business with a more expensive product. Page 20

Australian gold in demand
Surging production in the Australian gold industry coincided with record global gold demand in the fourth quarter of 1998, according to Australian data from the World Gold Council. Page 26

LMA to combat 'front-running'
The Loan Market Association, a trade group representing the loan markets in Europe, has issued guidelines designed to remove the practice of "front-running", which distorts the process of primary syndication. Page 24

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COMPANIES & FINANCE: EUROPE

FINANCIAL SERVICES LIFE ASSURANCE GROUP TAKES FIRST STEP INTO PRIVATE BANKING WITH SF2.4bn PURCHASE

Swiss Life to acquire Gotthard Bank

By William Hall in Zurich and Gillian Tett in Tokyo

Swiss Life, Switzerland's biggest life insurer, yesterday moved into private banking with an agreement to pay SF2.4bn (\$1.6bn) for Gotthard Bank, Switzerland's biggest foreign bank.

Swiss Life has bought a 53.5 per cent stake from Japan's Sumitomo Bank, for about SF1,500 a share, and intends to make an offer of SF1,404 a share for the publicly quoted minority.

The acquisition comes less than a year after Generali, the Italian insurer, paid SF1.92bn for Banca della Svizzera Italiana. Gotthard Bank's main competitor in the Italian-speaking part of Switzerland.

Both moves underline the increasing blurring of the lines between private banking and insurance. Last week UBS, Europe's biggest bank and Swiss Life's main shareholder, said it would sell its 25 per cent stake because of the growing com-

petition between the two groups in the area of European asset gathering.

Swiss Life, which has made several abortive bids for foreign insurers, is keen to diversify into faster growing businesses to offset its heavy dependence on Switzerland's mature life insurance market. It is paying 22 times 1998 earnings, and about 2.5 times book value for Gotthard Bank, which has assets under management of SF31bn and more than 1,000 staff.

Although some analysts have questioned the wisdom of buying a private bank based in Lugano, rather than Zurich or Geneva, Dominique Morax, Swiss Life's chief financial officer, said northern Italy was one of the fastest growing markets for private banking.

He described Gotthard Bank as a "pearl" and noted that "if you buy a pearl that is cheap, you are not getting what you should get". It would have a very small dilutive effect on Swiss

Life's 1999 earnings and would increase funds under management to SF71.4bn.

The sale is the latest sign of the way large Japanese banks are being forced by their financial problems to restructure.

Separately, Asahi, another large bank, yesterday also announced it was scaling back its operations in Europe. This withdrawal has emerged partly because the big banks are now scrambling to raise capital by selling assets ahead of the financial year-end to enable them

write off their bad loans. At the same time, the Japanese government is encouraging a number of banks to review their overseas operations, ahead of a planned injection of public funds into their capital bases in March.

Sumitomo is considered one of the healthiest of the Japanese banks. However, it is attempting to trim its operations in Europe and the US, to develop a more streamlined and focused business, officials say.

Storebrand and Skandia in non-life link

By Nicholas George in Stockholm and Valerie Shead in Oslo

Consolidation in the European insurance industry took another step forward yesterday when Skandia of Sweden and Storebrand of Norway announced that they planned to merge their non-life operations and said they were looking for further partners in the Nordic region.

The newly formed company will be listed in Stockholm and Oslo in "a couple of years", by which time it is planned that a Finnish and Danish non-life insurer will have joined the venture.

The merger has been prompted by low growth in the non-life insurance sector and a belief by Skandia and Storebrand that to achieve critical mass in the Nordic region a non-life insurance company must have market share of well over 20 per cent.

Based on 1998 figures the merged company, which has yet to be named, will have a total premium income of SKr22.5bn (\$2.6bn), an 18 per cent increase on SKr19.5bn in 1998. The merged company aims to make annual cost savings of SKr450m over the next three years although neither Skandia nor Storebrand would specify restructuring

costs or the number of jobs that will be lost.

Both companies will have a 50 per cent voting stake in the new company with ownership split 56 per cent to 44 per cent in Skandia's favour. The headquarters will be in Stockholm.

Skandia's and Storebrand's life and savings operations are not included in the deal and the companies will continue to compete in this sector.

Analysts said the most likely candidates to join the new alliance are Pohjola in Finland and Colan in Denmark. Skandia already holds 32.5 per cent of the votes and 28.6 per cent of the capital in Pohjola. The Finnish group yesterday welcomed the merger but added that its priorities were to pursue its own restructuring.

"Finnish and Danish partners are our foremost priority," said Age Korvold, chairman designate of the new company and Storebrand's chief executive.

Mr Korvold also said he did not rule out forming an alliance with the non-life operations of Swedish insurer Trygghälsa, which SEB, the Swedish bank that owns Trygghälsa, has said it wants to sell.

Warburg Dillon Read were lead advisers to Storebrand and D. Carnegie to Skandia.

Observer, Page 15

Volvo backs off pursuit of Scania

The two truck groups have reached a stand off over price, writes Tim Burt

Sweden's "battle of the juggernauts" entered a new phase yesterday when Volvo staged a tactical retreat in its pursuit of Scania, one of Europe's largest heavy truck manufacturers.

A frustrated Volvo admitted it had failed to persuade investor, Scania's controlling shareholder and the main vehicle of Sweden's Wallenberg empire, to sell its stake after several weeks of argument over Scania's true worth.

"It is very simple," said one person close to the talks. "Volvo was not willing to pay what investor was asking, and the Wallenbergs would not sell at the level Volvo was prepared to offer."

Volvo - which last month agreed to sell its car division to Ford of the US for SKr50bn (\$6.5bn) - is understood to have offered SKr270-SKr280 a share for Scania, valuing the heavy truck company at SKr54bn-SKr56bn. But investor claimed the group was really worth SKr350-SKr375 a share, or SKr70bn-SKr75bn.

Given that Scania shares were trading between SKr70-SKr80 before Volvo acquired a 13 per cent stake last month, investor's price tag looked hopelessly optimistic. The market seemed to agree, yesterday marking Scania shares down by more than 5 per cent to SKr208 - valuing the company at about SKr40bn.

But this has never been a

straightforward case of bid and counter bid, where the two sides eventually compromise at an agreed price. The battle for Scania is about much more than that, and it is far from over.

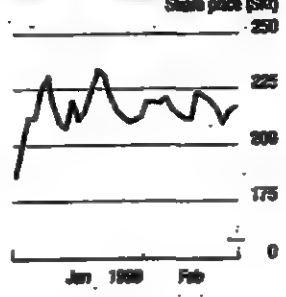
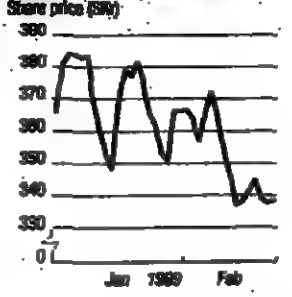
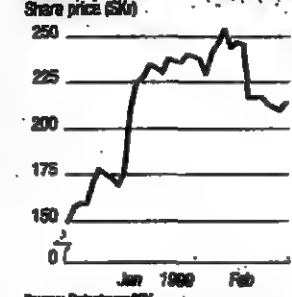
Volvo yesterday appeared to acknowledge, in a carefully-worded statement, that the phoney war might continue. Leif Johansson, Volvo chief executive, said the company would not sell its stake in Scania and held out the prospect of future technical co-operation between the two companies.

And the prospect of Volvo remaining a sleeping shareholder in Scania - retaining a blocking position against any counter offer - could force investor back to the negotiating table.

But the Wallenberg company does not appear to be in any hurry. It emphasised yesterday that it was continuing to explore options for Scania "that could be even more interesting" than an outright sale to Volvo.

Volkswagen of Germany, for example, has been touted as a possible partner for Scania. Ferdinand Piech, VW chairman, has made no secret of his determination to expand in trucks and has previously discussed a joint venture in medium-sized trucks with Leif Ostling, chief executive of Scania.

But that came to nothing, and there is no sign yet that VW - or any other bidder - will meet investor's price expectations for Scania.



Valuations aside, the battle over Scania raises difficult strategic questions for both Volvo and investor. The Wallenberg holding company is likely to face criticism from its own shareholders and those of Scania over why it would not sell at SKr70-SKr80 a share.

The investment company could certainly make use of the cash, which would ease a debt burden that doubled last year to about SKr15bn. It would also help investor to fund increased holdings in Swiss-Swedish engineering group ABB and AstraZeneca, the drugs company created by the merger of Sweden's Astra and Zeneca of the UK.

For Volvo, failure to secure Scania could be even more pressing. Following Ford's bid for the car division, Volvo is under intense

pressure to recycle a cash pile estimated at SKr60bn-SKr70bn.

A share redemption would not be a worthy use for these resources, particularly in a country where such tactics are not tax efficient.

Of the alternative bid targets in the truck industry, Volvo has already made overtures to Navistar, the US truck and bus manufacturer, which could lead to a takeover. But such an acquisition would still not represent the sort of transforming deal that Mr Johansson is looking for in commercial vehicles.

In the absence of a significant deal, Volvo stripped of its car division and laden with cash would become a very tempting target itself. Fiat of Italy has already registered its interest, leading to a "concrete" offer last month of \$13bn-\$14bn for the

whole group. The Italian company was yesterday said to be "monitoring the situation" very carefully, although its original offer was not treated seriously by Volvo. Both investor and Volvo, therefore, could be forced back into each other's arms by outside pressures.

At investor, that pressure could come from disgruntled shareholders and balance sheet weakness. Volvo, meanwhile, might be willing to pay over the odds for Scania to safeguard its own independence. In that scenario, any fresh negotiations will come back to price.

"If both sides agree that an independent future for Scania is not really an option then the dance will begin again," said one person involved in the discussions. "For the moment, Volvo has just decided to catch its breath."

TELECOMMUNICATIONS OLIVETTI EYES UP TELECOM ITALIA

Bonanza for advisers

By Clay Harris in London and Paul Rattin in Milan

A speculative call in early November opened the door to Olivetti's L102,000bn (\$68.4bn) proposed takeover bid for Telecom Italia.

Donaldson, Lufkin & Jenrette, the US investment bank, asked Silvio Scaglia, chief executive of Omnitel, Olivetti's cellular telephone offshoot, if he thought Telecom Italia might be susceptible to a bid by a US telecom group such as the soon-to-merge SBC Communications/Ameritech.

Only a day later, Mr Scaglia was back with an unexpected answer: Olivetti itself might want to make such a bid. Little time was lost before Roberto Colaninno, Olivetti's chief executive, went to New York to discuss the project with senior executives at DLJ.

Before the end of November, agreement was reached to pursue the plan, with a significant role to be played by Lehman Brothers, Olivetti's long-standing advisers in the Italian market.

For both banks, second-tier players in the global mergers and acquisitions market, the deal is a blow to the dominance of the US trio of Merrill Lynch, Morgan Stanley and Goldman Sachs, although two of them also have a role to play.

As well as DLJ and Leh-

BT, C&W rule out 'white knight' role

British Telecommunications and Cable and Wireless, the two largest UK-based telecom operators, indicated they had no interest in acting as "white knights" for Telecom Italia, writes Alan Cane. BT already has a joint venture in Italy, Albacom, in conjunction with Banca Nazionale del Lavoro, Eni and Mediaset. C&W planned a strategic alliance with Telecom Italia last year, but the deal collapsed after the resignation of IT's former head.

man, the bidder's team includes Chase Manhattan, a long-standing banker to Olivetti, and Mediobanca, chosen for its Italian merger and acquisition expertise and connections to the Telecom Italia board. Mediobanca will also handle the Italian bank debt and rights offering. The four banks have put aside normal rivalries to share equally the advisory and financing mandates.

The battle promises to be a bonanza for advisers on the other side as well. Telecom Italia is advised by Credit Suisse First Boston and Instituto Mobiliare Italiano, both of which are shareholders, as well as J.P. Morgan and Lazard Brothers.

Franco Bernabè, Telecom Italia's chief executive, has yet to disclose his defence strategy. He is waiting for the verdict of Consob, the Italian stock market watchdog, on the bid's validity. Telecom Italia argues that Olivetti's offer does not com-

stitute a formal bid, which would prevent it from taking defensive steps and introducing poison pills under Italy's new takeover rules. Olivetti says its announcement of an intention to bid does constitute an offer. Consob has 18 days to review the issue but is expected to take a decision in the next 24 hours.

Consob is also investigating possible insider trading in Telecom Italia shares and the possible requirement according to Italy's new takeover rules for Olivetti to bid also for TIM, the mobile phone company 60 per cent owned by Telecom Italia. This would dramatically increase the costs of Olivetti's bid.

Morgan Stanley Dean Witter is advising the Italian government, a shareholder in Telecom Italia. Mannesmann, the German diversified telecoms group which would buy Olivetti's stakes in Omnitel and Infostrada, is advised by Merrill Lynch and Deutsche Bank.

and shareholders - Komercijalna Banka and Investicna Postovna Banka (IPB) - who also helped him acquire a stake of around 25 per cent.

Mr Soudek increased turnover through an export drive but was slow to reduce costs or focus on core activities.

He embarked on a debt-leveraged acquisition programme that left it exposed when interest rates soared in 1997 and the economy slid

Courtaulds saps full-year result at Akzo Nobel

By Gordon Cramb in Amsterdam

Akzo Nobel, the Dutch chemicals group, said yesterday that Courtaulds, the UK paints and fibres company it bought last year, drained parent profits by F155m (£25m, \$32m) in the first six months of ownership.

Making its F163bn agreed bid last spring, Akzo said it expected Courtaulds to contribute to profits within the first full year of ownership. Cees van Lede, Akzo's chairman, said this had not yet been attained, largely because of an "unexpected decline in the fibres markets".

That held Akzo's full-year increase in net earnings from operations at just 1 per cent, at F1.63bn. For the fourth quarter, profits slipped 14 per cent to F1307m.

The Dutch group made no forecast, saying market uncertainties were too great. In the current six months, however, it would be "very difficult to match" the first half of last year, when profits reached F183m.

Akzo consolidated Courtaulds from last July, and said in October it had made a "slightly negative" contribution during its maiden

three months. The subsequent downturn mainly affected textile fibres, in which the British group was more active than its new parent.

Akzo blamed price competition in textiles from Asian producers. Industrial fibre segments did better. The two fibres divisions were merged from last month into Acoris, which Akzo is to spin off to shareholders later this year. Fibres accounted for F1493m of Akzo's F17.51bn sales last year.

The F155m Courtaulds loss included charges for financing the acquisition. Interest cover came down to six times earnings from nine times, which Mr van Lede said had been "perhaps a bit too healthy". After a spike in debt to F10.6bn from F13m, he added that the group should shortly be able to bring down its gearing.

A dividend of F1.15 per share is being paid from earnings per share of F5.71, against F1.55 last time.

Capital expenditure rose by 49 per cent at costings and 65 per cent at pharmaceuticals. Research and development outlays are being maintained for 1999 at F1.4bn, of which the drugs side gets half.

Several plants were sold but Mr Soudek is believed to

have resisted further disposals, leading the supervisory board to dismiss him.

"Mr Soudek had long enough to convince the owners that he is doing a good job," Komercij said.

Analysts believe the banks will now push through further disposals but it remains unclear what shape the remaining group will have. "The question now is what is to be defined as Skoda's core business," said Ondrej Datka of Patria Finance.

Skoda chief removed as creditors lose patience

By Robert Anderson in Prague

Lubomir Soudek, the Czech Republic's most prominent industrialist, was yesterday removed as chairman and chief executive of Skoda Plzen, the country's biggest engineering company, after its creditors lost patience with the slow progress of its restructuring.

The recall of Mr Soudek is likely to lead to an acceleration of disposals from among the over-stretched conglomer-

ate's nearly 40 subsidiaries. It could also pave the way for the entry of foreign strategic partners into some of its seven divisions.

The dismissal follows the removal this month of another top industrialist, who built an empire on debt - Václav Junek, president of the chemical conglomerate Chemapol - and demonstrates industry's problems in the current recession and the assertiveness of the country's troubled banks as

they prepare for privatisation.

Mr Soudek has been replaced as chief executive by Jiri Elavica, a former manager at the Czech operations of ABB, the Swedish-Swiss engineering company, who was made Skoda Plzen's deputy chief executive in December.

Mr Soudek led Skoda Plzen with an iron hand since 1992 when he was appointed to rescue the company by its main creditors

and shareholders - Komercijalna Banka and Investicna Postovna Banka (IPB) - who also helped him acquire a stake of around 25 per cent.

Mr Soudek increased turnover through an export drive but was slow to reduce costs or focus on core activities.

He embarked on a debt-leveraged acquisition programme that left it exposed when interest rates soared in 1997 and the economy slid

towards recession. In 1997 Skoda Plzen made a Kc3.8bn (K111m) loss on stagnant sales of Kc23.4bn, while its shares over the last year have fallen from Kc482 to less than Kc140.

This third successive loss pushed the banks to take over the supervisory board last August and demand disposals to repay the group's interest-bearing debts, estimated at Kc10bn.

Several plants were sold but Mr Soudek is believed to

NEWS DIGEST

SPANISH BANKING

Investment banking chief Botin quits merged BSCH

The first serious clash in the planned \$35bn merger between Spain's Banco Santander and Banco Central Hispano came yesterday with the surprise resignation of Ana Patricia Botin after being named to head the joint unit's investment banking side. Ms Botin, who quit all her executive functions as head of wholesale banking at Banco Santander, is the 38-year-old eldest daughter of Emilio Botin, Santander chairman. She played a key part in the bank's forceful investment drive in Latin America.

The bank would not comment on the reasons for her resignation, apart from saying she would take on "new professional initiatives". She remained on the board, it added. The resignation followed a Sunday newspaper magazine profile identifying her as "the most powerful woman in Spain" and tipping her to succeed her father at the merged BSCH group. It is believed Ms Botin tried to have publication delayed to avoid upsetting the delicate balance of power in the new group. Under the merger terms, due for approval by shareholders next month, the 64-year-old Mr Botin becomes joint chairman alongside his BSCH counterpart, José Mari Arreseategui, and then sole chairman from 2002. The merger, announced last month, was negotiated in secret by the two chairmen and their executive vice-chairmen. Ms Botin, like other top executives in both banks, was informed of the plan only hours before it was made public. Her move could spell the end of dynastic leadership at Santander, where her grandfather and great-grandfather were also chairman. The Botin family officially controls about 5 per cent of Banco Santander. This will be diluted to about 3 per cent in the new BSCH. David White, Madrid Observer, Page 15

FRENCH BANKING

SocGen profits rise 15%

Société Générale, the French bank, said yesterday it would take a €398m (\$441.6m) after-tax restructuring charge if its €15bn agreed bid for Paribas succeeds. The results of the share exchange will be known on March 18. If more than 50 per cent of existing Paribas shares are submitted to the offer, Paribas will take an identical charge. The banks estimate the total charge at €1bn before taxes.

SocGen reported a 15 per cent rise in 1998 net profits to €1,070m. Daniel Bouton, chairman, said this result was "achieved in spite of the very high cost of the international crises". The bank made a €550m provision for its exposure to Asian emerging markets, with another €222m to cover its "entire Russian risk".

Losses related to emerging markets activities were more than offset by the strong performance of the domestic branch network, which contributed €738m to net profits, up from €590m in 1997. Loans grew 6.3 per cent and deposits by 7.9 per cent. Profits from overseas retail banking rose 23 per cent to €92m, while commercial and investment banking showed a net loss of €17m, against a €150m profit, owing to volatile market conditions in bond trading, over-the-counter derivatives and emerging market debt. Some 100 jobs are to be cut in these activities. Samer Iskander, Paris

FOOD PRODUCTS

Raisio hit by Benecol delay

Raisio, the Finnish developers of Benecol, the world's first cholesterol-cutting margarine, has warned that the delayed US launch of the product could adversely affect results. The company, announcing a sharp increase in full-year profits, said its rapid growth came to a halt in 1998. "Postponement of the introduction of Benecol spreads in the US will cause an equivalent delay in Benecol returns," said Tor Bergman, deputy chief executive. Raisio announced pre-tax profits up from FM118m to FM232m in 1998, achieved on flat sales of FM4.95bn, compared with FM5.1bn last time. Of that profit, the largest proportion was derived from the Benecol division, which saw its contributions jump from FM24.5m to FM185.9m.

Raisio's shares have fallen sharply in recent months following the decision by the US Food and Drug Administration to treat Benecol as a food ingredient rather than a dietary supplement. In addition to delaying the US launch, that move was interpreted by some analysts as reducing Benecol's sales potential in North America. Nevertheless, earnings per share rose from FM0.83 to FM0.93 last year and the group proposed a modestly increased dividend - up from FM0.30 to FM0.35. Tim Burt, Stockholm

April 10 1995

Storebrand
and Skandia
in non-life link

By [illegible] in
Stockholm and London 10/4/95

Two of the largest Swedish insurance companies, Storebrand and Skandia, have agreed to merge their non-life insurance divisions. The deal, announced today, will create a new entity, Skandia-Storebrand, which will be a public company. The merger is expected to be completed by the end of the year. The new company will have a combined market share of about 40% in the Swedish non-life insurance market. The merger is seen as a significant move towards consolidation in the industry. The new company will have a strong focus on customer service and product innovation. The merger is expected to result in cost savings and improved efficiency. The new company will be listed on the Stockholm Stock Exchange. The merger is a key part of the companies' strategy to strengthen their position in the non-life insurance market. The new company will have a strong focus on customer service and product innovation. The merger is expected to result in cost savings and improved efficiency. The new company will be listed on the Stockholm Stock Exchange. The merger is a key part of the companies' strategy to strengthen their position in the non-life insurance market.

SPANISH BANKING

Investment banking chief
Botin quits merged BSCB

The chief executive of the investment banking division of the merged Spanish banks, BSCB, has resigned. The resignation comes as the banks complete their merger. The chief executive, [illegible], has been in the position for a short time. His resignation is effective immediately. The merger of the two banks is a major event in the Spanish financial sector. The new entity is expected to be a strong competitor in the market. The resignation of the chief executive is a surprise. It is unclear what the reasons for the resignation are. The merger is expected to be completed by the end of the year. The new company will have a strong focus on customer service and product innovation. The merger is expected to result in cost savings and improved efficiency. The new company will be listed on the Madrid Stock Exchange. The merger is a key part of the companies' strategy to strengthen their position in the Spanish banking market.

FRENCH BANKING

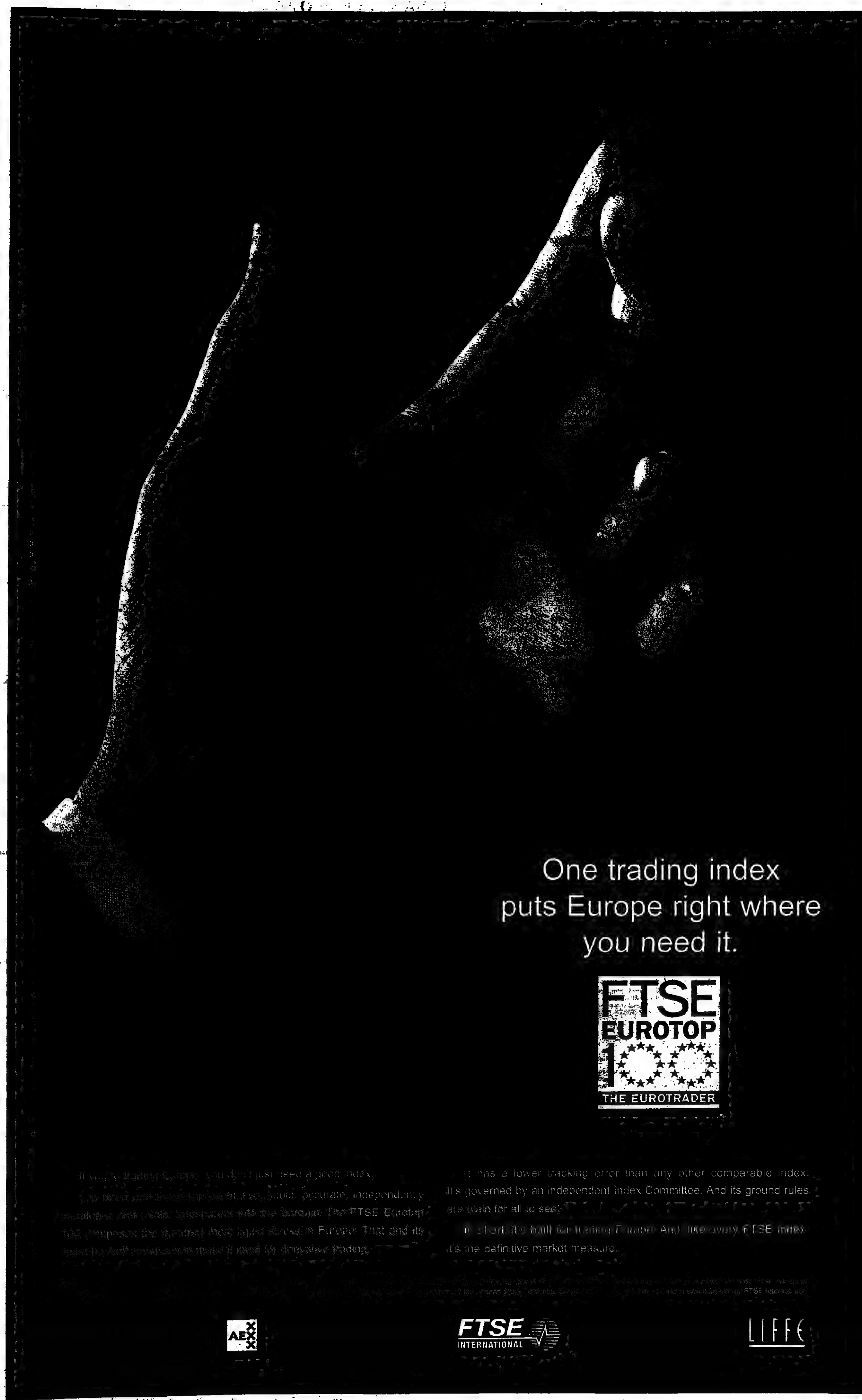
SecGen profits rise 15%

SecGen, a French insurance company, has reported a 15% increase in profits for the first quarter of 1995. The company's profits were up from [illegible] in the same period last year. The increase is attributed to a combination of factors, including a rise in premium income and a decrease in claims. The company's management is pleased with the results. They expect continued growth in the coming quarters. The company's strong performance is a testament to the effectiveness of its business strategy. The company's focus on customer service and product innovation has paid off. The company's strong financial position allows it to continue to invest in its business. The company's management is confident about the future. They expect the company to continue to grow and to be a leader in the French insurance market.

FOOD PRODUCTS

Beneco hit by Benecol delay

Beneco, a food product company, has been hit by a delay in the launch of its Benecol product. The delay has caused the company to lose sales and has damaged its reputation. The company's management is apologetic for the delay. They are working to get the product launched as soon as possible. The delay was caused by a number of factors, including a change in the product formula and a delay in obtaining regulatory approval. The company's management is confident that the product will be successful when it is launched. They expect the product to be a major success for the company. The company's management is committed to providing high-quality products to its customers. They are determined to make the Benecol launch a success.



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If you're trading Europe, you don't just need a good index. You need one that's transparent, liquid, accurate, independently monitored and widely recognized. And the answer is the FTSE EUROTOP 100. It comprises the 100 largest most liquid stocks in Europe. That and its associated derivatives market make it ideal for derivative trading.

It has a lower tracking error than any other comparable index. It's governed by an independent Index Committee. And its ground rules are plain for all to see. In short, it's built for trading Europe. And like every FTSE index, it's the definitive market measure.



COMPANIES & FINANCE: ASIA-PACIFIC

NEWS DIGEST

METALS INDUSTRY

Losses at LG Metals deepen to 782bn won

South Korea's LG Metals yesterday posted a record net loss of Won 782.58bn won (\$650m) in 1998, after losing a net Won 147.29bn a year ago. The loss in 1998 was due mainly to higher interest payments on its debts under the country's financial crisis early last year, the company said.

Slackening local copper demand and foreign exchange losses as a result of the crisis also worsened the group's business environment last year, together with weakening global copper prices, it said. But it declined to comment on reports that it lost a large amount of money trading in metal futures and options on the London Metal Exchange. It has in the past denied those reports.

LG Metals' sales rose to Won 2,290bn in 1998, from Won 2,020bn in 1997, it said. LG Metals was set to be merged with another LG Group subsidiary, LG Industrial Systems, by April 1 to restructure its poor financial condition, it said. The LG Group is seeking foreign investors to buy some of LG Metals' assets or a majority stake in the company. Reuters, Seoul

Comalco ahead 7% for year

Comalco, the Australian aluminium producer, said yesterday that rapid diversification of its traditional Asian markets to more robust markets in western Europe and the US helped boost net profit by 7 per cent to A\$236m (US\$150.6m) in the year to December. Comalco, which is majority owned by Rio Tinto, the Anglo-Australian mining company, operates two aluminium smelters in Australia and one in New Zealand. Gwen Robinson, Sydney

JAPANESE BANKING

Sanwa buys stake in broker

Sanwa, one of Japan's largest banks, yesterday announced plans to take a 30 per cent stake in Universal Securities, a medium sized broker. Sanwa said it would buy the shares from Daiwa Securities, reducing Daiwa's stake in Universal to about 8 per cent. Sanwa did not reveal the purchase price, but the shares are believed to be worth about Y6bn at yesterday's closing share price of Y219. Gillian Tett, Tokyo

MANUFACTURING

Komatsu warns of loss

Komatsu, the Japanese machinery manufacturer, yesterday issued a profits warning, lowering its earnings forecast for the year ending March 31 1999. The company said it expected to post a pre-tax loss of Y8bn (\$86.4m) against previously estimated profit of Y12bn, and last year's result of Y40.25bn. Net losses would be Y13bn, against its previous forecast of a Y1bn profit and last year's net profit of Y19bn. Komatsu's shares closed up Y1 at Y576.

Toray Industries, a leading manufacturer of synthetic fibres, revised down its pre-tax profit forecasts 23 per cent from Y48bn to Y37bn (\$307m) for the year to end-March. The group lowered estimated net profit by 54.5 per cent, from Y11bn to Y5bn. Based on revised estimates, net income for the year would fall 79 per cent from last year's level of Y24.7bn. Toray shares closed up 3.3 per cent, or Y17, at Y532. Alexandra Nuebaum, Tokyo

NEW ZEALAND

Contact Energy sale confirmed

New Zealand's government confirmed yesterday that it was proceeding with the sale of Contact Energy, which on some estimates is valued at about NZ\$2.6bn (US\$1.41bn). Tony Ryall, minister for State Owned Enterprises, said yesterday it would be the biggest government asset ever to be floated directly on the share market.

Mr Ryall said the identity of the successful bidder for a 40 per cent "cornerstone" shareholding would be announced after March 15, with the associated float to the public of the remaining 60 per cent stake beginning in April.

Brierley Investments yesterday announced it was selling its 66.8 per cent shareholding in Auckland casino Sky City in a further move to reduce its debt. Based on yesterday's prices for Sky City shares, Brierley Investments would make about NZ\$450m from the sale of its 63.1m shares through two issues of instalment receipts. Terry Hall, Wellington

RESTRUCTURING DEAL WITH HSBC HOLDINGS HELPS GOVERNMENT TO MEET TERMS OF IMF RESCUE PACKAGE

South Korea sells 70% stake in Seoulbank

By John Burton and Peter Montagnon in Seoul

South Korea took a further step in the restructuring of its troubled banking sector yesterday, when HSBC Holdings signed a memorandum of understanding to acquire a 70 per cent stake in Seoulbank for about \$700m. Seoulbank, nationalised in late 1997 to prevent its collapse under bad corporate loans, is the second Korean bank to be sold by the state

to foreign investors, as demanded by the International Monetary Fund under a \$58bn rescue package. In December, a consortium of US short-term financial investors, led by Newbridge Capital, agreed to acquire 51 per cent of Korea First Bank. HSBC's management of Seoulbank "will be a benchmark for our banks" by improving competitiveness, said Lee Hun-jai, the chairman of Korea's Financial Supervisory Commission,

which is supervising bank restructuring. HSBC, which is registered in the UK and runs a global banking empire, said it was attracted by the universal bank profile of Seoulbank, which would give it access to a customer base of up to four million people. Derek Wilson, head of Korea equity sales for ING Barings, said: "This is a strong positive signal for foreign investors because it shows the government is

serious about financial reform." Talks between HSBC and the government had earlier been stalled by HSBC's demand for a 70 per cent stake in Seoulbank, which Seoul rejected on the grounds it would prevent the government from obtaining a significant portion of profits if the bank were restored to financial health. Under a compromise agreement, the state will keep a 30 per cent stake in

Seoulbank and receive additional warrants equivalent to 19 per cent of the bank's outstanding shares. HSBC will be able to acquire 100 per cent of Seoulbank after four years by buying the government's stake. Mr Lee said. The government will not exercise any management control in the near future. HSBC is likely to keep long-term control of Seoulbank - unlike Newbridge's ownership of Korea First,

which is expected to be relinquished after a few years. The government agreed to assume Seoulbank's existing bad loans and acquire any more discovered over the next year. It will also be responsible for non-performing loans to the top five conglomerates over the next two years, according to Mr Lee. The FSC expects the sale of both Seoulbank and Korea First to be finalised by the end of May once due diligence is completed.

GE Capital creates a stir becoming big in Japan

The US group is taking advantage of economic problems to make a series of acquisitions, writes Gillian Tett

When GE Capital first crept into Japan in 1994, the financial world barely blinked. The US group started by taking the unusual step of buying two tiny Japanese companies but deliberately kept the deals extremely discreet.

Five years later, however, GE Capital is attracting a blizzard of attention and controversy. For in the past year the company has done something that was once considered almost unimaginable for a western group - it has made a series of high profile, large acquisitions in Japan.

With Japan's economic problems forcing the government to accept the need for restructuring, GE Capital believes the time is right to step up its merger and acquisitions programme.

"The turmoil in the financial market has created a situation where the Japanese authorities and companies themselves have decided that they need to take different tactics to stabilise their financial system," explains Denis Nayden, GE Capital president. "With these changes we have been allowed to take 100 per cent ownership - that has not always been the case in the past, so this is a big shift."

GE Capital has responded to this shift by developing a two-pronged strategy. First, it has deliberately targeted distressed companies for its purchases, in an effort to purchase a low price and win government support.

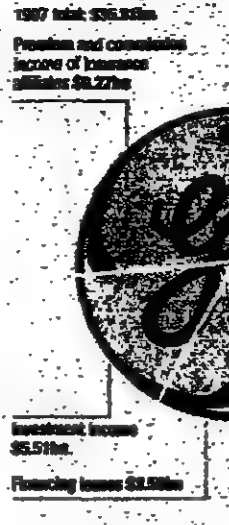
Second, and most important, it has tried to structure

Growth by acquisition

GE Capital Consumer Finance Capital: \$1.2bn Employees: 700 Business: consumer finance, credit cards History: formed in 1994, GE Capital bought Western Union's credit card business, then credit consumer finance group	Korea Credit Capital: \$50m Employees: 200 Business: commercial and consumer loans History: bought by GE Capital in 1998	GE Capital Car System Corporation Capital: \$1.2bn Employees: 200 Business: car leasing History: formed in 1998 when GE Capital bought 99 per cent of Shinsei Car System
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Source: company

GE Capital's growth by acquisition



Laka Corporation

1997 total: \$55.2bn Premium and commission income: \$12.2bn Time sales, loss and other income: \$72.21bn	GE Edison Life Insurance Capital: \$1.2bn Employees: 200 Business: life insurance History: bought by GE Capital in 1998	Japan Leasing Corporation Capital: \$1.2bn Employees: 200 Business: car leasing History: bought by GE Capital in 1998
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Operating income: \$1.2bn

its purchases to ensure that it controls the good assets of the failed company - but is shielded from the bad liabilities through a "ring-fencing" system.

In its Toho Mutual deal last year GE Capital did not attempt to purchase the old company, but siphoned Toho Mutual's "new" business into a completely separate unit.

This is tactically labelled a "joint venture", but it is controlled by GE Capital. And with Japan Leasing, GE Capital has refused to accept any liabilities outside the company's immediate leasing business.

Whether this strategy will allow GE Capital to extract rapid profits from its purchased companies is still

unclear. Though the US company believes it should derive value by using its access to cheap capital and a tight management style, it has refused to reveal any business results from its deals.

But the really crucial issue for the rest of the industry is whether the ring-fence structure will work. GE Capital insists that it is watertight from a legal perspective. It also argues that such ring-fencing makes sense for Japan.

"If you look back to what the US government did with its savings and loans crisis, they insulated the liabilities of the old (banks) and sold the good assets," Mr Nayden says.

"This [system] is effective

in attracting new capital - there is no rationale for new investors to assume the existing financial problems."

Such logic has also already triggered some copy-cat deals. Manulife, the Canadian group, for example, is using a similar structure to buy the healthy assets of Daihachi, another Japanese life insurance company.

Nevertheless, some western lawyers question whether this ring-fence would withstand political pressure if a crisis emerged. There are fears, for example, that the Japanese Life Insurance Association might try to force GE Capital to rescue Toho if it collapses.

As one western investment banker says: "The danger is that one of these companies goes bust, the ring-fence holds, and the Japanese public starts blaming foreigners for little old ladies losing their money."

Thus far, there is no indication that this type of crisis will occur. And GE Capital is actively looking for additional acquisitions in Japan, particularly in the consumer finance business.

But with other western companies now also considering making acquisitions in Japan, the fate of the ring-fence structure could prove critical for confidence among international investors. Either way, GE Capital will not easily be able to evade the limelight again in Japan.

Seiyu to sell shares to offset Y88bn charge

By Alexandra Nuebaum in Tokyo

Seiyu, the Japanese supermarket operator, yesterday announced it would sell shares in Ryohin Keikaku, the retail company that owns the "Muji" stores, to offset a Y88bn (\$730m) charge to restructure troubled subsidiaries.

Seiyu said it would book the restructuring loss, of which Y27bn would be used to write off bad debts at

Tokyo City Finance, its commercial credit and leasing subsidiary.

Tokyo City Finance had accumulated as much as Y240bn in bad debt during the bubble period, according to Michael Allen, analyst at ING Barings, who welcomed the announcement.

"This is a discretionary write-off, not a business loss. The company could have sold more shares, but chose not to. It's good that they are not flooding

the market with assets," he said.

Seiyu said it would sell 3.25m shares, or 16 per cent of its stake in Ryohin Keikaku, for a Y30.72bn profit tomorrow.

Seiyu's stake in Ryohin Keikaku will decrease to 20 per cent.

The market reacted positively to the announcement. Shares in Seiyu, which has a market capitalisation of Y32bn, climbed 6.4 per cent, or Y21, to Y410.

Ryohin Keikaku, with a market capitalisation of Y217.6bn, rose 6.9 per cent, or Y1,000, to Y15,500.

"The market is interested in companies that are restructuring," said Mr Allen. "And Seiyu announced cost cuts and is changing its business model and upper management. It has changed its focus to concentrate on the core retail business."

Pre-tax profit of Y10bn would be higher than the

previous estimate of Y9.8bn which was a 78 per cent jump from the previous year, according to Masahiro Matsuo, analyst at Warburg Dillon Read.

The company said it would post an extraordinary profit of Y64.5bn from sales of securities. Nevertheless, it would book a net loss of Y14bn at the parent level for the year ending February 1999, down from its previous net profit forecast of Y1.7bn.

NOTICE OF RESIGNATION

To Holders and any other parties connected to the Bond and Note issues shown below:

The Long-Term Credit Bank of Japan, Limited (London Branch) is HEREBY GIVEN notice with effect from Dec. 31, 1998, that the Long-Term Credit Bank of Japan, Ltd. (London Branch) has resigned from the appointed position as London Paying Agent, Collection Agent and/or Warrant Agent for each of the named issues which follow:

Shin-Etsu Chemical Co., Ltd.
USD30,000,000 3 per cent Convertible Bonds due 2000
Kumamoto Seiren Co., Ltd.
USD100,000,000 5 per cent Guaranteed Notes due 2000 with Warrants

This is an amendment notice to the notice given by us on 5th and 11th November 1998

NOTICE IS HEREBY GIVEN that with effect from Feb. 28, 1999, The Long-Term Credit Bank of Japan, Ltd. (London Branch) has resigned from the appointed position as London Paying Agent, Collection Agent and/or Warrant Agent for each of the named issues which follow:

ORE Kinetics Industries Co., Ltd.
USD70,000,000 2 per cent Convertible Bonds due 2000
This is an additional notice to the notice given by us on 5th and 11th November 1998

Issued by:
The Long-Term Credit Bank of Japan, Limited (London Branch)
Dated 23rd February, 1999

To the Holders of

SHEARSON LEHMAN CMO, INC.

Series F, Class F-1 Floating Rate Bonds Due February 20, 2018

Pursuant to the Indenture dated as of February 1, 1985 between Shearson Lehman CMO, Inc. as Issuer and Chase Bank of Texas as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period February 20, 1999 through May 19, 1999 as determined in accordance with the applicable provisions of the Indenture, is 5.625% per annum. Amount of interest payable is U.S. \$8,219,753,112 per U.S. \$10,000 principal amount.

SHEARSON LEHMAN CMO, INC.

Tokio Marine turns the table on insurance rivals

By Masako Nakamura in Tokyo

What do you do when you come up against new competitors slashing prices in your newly deregulated market? If you are Tokio Marine and Fire, Japan's largest casualty and property insurer, you launch a product that is 20 per cent more expensive.

This unusual strategy has met with remarkable success, surprising even Tokio Marine itself.

Deregulation of Japan's insurance industries has been at the centre of a war of words in recent weeks. The climax came when Japanese officials refused to meet US Trade Representative Richard Fisher last month, to discuss insurance.

"The Japanese government takes the position that the issue has already been settled," said Koji Tanami, vice finance minister. Mr Fisher said: "We're very disappointed."

But deregulation in Japan's Y3,700bn (\$30.7bn) car insurance market has gone further than in most insurance sectors. In September 1997, rules were relaxed to allow companies to offer risk-differentiated car insurance policies, and the door was opened to discounted products.

In Japan's mature car insurance sector, this has left the large domestic non-life insurance companies

defending their share of the market. But Tokio Marine has countered the influx of discounted car insurance products with a comprehensive product focused on meeting a broad range of customer requirements. Another feature of the product, launched last October, is that it has a personal injury element - the first in Japan.

For the enhanced service and physical injury features, customers pay 30 per cent more than Tokio Marine's average car insurance product. Nevertheless, sales of Tokio Automobile Policy (TAP) exceeded 260,000 in its first three months of business, enabling Tokio Marine to increase its share of the market and winning the company an award for best new product of the year.

"To be honest, we've been taken aback at how well it's done," said the company. Some industry insiders point out that a majority of sales were made to Tokio Marine customers renewing expired policies. "They're preaching to the converted," one said.

However, Tokio Marine has consolidated its position as market leader, with some 20 per cent of the motor insurance market. Its strategy seems sensible, given the structure of the domestic insurance companies with their wide but cost-heavy network of agencies selling the products.

Other domestic non-life insurers are now following in Tokio Marine's footsteps - Yasuda Fire and Marine, the second largest company, has launched "Car Owner's Insurance", while Mitsui Marine has "Pro Guard".

New entrants from overseas directly marketing their products are also happy with progress. The newcomers have included American Home Direct, part of the AIG Group, and Zurich Insurance. Last December, Royal Direct, of the Royal & Sun Alliance Group, was launched in Japan.

These companies are discounting products by as much as 40 per cent compared with average policies. Besides promoting lower prices, they are advertising other strengths such as product innovation.

Lee Mooney, general manager at Royal Direct in Tokyo, said his company would be focusing not only on price but on quality and reliability. "In the Japanese market, the good-risk customers want reassurance, not just discounts," he said.

He praised Tokio Marine's strategy. "They're doing exactly the right thing. The worst thing the domestic insurers could do is compete on discounts, as they don't have the flexibility in the level of expenses to do so. I respect Tokio Marine for choosing to compete on its strength, which is service."

NOTICE OF EARLY REDEMPTION

The Mitsui Bank, Limited (over known as The Sakura Bank, Limited)

U.S. \$100,000,000

2 1/4% Convertible Bonds due 2001

(the "Bonds")

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(a) of the Bonds, all outstanding Bonds will be redeemed on the date of redemption (the "Redemption Date"). The aggregate principal amount of Bonds outstanding as of the Redemption Date is U.S. \$100,000,000. Payment will be made by a U.S. dollar check drawn on or by transfer to a U.S. dollar account maintained by the issuer at the office of any of the Paying Agents listed below.

The Bonds should be presented for payment together with all unexpired Coupons and interest coupons, failing which the amount of any interest coupon not presented will be deducted from the sum due for payment. Each amount of principal so deducted will be paid against surrender of the relative interest coupon at any time within the period expiring five years after the date on which such Coupon would have become due. Each Bond and Coupon will become void unless presented for payment within a period of ten years and five years, respectively from the Redemption Date.

IMPORTANT - for Redemption only
Value of the Bonds of the Bank into which each U.S. \$5,000 Bond may be converted (if Redemption Price per U.S. \$5,000 Bond is U.S. \$5.00) is U.S. \$5.00. Total Redemption Value is U.S. \$5,000,000.

(i) Based on the closing price of the Shares of the Bank on the Tokyo Stock Exchange on 17th February, 1999 (being the last practicable date before publication of this notice) of JPY254 per Share and a Conversion Price of JPY26.80 per Share (being the fixed exchange rate of JPY25.40/\$US1.00 to calculate the number of Shares a Bondholder is entitled to and the prevailing exchange rate of JPY116.61/\$US1.00 to calculate the U.S. value of the Shares acquired).

The Conversion Rights pertaining to the Bonds remain exercisable up to close of business on the Redemption Date.

Principal Paying and Conversion Agent: Sakura Trust International Limited, 5 Broadgate, London EC2M 2JQ

The Sakura Bank, Limited, 100 Broadway, New York, NY 10038

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COMPANIES & FINANCE: THE AMERICAS

PRIVATE SECTOR COMPANIES FORCED TO REPAY FOREIGN DEBT AS LENDERS BECOME MORE NERVOUS

Banks refuse to renew loans to Brazil

By John Barham in São Paulo

Some of Brazil's biggest private sector banks and companies are having to pay billions of dollars in foreign debt because the international banks that arranged the loans, mostly eurobonds, during Brazil's boom years of the mid-1990s are refusing to renew the loans.

Banks say the risk of continued lending to Brazil has increased dramatically since the Real collapsed in January and have refused to roll over loans to Brazilian-owned companies.

An estimated US\$3.94bn in medium and long-term loans and interest fall due in March and April. Many borrowers had assumed that Brazil's good name in world financial markets would remain unchanged for years.

Now, says Celina Vansetti, vice-president of Moody's,

Steelmaker plans to buy back \$530m of euro notes

CSN, one of Brazil's biggest steel companies, has formally announced it will buy back \$530m of its outstanding euro notes at a 30 per cent discount to their face value, writes John Barham.

Although the notes are not due until 2007 and CSN had net debts last September of R\$2.2bn (then equivalent to

US\$1.82bn), analysts have said the operation still makes excellent business sense.

André Paes, senior analyst at BBA Capital, a São Paulo asset management company, said CSN "is delaying investments because of the crisis. So why borrow if it is not going to invest? No-one wants

[CSN to be] a bank. This is positive for the company and good for bond holders."

CSN says the buy-back should yield an annual return equivalent to 15.75 per cent in dollar terms.

Many Brazilian companies have bought back their debt on international markets, particularly after discounts widened following last year's

recession and Brazilian interest rates are among the highest in the world.

Big locally-owned conglomerates suffered badly in other emerging markets crises because they were heavily indebted. Brazilian companies are particularly exposed because half their debts maturing in 1999 are

largest item in most banks' balance sheets and rating agencies say there is a one-in-three risk of a rescheduling.

Mr Araújo also warned of a "snowball effect" on local capital markets as companies replace cheaper dollar loans with expensive short-term local currency loans. Benchmark interest rates are 38 per cent.

Silvio Frugoli, at Unibanco, Brazil's third biggest bank, said there was a silver lining for local lenders. He said foreign-owned banks in Brazil had curtailed lending even to their best multinational clients, allowing local banks to step in. He said: "With the crisis you can deepen relationships and increase the quality of the loan portfolio. We have not always had the volume [of multinational business] we wanted."

On-line site seeks retail links

By Andrew Edgecliffe-Johnson in New York

Monster.com, the on-line recruitment company owned by TYP Worldwide, the telephone directory advertising group, is seeking alliances allowing it to connect its site with those of other internet retailers.

The site, currently used by more than 5m people a month, could be connected to the career books section of an on-line bookseller such as Amazon.com, or offer advice on casual dress in the workplace by linking with a clothing retailer such as Gap.

James Treacy, chief operating officer of TYP, said Monster.com would investigate such alliances this year. He added that the company could spend up to \$160m on acquisitions without needing new banking agreements, but would probably spend \$10m-\$20m in 1999.

Although 88 per cent of the group's sales come from the more mature Yellow Pages advertising market, TYP's stock has soared in the enthusiasm surrounding internet stocks. At \$49, it is below its peak of \$60 a share, but double its level of a year ago. Some analysts say it may ultimately be a takeover target for larger internet groups such as Yahoo!, America Online or Microsoft.

TYP gives no financial details for Monster.com, but its interactive division reported an operating profit of \$30.9m and revenues of \$31.7m in the first nine months of 1998. Analysts forecast interactive revenues of \$75m-\$78m for the full year in 1999.

Monster.com benefited this month from a television advertising campaign during the Super Bowl game.

Four times as many job-seekers used the site in the 34 hours after the game as the daily average during the previous two weeks.

Levi struggles to shake off the blues

By Andrew Edgecliffe-Johnson

A four-storey billboard two blocks from New York's Times Square proclaims: "Everyone has something to hide." Underneath, in smaller type, are the words: "What's true. Levi's."

The painful truth for Levi Strauss, which America's largest branded clothing maker could not hide yesterday, is that consumers have turned away from its once-ubiquitous blue jeans.

Despite its decision to take the knife to excess manufacturing capacity last year, its sales and market share have been dropping, and another painful restructuring is now on the cards.

Another of the company's advertising campaigns speaks volumes about its problems. "Tommy wore them. Calvin wore them," goes the slogan. For consumers have not stopped wearing jeans - they have simply switched their allegiance to higher fashion brands such as Tommy Hilfinger and Calvin Klein.

Last year, the US jeans market grew by 3 per cent. That growth rate is pedestrian against the 8-9 per cent advances of previous years, but does not account for all of Levi's troubles.

The company, which never gives details of its profits, saw a 13 per cent drop in sales last year, despite a "solid" performance from its two non-jeans divisions: Dockers khakis and States dress trousers.

Bob Haas, chief executive, admitted yesterday that Levi may have taken its eye off the consumer, after about a decade of strong jeans sales. "We need to refocus our energies on the consumer and the marketplace," he said.

He added that the unfavourable changes in Levi's marketplace had been compounded by its own structural problems. "We are probably the last major US apparel manufacturer to still have a substantial amount of production in-house."



Up against it: Bob Haas, chairman and chief executive of Levi Strauss, which is struggling with falling sales.

That, he said, has given a competitive advantage to rivals which moved production to cheaper overseas economies faster.

Levi has already made moves in this direction, shifting from 90 per cent in-house to 30 per cent in the past 10 years. After the plant closures announced yesterday, it will make just 30 per cent of its own goods, with the balance outsourced to contract manufacturers.

Most of these contractors will be in North and South America, despite the popular perception that Asia has become the obvious source for textile contractors.

"Apparel is a little like

fruit and vegetables," Mr Haas said. "You don't want to have yesterday's fashion poking its way across the Pacific in a container when the retailers are screaming for new stock."

Eager to head off any accusations of using sweatshop labour, he added: "We were the first company to develop a code of conduct for external sourcing, and we monitor compliance very strenuously." The group is also taking elaborate and costly steps to ensure "sensitive, respectful and compassionate" treatment of the staff being made redundant.

Cutting costs and ensuring more flexible production is

only part of the challenge facing Levi. A more demanding customer base, with faster-changing tastes, will require changes in the product offering and a step-up in marketing activity.

Levi has broadened its range in the past 10 years. Now, Mr Haas said, it will put more emphasis on developing sub-brands such as its L2 and Silver Tab ranges. It will also spend more on micro-marketing, using film and event sponsorship to "do whatever it takes to surround a target consumer."

The Haas family does not, however, see the latest setback as a reason to raise

capital by taking the company public again. Mr Haas, who took part in the two-stage leveraged buy-outs of 1985 and 1986 explained: "At a time like this, where a company is being challenged in the marketplace and we have to undergo some substantial restructuring, that is best accomplished as a private company."

Despite the billboard, he says this is not because the family has anything to hide: "We can focus on the long term to an extent a public company cannot; we can accomplish the necessary corrections such as we are going through; and we can adhere to our values."

DIESEL ENGINES US COMPANY TO DISTRIBUTE PERKINS UNITS

Caterpillar in plan for global sales boost

By Peter Marsh

Caterpillar, the world's biggest maker of construction machines, is planning a big boost in its worldwide sales of diesel engines, based partly on developments at its UK-based Perkins subsidiary, purchased just over a year ago for \$1.3bn.

The US company is planning to sell engines devised by Perkins worth up to \$400m a year through its main worldwide distribution channels, and is considering a venture in a new family of diesels for light trucks using a combination of ideas from Perkins and its US-based engine development staff.

Caterpillar, with sales of \$21bn last year, is best known for its earth-moving equipment but is also one of the world's leading suppliers of diesels, both for powering its own machines and for selling to outside customers.

Last year, Caterpillar's engine sales totalled \$7.5bn - \$1.3bn sold internally and \$6.2bn for use by other companies - in a range of machines such as tractors, excavators and power-generating equipment.

In a further sign of Caterpillar's interest in expanding

its engines business, it has agreed with Emerson Electric, the US motor and controls supplier, to take over majority control of FG Wilson, the Northern Ireland-based specialist in diesel-powered electricity generating equipment.

Wilson, with annual sales of some \$500m, is one of the world's biggest makers of these systems, used in developing countries for primary power supplies, and also, in the industrialised world as a back-up to electricity from national grids. Emerson had previously held 51 per cent of the stake, with the rest owned by Caterpillar.

Richard Thompson, Caterpillar president in charge of its engines division, said he planned to double the company's total engine sales by 2005. A large part of this would come from capitalising on the link with Perkins, which had "significant growth opportunities", according to Mr Thompson.

Perkins, based in Peterborough, is among the world's biggest makers of small diesel engines - one of its main competitors is Cummins Engine of the US. Perkins employs 4,000 in the UK, out of 4,500 worldwide.

Caterpillar's purchase of the company from LucasVarity, the automotive parts supplier, was seen as an important strategic move.

Mr Thompson said he hoped Perkins' annual sales of just above \$1bn could rise to \$2bn over the next few years. This year, Caterpillar is to begin selling under its own name a series of about 12 Perkins-designed engines, using its own distribution agents. Sales of such engines could total \$200m-\$400m a year within five years, Mr Thompson said.

Caterpillar is also feeding some of Perkins' ideas in low-pollution engine technology to its US-based engine development centres, in a move which should help to push up the group's total engine sales in the next decade.

Michael Baunton, president of Perkins, who had the same job when it was part of LucasVarity, said Caterpillar was keen to preserve Perkins' identity, while pooling technical resources when appropriate.

He said that for most of the time Perkins' employees viewed Caterpillar as a customer "just like anyone else".

NEWS DIGEST

UTILITIES

Dominion Resources to buy Consolidated Natural Gas

Dominion Resources is to buy Consolidated Natural Gas for \$6.3bn in stock, to create the fourth biggest US utility, with operations focused in the east. Dominion, based in Richmond, Virginia, will acquire nearly 2m Consolidated customers in Ohio, Pennsylvania, Virginia and West Virginia. The combined company will have about \$8.8bn in annual revenues and serve nearly 4m retail customers in five eastern states, including North Carolina.

The acquisition agreement calls for Consolidated shareholders to each receive 1.52 Dominion shares. Dominion shares fell \$1.625 to \$40.69 while Consolidated fell 50 cents to \$56.

Dominion expects "revenue enhancements and cost savings" of \$150m-\$200m a year by 2002.

Consolidated shareholders will own about 43 per cent of the combined company, to be known as Dominion Resources. Reuters, New York

ENERGY

Semptra Energy eyes KN

Semptra Energy, formed last year from the union of two big California utilities, yesterday announced plans to buy KN Energy, the natural gas company, for \$1.8bn in cash and stock. The transaction brings together Semptra, with \$10bn in assets and operations, with KN, the nation's second-largest gas pipeline and storage operator and sixth-largest integrated natural gas company. The capitalisation of the combined company will be about \$14.3bn (\$7.1bn in market value of equity and \$7.2bn in debt). Based on 1998 results, the combined company would have revenues of approximately \$9.9bn, combined assets of more than \$20bn and more than 15,000 employees.

Under the terms of the agreement, Semptra will acquire all of the shares of KN for a fixed exchange ratio of 1.115 shares of Semptra Energy common stock, or \$25.00 in cash, for each share of KN Energy common stock. Semptra said this represented a blended premium of 24 per cent to the market price of KN Energy common stock, based on the average closing prices of both companies' common stock over the past week. Reuters, New York

AEROSPACE COMPONENTS

United to acquire Sundstrand

United Technologies, a leading US maker of jet engines and aerospace components, has agreed to acquire Sundstrand, the aerospace components supplier, for about \$4.3bn in a deal that creates one of the world's biggest suppliers of value-added airframe components and subsystems.

United said yesterday the purchase price would be paid 50 per cent in cash and 50 per cent in stock, adding that the deal valued Sundstrand at \$70 a share, \$11% above the stock's closing price on the New York Stock Exchange on Friday. United plans to combine Sundstrand with its Hamilton Standard division, maker of the NASA space suit, and rename the division Hamilton Sundstrand. "Our management teams expect to realise cost reduction benefits of 3 per cent to 5 per cent of the Hamilton Sundstrand combined \$3bn cost base within the next three years," Mr Kurik said. United had 1998 revenues of \$25.7bn, up 6 per cent from 1997, and net income of \$1.26bn, up 17 per cent. Reuters, Hartford, Connecticut

CABLE TELEVISION

One-off gains lift Comcast

Comcast, the fourth-largest US cable television operator, yesterday reported a fourth-quarter profit of \$414.2m, reversing a year-earlier loss due to several unusual gains. Earnings amounted to \$1.04 a share, compared with a loss of \$0.88, or 25 cents, in the year-ago period. Revenues rose 13 per cent, to \$1.45bn from \$1.28bn a year earlier. Operating cash flow, a common measure of the financial health of cable companies, increased 15 per cent to \$421.3m from \$366.9m.

However, excluding several one-time gains, Comcast said it lost 47 cents a share. The gains were from the restructuring of wireless phone carrier Sprint PCS, which changed the way Comcast accounts for its loss-producing investment in the Sprint-controlled venture, and the sale of Comcast UK Cable Partners to NTL. Reuters, New York

SEGA Enterprises, Ltd.

\$30,000,000,000

Convertible Bonds due 1999

(the "Bonds")

and

S-CUBED Limited

U.S. \$310,000,000

2 1/4 per cent Secured Notes due 1999

with Covered Warrants

(the "Warrants")

NOTICE IS HEREBY GIVEN that SEGA Enterprises, Ltd. (the "Company") has resolved at the meetings of its Board of Directors held on 21st January and 28th January, 1999 to issue convertible bonds of the Company on 17th February, 1999, at the initial conversion price per Share of 12.285 being less than the then current market price per Share. As a result of such issuance, the Conversion Price for the Bonds and the Purchase Price for the Warrants have been adjusted as follows:

Current Conversion Price and Purchase Price	¥4,336.00
New Conversion Price and Purchase Price	¥4,136.60

The New Conversion Price and Purchase Price shall become effective on 18th February, 1999.

This announcement is made pursuant to Condition 11 of the Conditions of the Bonds and Condition 11 of the Conditions of the Warrants.

SEGA Enterprises, Ltd. and

S-CUBED Limited

23rd February, 1999

NOTICE TO THE
BONDHOLDERS OF
Samsung Electronics
Co., Ltd.

US\$150,000,000

0.25 per cent Convertible Bonds

due 2006

(The "Company" and the "Bonds")

NOTICE IS HEREBY GIVEN

in the holders of the outstanding

Bonds of Samsung Electronics

Co., Ltd. (the "Company") that, as

a result of a Rights Offering of

9,580,000 shares by the

Company, the conversion price of

the Bonds has been adjusted

from KRW67,905 per share to

KRW68,828 with effect from

January 1, 1999.

Global Agency and Trust Services,

Citibank, N.A., London

23 February 1999

EUROFIMA
European Company for the
Financing of Railroad Rolling
Stock

ITL500,000,000,000

Floating Rate Note

due 2006

Notice is hereby given that, for the

business period 23 February 1999 to

23 August 1999 the note will carry

an interest rate of 2.835% per

annum. Interest payable on 23

August 1999 will amount to

ITL71,269 per ITL5,000,000 note.

Global Agency and Trust Services,

Citibank, N.A., London

23 February 1999

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Guardian IT directors' sales to net £7.2m

By Caroline Daniel

Directors of Guardian IT are to sell up to 1.25m shares to realise about £7.2m (£11.7m) after the computer disaster recovery services provider unveiled a record 84 per cent jump in pre-tax profits during its maiden year on the main market.

The move is the latest in a series of share sales by executives of IT companies keen to take advantage of the market's enthusiasm for their stock.

Venture capitalists and

other senior managers will also sell more than 6m shares, bringing the total placing to 15 per cent of the company.

In January, Hilary Cropper, chief executive of FI Group, the computer services company, raised close to £5.5m from selling shares.

In February, Kevin Lomax, chairman of Misy's, the computer software and services group, raised just under £1m from share sales. Analysts did not think the sales suggested the market for IT stocks had peaked. "There is

a demand for IT stocks," said Patrick Yau, technology analyst at Nomura. "People are looking for value, especially in the raft of mid cap stocks." Another welcomed the new liquidity in IT stocks and said that he was not surprised to see early investors cashing in because most of their money was tied up in their businesses.

News that directors were selling chunks of stock caused an initial wobble in Guardian IT's share price. The original venture capital shareholders, including ECL

close down 2 1/2p at 572 1/2p. The shares were floated last March at 255p.

Warburg Dillon Read expects to complete the placing by Friday. Peter MacLean, chief executive, will sell 680,000 shares, worth £3.9m on today's closing price. Peter Jakob, finance director, will sell 220,000 shares and Richard Raworth, non-executive chairman, 350,000 shares.

Other senior managers are selling 0.5m shares. The original venture capital shareholders, including ECL

will sell up to 5.3m shares. After the sale management will retain a 12 per cent stake.

Analysts were bullish about Guardian IT's prospects. The company, which specialises in disaster recovery services such as backing up and storing data for clients, has experienced solid growth since a management buy-out from ICL in 1995. Pre-tax profit rose 84 per cent to £6.5m (£4m) on sales up 29 per cent to £28.7m for 1998.

Growth was bolstered by

increased moves by City firms to outsource their business continuity work and by the development of a new London disaster recovery centre. Guardian IT has already signed 3 large new contracts, including one with Warburg Dillon Read.

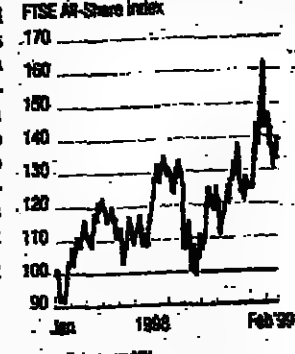
The company also benefited from the year 2000 related work. But the biggest benefit was indirect. "What the millennium bug has done is bring to the forefront of manager's minds their dependency on IT," said Mr MacLean.

COMMENT

C&W

Cable & Wireless

Share price relative to the FTSE All-Share Index



Source: Datastream/FT

These are scary times to be lacking leadership in the telecommunications industry. As Telecom Italia has discovered to its dismay, revealing doors in the boardroom have a nasty habit of letting in predators. The speed of Graham Wallace's appointment to Cable and Wireless's top job is no coincidence. The charismatic Richard Brown's departure to EDS had left C&W obviously exposed. Against the UK market, C&W may have looked a star, outperforming by 28 per cent since the start of 1997. But its 32 per cent underperformance of British Telecommunications, with which it discussed a merger not so long ago, reveals cracks beneath the make-up. For all Mr Brown's furious deal-making, C&W still faces the familiar strategic questions of how to gain an entrée into China and of how best to forge its global strategy. As a C&W insider, Mr Wallace is a safe, possibly dull, pair of hands, who at least will limit the investment banking fees. But if he succeeds in his aims of achieving greater focus on the fast-growing internet and data services market and in cementing C&W's ties to China, shareholders can hardly complain at his appointment.

Nomura

Nomura's snappy exit from its investment in William Hill has added to the mystique surrounding Guy Hands, who runs the Japanese bank's UK principal finance unit. It was typical of the unit's aggressive style that, having failed to obtain an adequate price for the bookmaker in a flotation, it switched horses at the last moment, selling Hill to the venture capital buyers. The result: an extra £45m in the venture capital fund. This sort of entrepreneurial flitz has allowed Mr Hands to retain the faith of the unit's struggling Japanese parent. Given the starting returns the unit claims to have generated - about 21bn on a total of £500m invested since foundation in 1994 - that is unsurprising. But it remains hard to understand the secret of Mr Hands' success. If Nomura can be this profitable a private equity investor, where is the competition? In the past, Nomura had a real advantage in being the first corporate investor to discover the asset securitisation. But it has not securitised a deal since October 1996, and that market is now both more crowded and more difficult. Mr Hands will find it hard to repeat his exceptional returns.

Diageo in \$186m sale of whiskies

By John Williams, Consumer Industries Editor

Diageo, the world's largest drinks group, has taken the first step in disposing of its underperforming spirit brands with the sale of eight Canadian whiskies to Canandaigua, the US drinks producer and distributor.

The price of \$186.5m (£118.8m) includes production facilities in Quebec and Alberta, whisky stocks, distribution agreements for several Diageo drinks and the fourth best-selling Canadian whisky, Black Velvet.

With sales of \$74m in the year to June 30 and earnings before interest and taxation of \$34.6m, the price is a lower multiple than Diageo secured when it sold Dewar's Scotch and Bombay Sapphire gin to Bacardi-Martini for £1.1bn last year. But unlike those two premium brands, standard Canadian whisky is a rapidly shrinking category: sales were down 4.5 per cent a year in the US between 1992 and 1997.

"They've done a great deal to get out of a terrible category," said Mark Pulek, drinks analyst at Merrill Lynch.

The disposal, which is subject to regulatory approval, is part of Diageo's strategy of focusing on premium spirit brands with international sales. It will retain Gibson's, a premium Canadian whisky, a category

growing at 7 per cent a year.

Other disposals are expected to follow, with bourbon, dark rum and US brandy among the drinks seen as non-core by Diageo. The sale will dilute earnings by less than 0.5 per cent next year.

For Canandaigua, the acquisition is the latest in a series which has made it the world's tenth largest drinks company by volume, selling 11.5m nine-litre cases in 1998, the second-largest distributor in the US, with Paul Masson, Inglenook and Almaden; and second-largest beer importer, distributing Corona, brewed by Mexico's Modelo, Peroni from Italy and Tetley from the UK.

When it bought Matthew Clark, the UK cider brewer and drink distributor, last year for £215m, it said it wanted to add European spirit brands to its US portfolio which includes Barton vodka and other low-priced brands.

Prices for selected brands for the year to June 30 are shown below. Prices are in US dollars and are for 100% alcohol by volume.

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HSBC's new guiding light aims to outshine peer group

Global bank has set itself a minimum objective of doubling shareholder returns over five years, writes George Graham

John Bond, chairman of HSBC, showed a new openness with investors yesterday when he unveiled a five-year strategic plan backed by performance targets.

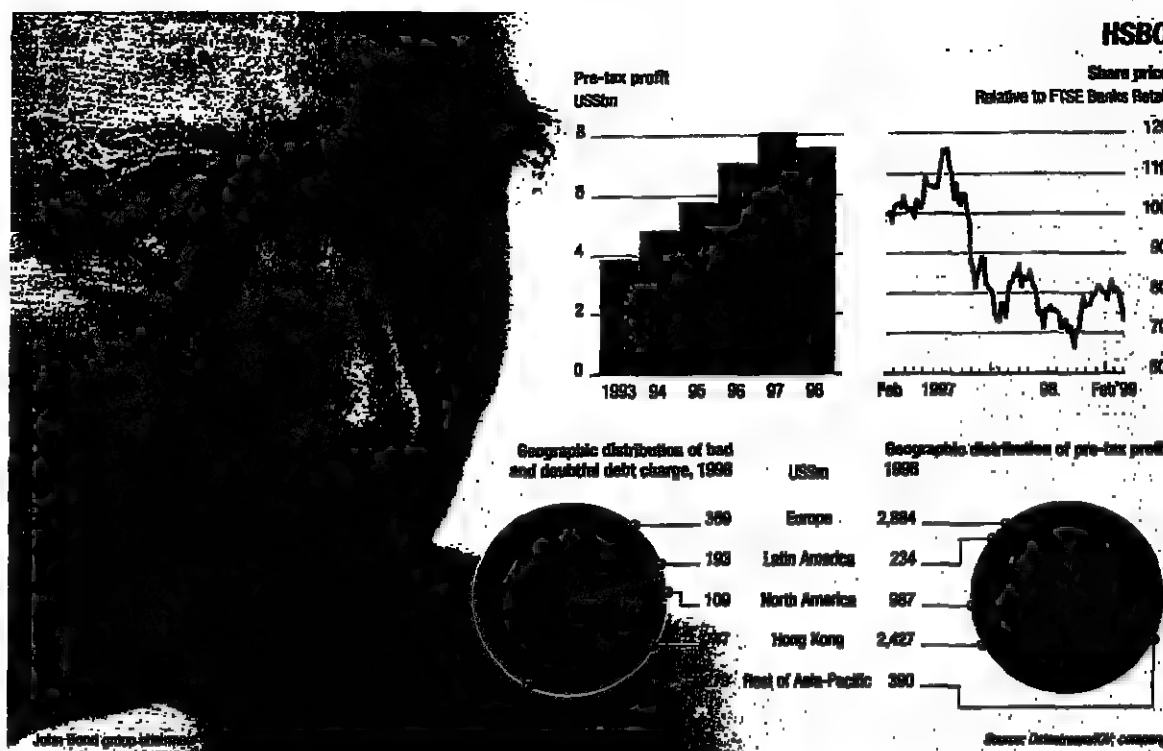
Sir William Purves, chairman from 1986 until his retirement last year, had been more inclined to let the market take the bank's strategy and aims on trust.

But with a new management team in charge, HSBC, which ranks among the few genuinely global financial services companies, has begun to share more of its objectives with shareholders.

The overall aim is to beat the average total shareholder returns of a peer group of nine leading international financial institutions - rivals such as Citigroup - with a minimum objective of doubling shareholder returns over five years.

Mr Bond aims to get there by developing wealth management services in its main markets, increasing its business with middle-market companies, establishing HSBC as the group's global brand, and tightening its internal capital management techniques.

At the same time HSBC, which has always seen the most exciting opportunities in the faster-growing emerging markets of Asia and Latin America, now aims for a balance between these volatile areas and the slow but steady countries of the Org-



the sale of a Latin American debt portfolio. On an underlying basis Midland advanced 22 per cent.

Pre-tax profits on investment banking slipped slightly from \$397m to \$381m, with private banking accounting for the largest share.

HSBC Americas, the principal subsidiary of which is the New York regional bank Marine Midland, reported a 15 per cent gain to \$760m before tax, benefiting from a tax settlement with the US Internal Revenue Service.

Hongkong Bank of Canada produced net income of \$182m (£75m) for the 14 months to December 31, an annualised increase of 15 per cent.

Against that, heavy bad-debt charges cut profits at Hongkong and Shanghai Banking Corporation, the group's main Hong Kong subsidiary, by 43 per cent to HK\$16.5bn (£1.31bn).

The newly acquired Latin American businesses produced an increased contribution of \$147m, despite a loss at HSBC Roberts in Argentina.

With the announcement yesterday that it was paying

a total of \$900m for a 70 per cent stake in South Korea's Seoulbank, HSBC clearly signalled that it has not turned its back on Asia. Indeed, the bank is widely expected to make further acquisitions in countries such as Thailand.

Mr Bond says that while HSBC was generating a return on equity of 15.5 per cent, it remained hard to find transactions in Europe which did not dilute shareholder returns.

"The question we continually face is, do you want to buy into an emerging country at close to net asset

value or do you want to pay four or five times book value in an OECD country?"

At a group level, total operating income rose 8 per cent to \$20.1bn, while operating expenses rose 9 per cent to \$11bn - though this included \$180m towards the costs of its planned move into a vast new group headquarters in London's Canary Wharf, some of it for buying itself out of old leases.

A second interim dividend of 85 cents makes a total for 1998 of 92.5 cents a share, on headline earnings per share down 22 per cent to \$1.60.

Weak economies and rising bad debts in home markets took their toll on HSBC Holdings' Asian arms, with both the Hang Seng Bank, its Hong Kong subsidiary, and Hongkong Bank, the Asian arm of HSBC, reporting significantly lower post-tax profits.

Post-tax profits at Hang Seng Bank, of which HSBC indirectly holds 63.14 per cent, fell by more than a quarter from HK\$9.36bn to HK\$5.79bn (£878m) in 1998, at the lower end of expectations.

Provisions increased four-fold, and corporate banking turned in an unprecedented loss. The bank made provisions for bad and doubtful debts of HK\$635m in 1997.

As a result, the ratio of total provisions to gross advances rose from 1.3 per cent in 1997 to 2.3 per cent in 1998. Hongkong Bank turned in lower net profits than Europe for the first time in the Hong Kong-based banking group's history.

Provisions for bad and doubtful debts almost tripled, from HK\$4.55bn to HK\$12.53bn. Net profits fell 42 per cent to HK\$10.78bn.

"Almost every economy in which we operate experienced difficult conditions," said David Eldon, Hongkong Bank chairman.

"Although we have maintained our policy of standing

share in the US. Zotefoams manufactures lightweight, waterproof polyethylene block foams that are strengthened by creating molecular links by adding peroxide to the manufacturing process. The group says new machinery would be used to produce foam lighter than that of competitors, giving it a competitive advantage.

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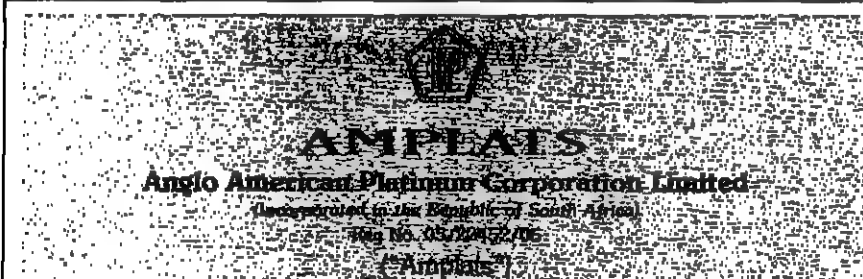
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Anglo American Platinum Corporation Limited
(Incorporated in the Republic of South Africa)
Reg No. 205/2042/06
(Angloplats)

Audited financial results for the six months ended 31 December 1998

	Six months ended Dec 1998	Six months ended Dec 1997	Twelve months ended Dec 1998	Twelve months ended Dec 1997
■ Headline earnings up	70.3%		97.3%	
■ Dividends per share up	69.6%		53.8%	
■ Operational efficiencies up	8.9%		8.3%	
■ Capital projects on target				

	Six months ended Dec 1998	Six months ended Dec 1997	Twelve months ended Dec 1998	Twelve months ended Dec 1997
Finance				
Gross sales revenue (Rm)	3,440.6	2,827.7	6,535.2	5,313.0
Gross profit on metal sales (Rm)	911.9	521.2	1,604.6	847.2
Headline earnings (Rm)	705.2	414.1	1,411.8	715.4
Net cash holdings (Rm)	1,529.5	1,916.0	1,529.5	1,916.0

	Six months ended Dec 1998	Six months ended Dec 1997	Twelve months ended Dec 1998	Twelve months ended Dec 1997
Headline earnings per share (weighted average) (cents)	328.2	193.4	658.3	334.1
Dividends per share (cents)	195.0	115.0	365.0	250.4
Dividend cover	1.7	1.7	1.7	1.3

	Six months ended Dec 1998	Six months ended Dec 1997	Twelve months ended Dec 1998	Twelve months ended Dec 1997
Operating statistics				
Tons milled ('000's)	11,908	10,710	22,011	21,119
Head grade (g/t)	5.55	5.60	5.52	5.53
Platinum ounces refined ('000's)	905.1	941.1	1,861.0	1,871.1
Square metres per stoping and cleaning employee	40.5	37.2	39.3	36.3
Cash operating cost per platinum refined ounce net of other metal revenue (R/oz)	837.0	1,035.0	743.0	1,006.0

	Six months ended Dec 1998	Six months ended Dec 1997	Twelve months ended Dec 1998	Twelve months ended Dec 1997
Marketing statistics				
Average prices achieved				
Platinum (\$/oz)	358	407	373	397
Palladium (\$/oz)	291	204	282	180
Rhodium (\$/oz)	664	323	609	291

	Six months ended Dec 1998	Six months ended Dec 1997	Twelve months ended Dec 1998	Twelve months ended Dec 1997
Investment statistics				
Capital expenditure (Rm)	1,529.5	1,916.0	1,529.5	1,916.0
Dividends (Rm)	1,529.5	1,916.0	1,529.5	1,916.0

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EQUITIES

Bright telecoms lead broad market gains

EUROPEAN OVERVIEW

By Vincent Boland

European markets closed well ahead yesterday as investors delighted in the unfolding tussle by Olivetti for control of Telecom Italia. Not for the first time this year, telecoms stocks were the star performers, helping all markets post good gains. As doubts grew about

whether Olivetti had the capacity to take over its much bigger target, other telecoms companies were being touted as potential white knights for beleaguered Telecom Italia, sparking much of the activity in the sector.

The buoyant mood was confirmed in afternoon trading when the Dow Jones Industrial Average posted good early gains as blue

chips and technology stocks rallied. The euro, meanwhile, hit another low against the US dollar, which also rose sharply against the yen after the weekend's Group of Seven summit.

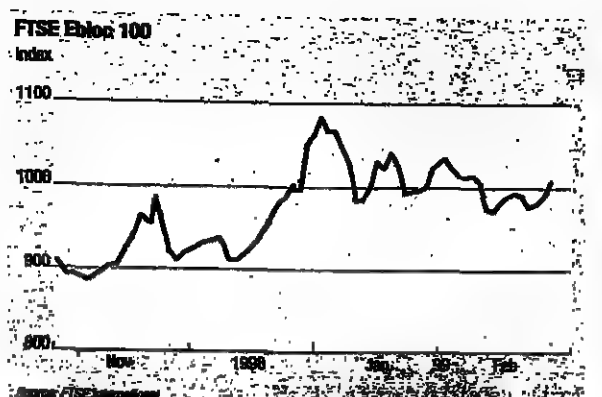
The FTSE Eurotop 300 index of leading European shares rose 17.08 points to 1,231.55, and the FTSE Eurotop 100 index rose 42.85 to 2,808.50. The FTSE Etiloc 100 index of shares in euro-zone

companies rose 17.88 to 1,007.52.

Telecom Italia, widely regarded as one of the most undervalued of the big European telecoms groups, soared 80 cents to €15.63, Deutsche Telekom, 40 cents ahead to €39.50, and France Telecom, 10 cents higher at €8.

Another telecoms group in the news was Mannesmann, which gained €1.10 to €124.70 after it agreed to buy stakes in mobile and fixed line operators from Olivetti for over €14bn. Analysts welcomed the move as a big boost to the German company's international strategy.

Elsewhere, banking shares had a mixed day after HSBC Holdings, down 60 cents at €23.76, reported 1998 results at the lower end of market expectations, underlining the difficult trading outlook for the big international financial services groups.



FTSE Actuaries Share Indices		European series	
Index	Value	Index	Value
FTSE Eurotop 300	1231.55	FTSE Eurotop 100	2808.50
FTSE Etiloc 100	1007.52	FTSE Eurotop 50	1159.71
FTSE Eurotop 200	1229.89	FTSE Eurotop 10	1234.55
FTSE Eurotop 5	1231.55	FTSE Eurotop 1	1231.55

FTSE Eurotop 300 Regional		European series	
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IN THREE MONTH EURO LIBOR OFFERS (LFR) 6m 100-100		IN THREE MONTH EURO LIBOR OFFERS (LFR) 6m 100-100	
Index	Value	Index	Value
FTSE Eurotop 300	1231.55	FTSE Eurotop 100	2808.50
FTSE Eurotop 100	1007.52	FTSE Eurotop 50	1159.71
FTSE Eurotop 200	1229.89	FTSE Eurotop 10	1234.55
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CURRENCIES & MONEY

EURO SPOT FORWARD AGAINST THE EURO

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BONDS

INTEREST RATE SWAPS

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FTSE Eurotop 100	1007.52	FTSE Eurotop 50	1159.71
FTSE Eurotop 200	1229.89	FTSE Eurotop 10	1234.55
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EURO-ZONE BONDS

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EURO-SPOT FORWARD AGAINST THE EURO

US Dollar may see end to fireworks

MARKETS REPORT

By Michael Carroll

The British dollar retreated a little yesterday, losing almost two pence during the day after starting out on a 10-week high.

The US currency spent most of the London session above the significant level of £1.00, but fell back to close at £1.00.3.

Analysts said profit-taking during the morning pulled the dollar back from its recent high.

Some dealers expect the dollar to continue to rise, but a US correction in the short-term is possible.

A weak but stable yen and euro are considered positive for Europe and Japan.

However, the US does not want the dollar to become too strong.

Alan Greenspan, US Federal Reserve chairman, is

expected to be vague about US interest rate cuts in his key speech today, the Humphrey-Hawkins address.

Stephen Lewis, senior economist at Monument Derivatives, said Japanese authorities seemed happy for the yen to remain at ¥120 to the dollar in the medium term.

"So (yesterday) afternoon there was a bit of buying back in yen. I think it will stick around the ¥120 mark," Mr Lewis said.

Some analysts have expressed fears at the weakening effect the yen's fall has had on other Asian currencies during the last week.

Yesterday, there were significant drops in the Korean won, the Philippine peso, the Singapore and Taiwan dol-

lars and the Thai baht.

However, on what was the first full day's trading in Asia since last Monday because of regional holidays, some traders said the regional drops were due to currency markets getting back up to speed.

Mr Lewis said worries about Asian weakness were partly behind the Japanese desire to keep the yen at ¥120.

"If the dollar gets up to ¥130 or ¥140, that would be serious grounds for concern," he said.

The euro was left to its own devices after no clear directive was issued from Saturday's G7 summit meeting.

Markets yesterday interpreted the absence of such a statement as acceptance that the euro would be left to fall in the short term, despite its interest rate and higher US interest rates.

Mr Flassbeck's comments

followed weak economic results out of Germany on Friday, another indicator pointing to the poor performance of the European economy that has pressurised the euro.

Meanwhile, Belgian Central Bank governor, Alfons Verplaetse, said the European Central Bank had voted unanimously not to cut interest rates at its meeting last Thursday.

Mr Verplaetse said political pressures did not have a bearing on the decision to keep interest rates at 3 per cent.

The strong-performing Danish crown remained well supported, finishing only slightly lower at DKr7.434 against the euro versus DKr7.436 previously, despite current account and employment pressures.

The Danish currency is not part of the euro-zone, but it is pegged to the euro in a narrow fluctuation band.

The crown has performed well against the euro since the single currency was launched.

However, Denmark's finance ministry released a report, echoing an earlier one from the central bank, warning about the high current account, costing about 2 per cent of gross domestic product to service.

The finance ministry also criticised recent high wage rises.

But it added that low interest rates in Denmark and throughout Europe may go some way to offsetting the potential threats to the currency.

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WORLD INTEREST RATES

MONEY RATES

Rate	Overnight	One month	Three months	Six months	One year	Long term	Repo
Base rate	3%	3%	3%	3%	3%	3%	3%
Base rate	3%	3%	3%	3%	3%	3%	3%
Base rate	3%	3%	3%	3%	3%	3%	3%
Base rate	3%	3%	3%	3%	3%	3%	3%
Base rate	3%	3%	3%	3%	3%	3%	3%
Base rate	3%	3%	3%	3%	3%	3%	3%
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Base rate	3%	3%	3%	3%	3%	3%	3%
Base rate	3%	3%	3%	3%	3%	3%	3%

London Interbank Offered Rate (LIBOR) for the Base Rate, 3%, 6%, 12%, 18%, 24%, 36%, 48%, 60%, 72%, 84%, 96%, 108%, 120%, 132%, 144%, 156%, 168%, 180%, 192%, 204%, 216%, 228%, 240%, 252%, 264%, 276%, 288%, 300%, 312%, 324%, 336%, 348%, 360%, 372%, 384%, 396%, 408%, 420%, 432%, 444%, 456%, 468%, 480%, 492%, 504%, 516%, 528%, 540%, 552%, 564%, 576%, 588%, 600%, 612%, 624%, 636%, 648%, 660%, 672%, 684%, 696%, 708%, 720%, 732%, 744%, 756%, 768%, 780%, 792%, 804%, 816%, 828%, 840%, 852%, 864%, 876%, 888%, 900%, 912%, 924%, 936%, 948%, 960%, 972%, 984%, 996%, 1000%

INTERNATIONAL CURRENCY RATES

Rate	Overnight	One month	Three months	Six months	One year	Long term	Repo
Base rate	3%	3%	3%	3%	3%	3%	3%
Base rate	3%	3%	3%	3%	3%	3%	3%
Base rate	3%	3%	3%	3%	3%	3%	3%
Base rate	3%	3%	3%	3%	3%	3%	3%
Base rate	3%	3%	3%	3%	3%	3%	3%
Base rate	3%	3%	3%	3%	3%	3%	3%
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THREE MONTH LIBOR FUTURES (LBS) 100-100

Open: 96.80, Bid: 96.80, Ask: 96.80, High: 96.80, Low: 96.80, Est. vol: 100, Open int: 100

THREE MONTH LIBOR FUTURES (LBS) 100-100

Open: 96.80, Bid: 96.80, Ask: 96.80, High: 96.80, Low: 96.80, Est. vol: 100, Open int: 100

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Open: 96.80, Bid: 96.80, Ask: 96.80, High: 96.80, Low: 96.80, Est. vol: 100, Open int: 100

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Open: 96.80, Bid: 96.80, Ask: 96.80, High: 96.80, Low: 96.80, Est. vol: 100, Open int: 100

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Open: 96.80, Bid: 96.80, Ask: 96.80, High: 96.80, Low: 96.80, Est. vol: 100, Open int: 100

THREE MONTH LIBOR FUTURES (LBS) 100-100

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THREE MONTH LIBOR FUTURES (LBS) 100-100

COMMODITIES & AGRICULTURE

Producers to lobby WHO on tobacco

By Paul Solman

International tobacco producers are to meet World Health Organisation officials next week in an effort to convince the UN agency that its campaign against tobacco could destroy the livelihoods of farmers in developing nations.

The International Tobacco Growers' Association (ITGA) will try to convince Derek Yach, who heads the WHO's Tobacco Free Initiative (TFI), that ending tobacco growing would be disastrous for many emerging economies.

"We believe the WHO does not fully understand the effect the TFI would have on tobacco growers in poor regions," said Antonio Abrunhosa, executive director of the ITGA, whose member countries produce 80 per cent of the world's tobacco.

The campaign against smoking is one of the central policies of Gro Harlem Brundtland, WHO director-general. The agency has pledged to reduce smoking-related diseases by discouraging tobacco consumption, and its plans include a global ban on tobacco advertising and sponsorship.

The WHO also aims to dissuade farmers from producing tobacco and encourage them to move into other crops.

However, Dr Abrunhosa said: "Tobacco farmers can't simply switch to other crops like cocoa or sugar. Tobacco is often grown in areas where other crops will not grow."

He said local economies in countries such as Tanzania and Malawi relied on the crop.

"Tobacco provides stability. It is a good cash crop with stable demand and earns farmers much more than other crops," Dr Abrunhosa said.

Depending on tobacco Employed in tobacco growing (000s)	
Bangladesh	700
Brazil	800
China	16,000
Colombia	322
India	8,000
Malawi	600
Pakistan	200
Philippines	900
Tanzania	50
Thailand	1,500
Zimbabwe	110

Source: IFIT

In Brazil, the world's largest tobacco exporter, tobacco provides an average income of US\$8,000 for every family that grows it, according to the ITGA. That compares with US\$2,000 for other crops. "A farmer has to grow nine hectares of corn to equal the income from one hectare of tobacco," the association said recently.

"In Zimbabwe, which exports 98 per cent of its tobacco, the crop has a multiplier effect on the local economy. A kilogram of tobacco that cost \$27.88 to produce was found to generate \$283.84 within the local economy."

Dr Abrunhosa said the ITGA aimed to persuade WHO officials that there was no link between tobacco and production and consumption. "Putting producers out of business will not stop people smoking," he said.

The ITGA adds that growers' profits from the crop are modest compared with tax income that governments in developed countries make from tobacco sales. "A kilogram of tobacco leaf sold in a developing country for US\$2 can earn more than US\$291 in excise revenue for developed country governments," the association said.

EU farm ministers close to radical CAP plan

Unless farm ministers deliver a satisfactory agreement their finance ministers may do the job for them, says Michael Smith

After more than 18 months of bluff and bluster, European Union farm ministers are closing in on a deal likely to represent the most profound reform of the Common Agricultural Policy since it was set up in 1962.

Much of the detail will be finalised only in the last hours of the negotiations, but ministers, who began last night what could be final negotiations in Brussels, seem ready to be far more radical than they imagined even a few weeks ago.

In spite of the anger of farmers, shown in Brussels yesterday, the farm ministers have little choice.

Finance ministers overseeing the so-called Agenda 2000 reforms - incorporating farm and regional aid, spending and budget financing - have made clear they want EU spending to be stabilised at the 1993 level of €40.5bn (\$45bn) by 2006. Unless farm ministers deliver a satisfactory farm agreement their more senior finance ministers may do the job for them.

Responding to the danger, the farm ministers' solution will establish the principle that direct subsidy payments, which will soon re-

present the bulk of CAP spending, should be reduced over time with regular annual cuts.

Options include France's proposal for aid cuts of 1 to 3 per cent a year, with exemptions for small farmers, to the UK's 4 per cent annual cuts across the board but for the long term the size of the cuts is less important than the principle.

Any deal to cut subsidies would represent the most decisive change yet to the CAP because it would halt, and probably reverse, the trend established over 37 years for budget growth.

A second test of the farm ministers' reforming zeal will be how much they cut prices. The European Commission says reductions of up to 30 per cent for beef, cereals and milk are essential to allow the EU to expand to the east and to increase exports. What are its chances of success?

Milk is the most difficult sector because member states are so divided about its future. France's argument to retain the status quo has won varying degrees of support from Ireland, Luxembourg and Belgium.

By contrast, a "Gang of Four" of the UK, Italy, Swe-

den and Denmark want the EU to commit to abolishing production-limiting quotas in 2006.

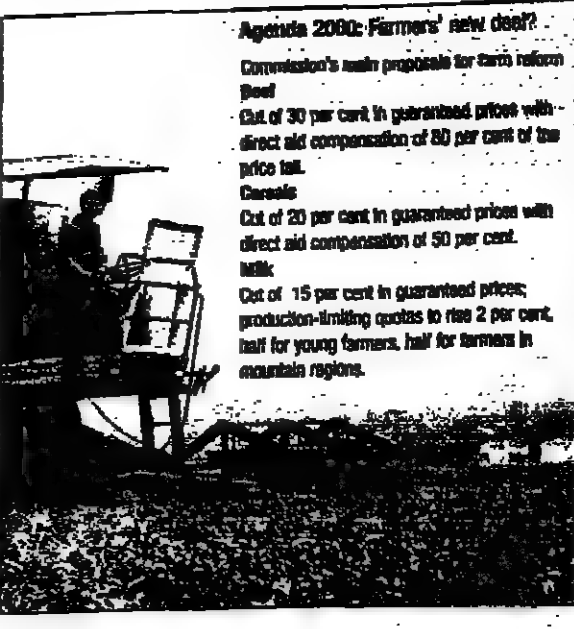
The commission's proposals are somewhere between the two extremes; it wants to cut prices by 15 per cent and increase quotas by 2 per cent.

One possibility is that reform will be postponed to save money in the early years of the decade and suggested changes only fully implemented towards the end of the 2000-2006 period under discussion. Another is that ministers will commit to a review, say in 2003, but not necessarily to a reform.

There is more agreement about the need for beef reform. Most member states can agree big price cuts, although some argue the commission's 30 per cent is excessive.

The big battles in beef, however, are over whether direct payment compensation of four-fifths of the fall in prices is enough and whether the compensation should favour extensive or intensive farmers.

Farm ministers also accept the need for large cereal price cuts, although some will resist the commission's



Agenda 2000: Farmers' new deal?
Commission's main proposals for farm reform:
- Out of 30 per cent in guaranteed prices with direct aid compensation of 80 per cent of the price fall.
- Cereals:
- Out of 20 per cent in guaranteed prices with direct aid compensation of 50 per cent.
- Milk:
- Out of 15 per cent in guaranteed prices; production-limiting quotas to rise 2 per cent; half for young farmers, half for farmers in mountain regions.

30 per cent, but there is strong hostility to proposals for reducing direct payments for oilseed crops into line with cereals and division over ending the practice of setting aside land to reduce supply.

All these issues could prevent the German presidency fulfilling its hopes of brokering an outline agreement by the end of the week to present to heads of state at their summit on March 24 and 25.

In addition, Jean Glavany, French farm minister, has said he cannot agree to a

deal while there is still a threat of "co-financing", under which governments would be forced to foot some of the CAP bill directly.

Other farm ministers seem more in the mood for compromise but even if there is a tentative deal this week, and that is by no means certain, there are no guarantees that prime ministers and finance ministers will consider it adequate. The final shape of a deal will have to wait until governments agree to an all-encompassing Agenda 2000 package on March 26, or even later.

Growing appreciation for gold in 1998

By Simon Robinson in Sydney

Surging production in the Australian gold industry coincided with record global gold demand in the fourth quarter of 1998, according to Australian data from the World Gold Council.

"The big story of 1998 was of a growing appreciation for the role of gold as a monetary asset," said George Milling-Stanley, the council's market analysis manager.

In the US, fear of the "million bomb" and concern

over a possible stock market correction drove bullion coin purchases to record levels.

In Japan, "big bang" financial reforms triggered renewed interest in gold's value in portfolio diversification, while there were signs of recovery in gold investment demand in some troubled Asian economies.

Soaring fourth-quarter demand set a recovery trend after a poor start to the year. Demand in countries monitored by the council - the 27 countries covered account

for 80 per cent of global demand - reached 806.6 tonnes, up six per cent from a year earlier.

Another happy coincidence for gold producers worldwide was the advent last week of the Lunar New Year, which could significantly lift gold consumption in Chinese communities, according to Mr Milling-Stanley.

Under the 13-annual Chinese zodiac, the Year of the Tiger, which ended last week, was a "traditionally

inauspicious year to give gold gifts", he said.

Aggregate demand in China, Hong Kong and Taiwan fell 29 per cent in 1998 to 314.5 tonnes. The new Year of the Rabbit may reverse that trend.

Australia, meanwhile, produced a near-record 312 tonnes of gold in 1998, said Surbiton Associates, a Melbourne-based industry consultant.

Fourth-quarter production of 81.1 tonnes brought the year's tally close to 1997's

record yield of 314.5 tonnes, said Sandra Close, Surbiton managing director.

Miners increased yields by treating higher grade ore in the final quarter, while production from new projects outweighed the impact of operations winding down or closing, she said.

Weighted average costs were stable in 1998 after falling sharply in 1997, while the higher Australian-dollar spot gold price for most of 1998 helped improve margins for gold miners.

Aluminium and copper pull down nickel

MARKETS REPORT

By Gillian O'Connor and Paul Solman

Nickel started the day bravely on the London Metal Exchange yesterday, and touched a peak for the year in early trading, but aluminium and copper continued last week's decline, and by the end of the day had pulled nickel down too.

Copper touched its lowest since 1987 and aluminium its lowest in five years. Martin Squires of Rudolf Wolff said it was unusual for metal prices to fall when the dollar was weak.

Robin Bhar of Brandeis said: "There is a growing awareness in the market place that LME stocks will exceed the 1m tonne mark by mid-year."

He argued it could take a step down in the copper price of as much as \$100 or so to force the production cuts needed.

Renewed military action in the Gulf failed to stir London oil prices, which have become range-bound ahead of next month's meeting of the Organisation of Petroleum Exporting Countries.

Analysts and traders are searching for signs that the Vienna meeting will bring further agreements on oil production cuts, though many are sceptical that firm action will be agreed.

In late trading, the April contract for Brent crude was \$10.54 a barrel, unchanged from Friday's close. The price has been floating between \$10 and \$11 since early January, with only fleeting moves above \$11.

On the London International Financial Futures and Options Exchange, coffee and cocoa futures fell. May cocoa closed at \$914 a tonne, \$14 below Friday's close, while May robusta coffee ended down \$16 at \$1,622 a tonne.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Antwerp Metal Trading)

In ALUMINIUM, 100 LB (45.35 kg)

In COPPER, 100 LB (45.35 kg)

In LEAD, 100 LB (45.35 kg)

In NICKEL, 100 LB (45.35 kg)

In ZINC, 100 LB (45.35 kg)

In TIN, 100 LB (45.35 kg)

In SILVER, 100 LB (45.35 kg)

In GOLD, 100 LB (45.35 kg)

In PLATINUM, 100 LB (45.35 kg)

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PRECIOUS METALS continued

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AP plan
Aluminum and copper pull down nickel

MARKETS REPORT

1998

The REAL European benchmark
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CROSSWORD

CROSSWORD

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LONDON STOCK EXCHANGE

Footsie regains early losses after Wall St rise

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

A strong opening performance by Wall Street revived a London stock market that had earlier seen the FTSE 100 index dip below the 6,000 level.

Wall Street came in exceptionally strong, easing the anxieties across most European markets ahead of today's speech by Alan Greenspan, chairman of the US Federal Reserve.

In his regular bi-annual Humphrey Hawkins testi-

mony on the outlook for the US economy, Mr Greenspan is expected by some observers to outline to the Senate banking committee that US gross domestic product growth will slow to around 2.5 per cent this year.

The Greenspan speech, nevertheless, remains one of the most important global events of the week. As one senior UK market man said: "More than anyone else, Greenspan has the capacity to turn world markets upside down and everyone knows that. Marketmakers are told to go into a Greenspan day with a small short

to level book, if possible." To add to traders' caution, the market is also waiting for a long list of important company results this week. Corporate earnings growth remains a worry, given the slowing economy and the still-strong pound.

London's equity market was undecided for most of the day, moving higher during initial trading, on talk of more bids in the pipeline, and a strong early showing by some of the big European markets - notably Frankfurt and Paris.

On the downside, preliminary results from HSBC, the

second biggest of the UK retail banks, proved a substantial drag on the market, after the bank's apparent lack of loan growth upset sentiment in the stock, one of the heaviest weighted stocks in the FTSE 100 index. The bank's profits, dividend and bad debt provisions all came within the market's expectations.

"It was the banks that burdened the market during the morning and the telecoms that triggered the afternoon rally," said one trader.

At the finish of a rather lacklustre session, the FTSE 100 was a net 38.7 firmer at

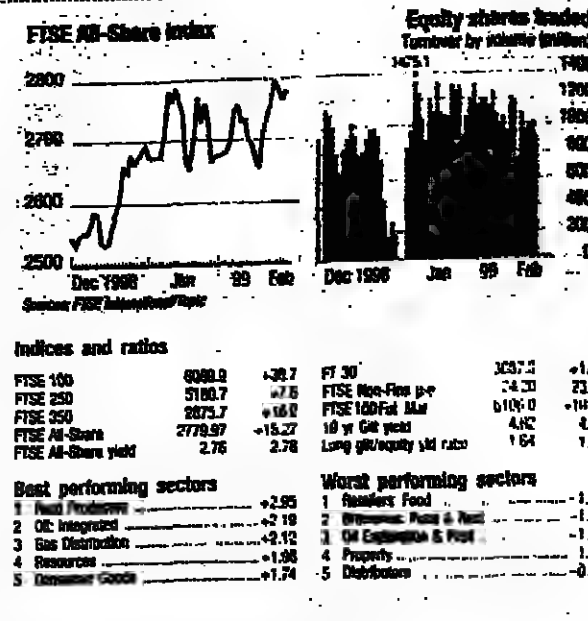
6,069.9, having swung in an 86-point arc, hitting 5,994.8 at its worst.

The market's mid and small-cap stocks made useful progress. The FTSE 250 index settled 7.6 ahead at 5,180.7, having peaked at 5,188.9, while the FTSE SmallCap maintained its persistent upside march, finishing 6.5 to the good at 2,255.6.

Wall Street's strength came as a surprise to many in London, the Dow Jones Industrial Average climbing more than 150 points not long after London closed for the session, building on Friday's 41-point advance.

Some marketmakers see the London market as still offering decent value "but only if Wall Street holds up", as one put it. He said the domestic interest rate outlook "looks secure" and that the market's worries remained focused on the earnings outlook, which would become much clearer in coming weeks.

Activity in the market proved a minor disappointment. Always depressed at the start of the week, overall turnover yesterday was 915.5m shares, with non-FTSE 100 stocks accounting for less than half the total.



Shake-up unsettles HSBC

COMPANIES REPORT

by Peter John, Joel Kibazo
and Martin Brice

Figures from HSBC were disappointing but not as bad as the share price suggested. The bank announced it is to consolidate its two classes of equity denominated in US dollars and seek a listing on the New York exchange.

Immediately, the UK-denominated share price, which was quoted more than 100p above its Hong Kong-denominated equivalent, tumbled sharply while the Hong Kong element rose.

Nevertheless, the figures were at the bottom of the range of forecasts and analysts were concerned about the rise of non-performing loans in Hong Kong and the lack of loan growth in Asia. Analysts were busily crunching a complex set of numbers and coming up with downgrades of between 5 per cent and 20 per cent with early indications suggesting a full-year range between \$6bn and \$8.5bn.

Pamure Gordon and Dresner Kleinwort Benson said the shares should be avoided until they hit \$14.00. "Ultimately," said one broker, "investors are not interested in the detail, but they

are interested in the trend and if the trend is one of downgrades rather than upgrades, investors get unhappy." UK-denominated stock fell 67 to £16.09, the worst performance in the Footsie, while Hong Kong shares rose 16 to £15.77.

Compass Group was one of the worst performers in the FTSE 100 as Merrill Lynch highlighted the potential for small downgrades to forecasts following a trading update expected at Thursday's annual meeting.

It believes the contract catering and restaurants group may have run into some pockets of trading

weakness in the UK and Germany, and has shifted its short-term stance from "accumulate" to "neutral" although it retains a long-term "buy" stance.

The broker focused on the likelihood of French hotels group Accor selling its stake of almost 5 per cent in the company, following the expiry of a lock-up period last week. The potential for this overhang to weigh on the shares may explain the 12 per cent underperformance in the past month.

However, they have outperformed the Footsie by 55 per cent in the past year. They closed down 19 at 696.4p.

FT 30 INDEX

	Feb 22	Feb 19	Feb 18	Feb 17	Feb 16	Feb 15	Feb 14	Feb 13	Feb 12	Feb 11	Feb 10	Feb 9	Feb 8	Feb 7	Feb 6	Feb 5	Feb 4	Feb 3	Feb 2	Feb 1	Jan 31	Jan 30	Jan 29	Jan 28	Jan 27	Jan 26	Jan 25	Jan 24	Jan 23	Jan 22	Jan 21	Jan 20	Jan 19	Jan 18	Jan 17	Jan 16	Jan 15	Jan 14	Jan 13	Jan 12	Jan 11	Jan 10	Jan 9	Jan 8	Jan 7	Jan 6	Jan 5	Jan 4	Jan 3	Jan 2	Jan 1	Dec 31	Dec 30	Dec 29	Dec 28	Dec 27	Dec 26	Dec 25	Dec 24	Dec 23	Dec 22	Dec 21	Dec 20	Dec 19	Dec 18	Dec 17	Dec 16	Dec 15	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7	Dec 6	Dec 5	Dec 4	Dec 3	Dec 2	Dec 1	Nov 30	Nov 29	Nov 28	Nov 27	Nov 26	Nov 25	Nov 24	Nov 23	Nov 22	Nov 21	Nov 20	Nov 19	Nov 18	Nov 17	Nov 16	Nov 15	Nov 14	Nov 13	Nov 12	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Oct 31	Oct 30	Oct 29	Oct 28	Oct 27	Oct 26	Oct 25	Oct 24	Oct 23	Oct 22	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Sep 30	Sep 29	Sep 28	Sep 27	Sep 26	Sep 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NEW YORK STOCK EXCHANGE PRICES

4 p.m. EST February 22

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STOCK MARKETS

Bourses advance amid currency uncertainty

WORLD OVERVIEW

Another round of broad currency uncertainty in Europe was balanced yesterday by special situations and a solid start on Wall Street, with the result that stock markets moved steadily higher, writes Jeffrey Brown.

Asia sent out few signals. Tokyo reversed three days of decline with a gain of 1.1 per cent, but it was a half-hearted performance at best and most of the excitement

was to be found in Taipei, which extended its rally to 9 per cent in two sessions.

European markets traded into further marked currency weakness from the opening bell with the euro dipping below 1.10 to the dollar at one stage, an 8 per cent decline from its peak of early January.

Dollar strength, traditionally good for European equities, has recently tended to give way to worries that a weak euro could force the

European Central Bank to halt the downward fix interest rates.

However, Wall Street, up 100 points at the close of the European day, showed an early turn of speed and Frankfurt, which spent most of last week back-peddalling, bounced in late trading to close 1.3 per cent higher.

Paris, enlivened by a stratospheric debut for the newly launched Air France shares, rose nearly 1 per cent.

At €14, the airline nudged the sound barrier at one stage, climbing to €18 before ending at a 15 per cent premium in almost 10m shares traded.

The stock went limit up on several occasions as the authorities attempted to maintain an orderly market.

Trading suspensions were also a feature in Milan, where turnover in Telecom Italia, the target of an audacious takeover bid from Olivetti, rose to record levels.

Telecom Italia, which has a

stock market value five times that of its predator, ended with a two-session gain of 12 per cent.

Russian shares continue to storm ahead and the latest uptick for volumes suggests that the return of the long-absent foreign investor might have begun to creep beyond the tentative stage.

However, this year's dramatic gains for the RTS-IF index, which has risen 36 per cent this month and is now almost double October's

low, shrinks to 12 per cent in dollar terms - a long way short of the 30 per cent racked up so far by emerging market leader Turkey.

The volatility of euro-zone markets has led to concentration on core stocks. According to Salomon Smith Barney, the 50 leading euro-shares fell at a premium of 7 per cent over the wider market on 1999 earnings, or 15 per cent excluding the core 50 shares from the wider market.

EMERGING MARKET FOCUS

Turkish revival fails to convince

The Turkish stock market's rally of the past two weeks seemed to some observers to carry all the hallmarks of news viewed through rose-coloured spectacles.

The IMKB National-100 index fell 2.3 per cent yesterday to 3,636.35 after 10 sessions of gains. They had taken the index more than half way back to last July's all-time high of 4,530.89 before the market lost almost 60 per cent of its value on the back of Russia's financial crisis.

A first wave of investors, mostly foreign, rushed in after the International Monetary Fund held out the promise of aid to Turkey in return for an ambitious plan, after April 18 elections, to fight double-digit inflation.

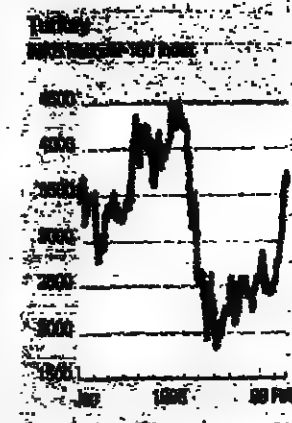
"The first hint the IMF could come up with an agreement involving financial aid changed the risk perception of the market," says Murat Gulkan, research head at Bander Securities.

Last week's capture of Abdullah Ocalan, head of the PKK Kurdish guerrilla group, triggered more buying, this time led by Turks.

Here several possible benefits are listed by analysts: the resulting popularity of Bülent Ecevit, the caretaker prime minister, could ensure the elections deliver a victory for his and other mainstream secularist parties rather than the Islamist Virtuous party, whose return to office is opposed by the country's military.

Second, an estimated \$700 spent annually combating PKK insurgency in the south-east could finally be put to better use. The end of the conflict could also fix Turkey's poor human rights record and improve relations with the European Union.

These virtuous circles depend however on some big "ifs", analysts concede. Mr Ecevit may not sustain his new-found popularity until April. Even a coalition of mainstream political parties



Source: Bloomberg

might not have the stomach for bitter IMF medicine unless desperate for Fund support.

Also unclear is whether any government will have the strength to take bold political action to undercut support for the PKK.

"In Turkish markets, people are particularly prone to over-react," says Süleyman Tombul, head of international capital markets at General Finance Securities.

He sees a parallel between this month's exuberance and the bearishness which since last year's emerging markets crisis has driven prices down to levels similar to those seen at the height of Turkey's financial crisis in 1994.

"It's the same with the news now: all we have are a couple of 'Hall Marys' and the statement by the International Monetary Fund."

In Turkey's favour, however, is the fact that its stock have been among the most under-valued among emerging markets.

"With these low valuations everybody is looking for a reason to buy," says Jürgen Odenius, emerging markets strategist at Warburg Dillon Read, who points out that Russia is "the only other country with similarly low valuations" although "the potential for good news in Turkey is much higher".

Leyla Boulton

High-techs jump as Dow crosses 9,400

AMERICAS

US stocks rallied in early trading with sharp gains in transport and high-tech shares helping to lift the Dow Jones Industrial Average back above the 9,400 level, writes John Labate in New York.

"Stocks were strong in Europe so the tone of the day was really set before the [US] opening," said Dan Mathison, head stock trader at D.E. Shaw Securities. "We're seeing a pretty good day all around."

The breadth of yesterday's buying remained bullish into the afternoon session, with advancing shares leading declining ones by 2 to 1.

By early afternoon, the Dow was 1.32 per cent or 114.10 stronger at 9,454.06. The Standard & Poor's 500 index was also on the upswing, gaining 18.39 to 1,257.81.

After a rough time last week, technology and small company shares also participated in the upward move. The Nasdaq composite index gained 27.75 or 1.32 per cent to 2,311.36 while the Russell 2000 index of small-cap stocks was up 4.87 to 386.97.

In the Dow, computer maker Hewlett-Packard rose more than 4 per cent at \$71.54 and financial services provider American Express was 4.4 per cent higher at \$107. Among the decliners Coca-Cola was off \$1 to \$64.4.

Online trading company shares surged on speculation that Goldman Sachs could consider a takeover to enter the internet investing marketplace. E*Trade rose 16 per cent to \$46 and J.B. Oxford Holdings rose \$2 or 25 per cent to \$10. Other internet shares were

strongly higher, with America Online gaining \$7.5 to \$108.

Average Resorts rose \$14 to \$19.5 after BT Alex Brown raised its rating to "buy" from "market perform".

Delta Air Lines gained \$1.2 to \$56.4 after Donaldson, Lufkin & Jenrette rated the shares a "buy". Other transport shares were equally strong with UAL, parent of United Airlines, up \$1 to \$61.4.

US Treasury prices were higher by midday in advance of Federal Reserve chairman Alan Greenspan's two-day Humphrey Hawkins testimony before Congress. The benchmark 30-year bond was up 1/8 to 96 1/8, sending the yield lower to 5.964 per cent. TORONTO was higher at midsession as strong utility and industrial products stocks offset continued weakness in the resource sector.

The TSX 300 composite index was 62.76 higher by midday at 5,472.30 in volume of almost 34m shares. In the utilities sector, Telcel put on \$3.25 to \$48.90 after CS First Boston upgraded the stock to a buy from hold. BCE climbed \$1.90 to \$48.90.

Tempering the gains was the continued slump in resource-based stocks. In the metals group, Noranda came under pressure early in the session although by mid-session, it had picked up from a low of \$316.40 to trade 5 cents ahead on the day at \$316.55.

Banks stayed in demand. Royal Bank of Canada improved 66 cents to \$79.15 and Bank of Nova Scotia 36 cents to \$32.55. Bank of Montreal bounced \$1.60 to \$36.00.

Wall Street and perky peso lift Mexico City

MEXICO CITY continued to rally in early trading, helped by the good initial tone on Wall Street and a solid start in the foreign exchanges for the peso.

Brokers said the peso was perky ahead of the latest trade figures, widely expected to show a significant reduction in the deficit for January. The upbeat currency mood spilled over into equities and at mid-session

the benchmark IPC index was up 45.56 or 1.1 per cent at 4,345.88.

Among leading stocks, Telcel improved 55 centavos to 28.80 pesos in good volumes. SAO PAULO pushed higher to extend its recent rally, but brokers described trading as subdued ahead of key political meetings scheduled for later this week. The Bovespa index was up 82 at 9,085 at mid-session.

EUROPE

Olivetti's bid \$68m bid for its bigger rival, Telecom Italia, the former state monopoly, set bells ringing in European telecoms.

In Italy, Telecom Italia initially soared more than 11 per cent as investors ramped the shares up above the €10 offered by Olivetti. By the close, Telecom Italia was 82 cents higher at €9.58 while its subsidiary, Telecom Italia Mobile, closed 37 cents ahead at €8.13, off a day's high of €8.32. Goldman Sachs, which raised its recommendation on Telecom Italia, also upped its price target to €12.

Olivetti ended an unusually strong run for a takeover predator with a slide of

The FTSE Europe 300 index rose 17.03 or 1.41 per cent to 1,221.93. See Base Prices page.

25 cents to €2.87 in huge volume of 163m shares as investors awaited details of its planned capital increase.

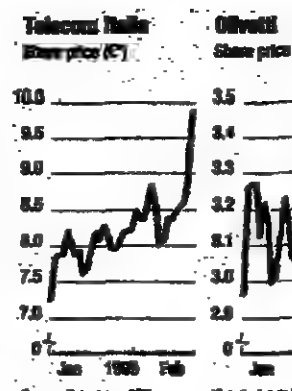
Germany's Mannesmann rose €4.10 to €124.70 after the group said on Sunday it had agreed to buy stakes held by Olivetti in two Italian telecoms groups if the bid for Telecom Italia were successful.

Spain's Telefonica, seen as a good acquisition target because it is fully floated but undervalued, put on €1.17 to €41.75. Portugal's Telecom, another target for consolidation, was 51 cents higher at €45.51.

KPN Telecom in the Netherlands rose €2.55 to €45 with merger speculation stirred by comments by Wim Dik, chairman, that implied the company was too small to survive alone.

Elsewhere, telecom companies not regarded as takeover candidates overcame early weakness. Deutsche Telekom put on 38 cents to €39.50 and France Telecom collected 10 cents to €68.

Telecoms aside, MILAN saw a rapid take-off by Allianz after reports the airline and its partner, KLM, were in talks with Air France about an alliance. The shares closed up 41 cents at a day's high of €3.50. Shares in Lario were



Source: Bloomberg

suspended for excessive gains after the team moved into first place in the Serie A soccer championship. The shares hit an indicative price of €8.10 against a closing price of €4.65 on Friday.

The broad market also rallied strongly, taking the Mibtel index up 591 or 2.5 per cent to 34,147.

FRANKFURT rose 64.44 to 4,887.70 on the Xetra Dax index after a late surge on the back of early gains on Wall Street.

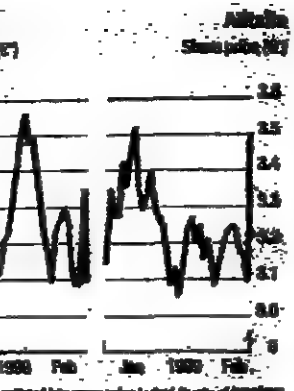
Allianz gained €2.40 to €37.50 ahead of tomorrow's results statement reports tomorrow and RWE, which puts out annual figures today, added 38 cents to €39.60. Reporting on Thursday, HypoVereinsbank added 51 cents to €51.84.

Metro put out a statement denying it planned to bid for Carrefour of France and gained €2.51 to €67.60.

PARIS staged a late rally, ending 0.9 per cent higher after spending the day in negative territory. The CAC-40, up 35.38 to 4,155.26, was rescued by Air France's soaring debut.

Shares in the partly privatised airline, representing 20.7 per cent of the company's equity, closed at a sharp premium to the €14 offering price for individual investors - €14.30 for institutional investors - ending at €18.10.

Trading was volatile and the stock repeatedly suspended after hitting its higher and lower limits. Demand for Air France shares had piled up in the morning, with the grey market briefly posting a 3,000 per cent premium minutes



Source: Bloomberg

before the listing began. There was little else for investors to chew on in an otherwise dull market, despite isolated performances by BNP, up €2 to €77.50, Air Liquide, €8 higher to €143, and Legrand, up €9 to €193.

AMSTERDAM advanced 10.88 to 228.31 on the AEX index with strong gains for Philips and Unilever supplying most of the upward momentum.

In financials, ABN Amro hardened 15 cents to €18.30 ahead of a results statement on Thursday, but Fortis fell €1.70 to €24.90. Chemical leader Akzo Nobel shed 10 cents to €38.90 after full-year results.

Unilever jumped €3.30 or 4.9 per cent to €68.30 on widespread talk of a share buy-back. The foods and detergents giant unveils

Written and edited by Michael Morgan, Bernard Bunn, Peter Hall and Paul Grogan

Jo'burg shrugs off rand ills

SOUTH AFRICA

Johannesburg edged higher in spite of an ailing rand and data showing the economy technically in recession.

The overall index put on 20.0 to 5,922.2 and industrials rose 18.6 to 5,711.1. Golds,

however, slipped 18.6 or 2.1 per cent to 274.3 in line with a weaker bullion price.

Platinum stocks had a good day on perceptions that the metal was in short supply globally and ahead of expected robust results from Amplats.

Kellogg to compensate for extraordinary losses at other subsidiaries.

In Osaka, the OSE index closed up 156 points at 15,074.

WELLINGTON pushed firmly ahead in good volume with NZ Telecom surging to NZ\$10 at one stage, another intra-day record, before closing all square at NZ\$9.60. The 40 capital index ended 28.46 or 1.5 per cent higher at 2,921.28.

TAIPEI continued to advance, adding 241.30 to 5,313.63 on the weighted index to extend its rally since Friday's round of initiatives aimed at boosting investor sentiment to almost 9 per cent in two sessions.

The financial sector, at which the government measures were largely aimed, jumped 6.8 per cent with a number of individual stocks going limit up. Among techs, United Microelectronics rose 30 cents at T\$46.3.

SEOUL closed 2.5 per cent lower as foreign investors, unnerved by the weakness of the yen, turned net sellers. The composite index finished at 508.48, down 13.68.

Foreigners were net sellers of Won22.2bn worth of stocks, while institutions

bought Won11.5bn and retail investors purchased Won100m.

Large-cap exporters and securities were hardest hit by the yen's decline, with the securities sub-index retreating nearly 7 per cent. Seoul Securities dropped Won1,500 to Won2,600 while Hyundai Securities fell Won1,000 to Won15,500 and LG Securities declined Won800 to Won1,900.

Seoulbank fell Won455 to Won2,595 on profit-taking following news that HSBC Holdings would take over the bank.

SINGAPORE rose 1.9 per cent, lifted by institutional buying in blue chips. The placing of 10m to 20m European-style warrants on Singapore banks by Deutsche Bank also helped sustain last week's momentum.

The Straits Times index closed 25.87 higher at 1,400.18, with SingTel accounting for more than half the gains. The stock advanced 14 cents or 6.1 per cent to \$82.44.

Among banks, OCBC rose 20 cents to \$7.55, UOB gained 15 cents to \$7.20, OUB put on 5 cents to \$94.76, and DBS closed 20 cents higher to \$85.56.

Our results for 1998

In a number of our major markets 1998 saw the toughest economic conditions for many years. That the Group is able to report increased operating profits before provisions of US\$9,051 million, a return on shareholders' funds of 15.5 per cent and declare dividends of US\$0.925 per share reflects the spread and robustness of our businesses and our ability to generate revenues and hold down costs.

The level of bad and doubtful debt provisions required to meet the Group's prudent policy on non-performing loans resulted in a 21 per cent decline in profit attributable to shareholders compared with 1997.

We are planning to seek a listing on the New York

Stock Exchange during 1999 to supplement our existing dual primary listings on the London and Hong Kong Stock Exchanges. As a result we propose to consolidate our share capital into a single class of ordinary shares in US dollars and a share split so that shareholders will receive three new shares of US\$0.50 each for each share they now hold.

The year ahead promises to be very challenging. However, we enter it confident in our strength to withstand further volatility and in our ability to build on the strength of the Group to deliver further value to shareholders.

John R.H. Bond
Group Chairman

	1998	1996	1997
£m		US\$m	US\$m
3,982	Profit before tax	6,571	6,130
2,884	Profit attributable to shareholders	4,318	5,487
24,778	Capital resources	41,082	41,862
pence		US¢	US¢
57.1	Basic earnings per share	1.81	2.06
56.4	Dividends per share	0.825	0.83

The Group's total capital ratio and tier 1 capital ratio at year end 1998 were 13.6 per cent and 9.7 per cent, respectively.

* The second interim dividend of US\$0.555 per share is translated at the closing rate. Where required, the dividend will be converted into sterling or Hong Kong dollars at the exchange rate on 15 April 1999.

** Translated at the exchange rate on the dividend payment dates.



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DEBT by Tony Hawkins

Caught in a two-way squeeze

Escalating debt arrears at a time of falling oil prices may constrain early economic growth in the next century

With the steep fall in the oil price and the prospect of weak prices over the next few years, Nigeria's foreign debt crisis has assumed new, more serious, dimensions. The country is now caught in a classic two-way squeeze of tumbling oil receipts and escalating debt arrears. Last year's scheduled debt-service was \$4.4 billion, about half of estimated oil export earnings, yet the 1998 budget provides just \$1.7bn for servicing foreign debt, implying that some \$2.5bn in new arrears - on top of the \$15 billion already accumulated - will be incurred.

This year, oil earnings will fall further, underscoring the need for an early debt agreement with the Paris Club of official creditors to whom Nigeria owes about \$2bn, more than \$15bn of which represents arrears.

Just how sympathetic the OECD lenders will be depends first and foremost on their view of the sustainability of the incoming civilian administration's economic programme. Nothing will move until Nigeria has an IMF Enhanced Structural Adjustment Facility (ESAF) loan in place, but with the international community apparently willing to treat Nigeria as a special case, debt relief could become available this year.

In Nigeria's favour is the fact that some governments, keen to secure export orders in the dog-eat-dog world of official export credits, will push for rescheduling. Foreign suppliers will be that much keener, too, as Nigeria accelerates its privatisation programme, thereby opening the way for substantial new investment in telecoms, electricity, transport and oil.

As well as the usual IMF programme, without which there can be no Paris Club rescheduling, two other demands seem likely. The Club will want Abuja to intensify its efforts to claw back the many billions of dollars stolen by the military - some \$900m has already been reclaimed. It will also insist that the new government pursues investment-friendly policies designed not just to attract new foreign capital but to induce Nigerians with funds abroad to repatriate flight capital.

No-one is sure precisely how large Nigeria's foreign debt really is. Arrears and late interest may not have been fully taken into account and the "fluidity of

Nigeria's foreign debt
December 1997

(\$bn)	Total	Arrears
Paris Club	20.5	15.0
World Bank	2.5	-
ADB	1.3	-
Commercial	3.5	-
Other	0.3	-
Total	28.1	15.0

Source: IMF

more than \$1bn has been cancelled under Nigeria's debt conversion programme during the 1990s.

There has been very little new borrowing recently and the growth in debt has been the result of accumulating arrears. Last year's debt-service to the Paris Club was estimated at \$3.2bn, with another \$800m earmarked for multilateral lenders - chiefly the World Bank (\$558m) and the African Development Bank (\$240m). Payments to private sector lenders are some \$300m. Given that multilateral lending cannot be rescheduled, Nigeria would still be left with debt-service payments of more than \$1.2bn a year (on the 1998 numbers).

And even if a generous debt deal can be reached, Nigeria would still have to pay more than the \$1.7bn being provided at a time when oil exports are unlikely to be much above half of the \$15bn a year achieved in 1996/97. Not only that, but with new borrowings - the 1998 budget lifts the embargo on offshore loans - the debt problem seems unlikely to be solved in the medium term. In the absence of absolute debt forgiveness - foreign debt will remain a serious constraint on economic growth.

THE ECONOMY by Tony Hawkins

Long, long road to recovery

The economy, plagued by years of mismanagement, has no quick-fix solution but needs structural change

Although the transition to civilian rule is on course, the odds are heavily stacked against a successful economic transition. This is despite encouraging prospects for substantial quickly disbursed support and debt relief from the Bretton Woods institutions and the donor community.

But caution, perhaps even pessimism, over Nigeria's medium-term economic prospects is necessary, largely because the fundamentals are so horrendous.

The combination of the slump in oil prices, disruption of production in the Delta region, a \$20bn foreign debt, a ramshackle infrastructure and weak institutional capacity has debilitated the economy.

The country, which needs to create 1m new jobs annually, has been creating a tiny fraction of that and as a result, some two-thirds of the population live in poverty.

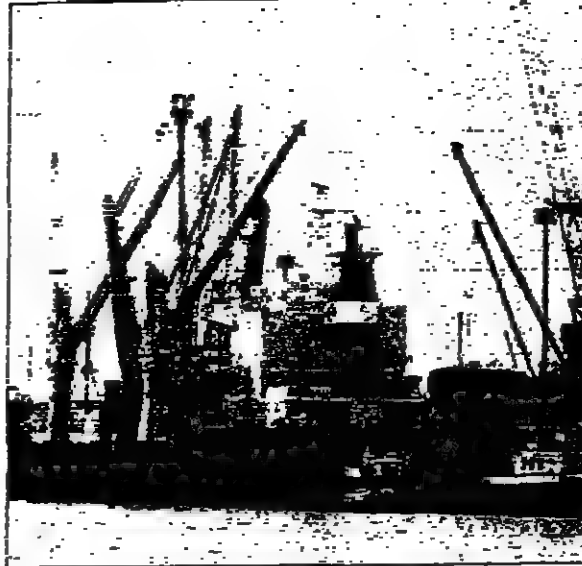
It goes without saying that no international lending and debt rescheduling programme is going to transform this situation in the short to medium term, especially given gloomy projections for energy prices over the next 10 years.

Optimists pin their hopes on the Vision 2010 programme drawn up in the mid-90s, which the civilian politicians are committed to implementing.

A valuable document though it undoubtedly is, Vision 2010 is very much a fantasy wish list - some of it pie in the sky, such as its growth projections for manufacturing industry. It is essentially a road map setting out medium-term goals and the necessary strategies

to attain them. But African experience is clear on one issue - setting out policies in a vision document is the easy part. It is policy implementation and the difficulties encountered in securing the necessary supply-side response that bedevils so many of the best-laid plans.

The immediate challenges facing the new government are formidable. It will inherit sizeable budget (8 per cent of GDP) and balance-of-payments deficits (14 per cent of GDP); inflation, estimated at 16 per cent at the end of last year is forecast to rise to 20 per cent or even more. To counter this, the central bank is committed to holding down money supply growth, leading to increased interest rates, thereby further constraining growth which is very unlikely to reach the 3 per cent target set out in the 1998 budget. Indeed, the IMF expects GDP



Exports are down but imports are rising

Penos

high inflation of 33 per cent a year since 1994. The result - Nigerian exports have become increasingly uncompetitive while imports are encouraged.

Exports this year at almost \$8bn will be less than half their 1996 levels of more than \$16bn, while 1996's

growth by raising interest rates and tightening their monetary stance.

The combination of a new government anxious to win popular support by kick-starting the economy and a central bank, charged with holding the exchange rate and slowing inflation, will severely test the latter's new-found autonomy. Yet, given Nigeria's recent history of deepening poverty, partly caused by under-spending on social services and infrastructure, the case for heavy public spending, especially on poverty alleviation, but also on infrastructural rehabilitation, is unsalable, all the more so in a year in which real incomes are expected to fall 4.5 per cent. Accordingly, it will come as no surprise if public spending, money supply growth and inflation targets are missed.

trade surplus of \$7.5bn will become a deficit of \$1.5bn in 1998.

This sea change has yet to be reflected in the exchange rate, which depreciated only 4 per cent during 1998, struggling off the collapse in the oil price. While the reserves - \$7.1bn at the end of last year - will be used to sustain the currency, it is difficult to see what will be gained from propping up an exchange rate so obviously out of kilter. Especially since, in so doing, the authorities will be forced to further constrain output

outflows must be reversed. During the 1990s, Nigeria has been a net capital exporter to the tune of some \$2.5bn a year, with a forecast of an overall payments deficit this year, assuming no debt relief, of almost \$4bn. These outflows and the build-up of more than \$7bn in reserves were financed by accumulating an estimated \$18bn in debt arrears.

The position would have been far worse had it not been for the substantial repatriation by Nigerians of funds estimated at \$1.8bn annually from abroad. Such capital exports are incompatible with the Asian Tiger growth rates of 10 per cent a year targeted in Vision 2010, which would imply unattainable investment ratios in the region of 50 per cent of GDP. While the suggested rescheduling of some \$15bn of Nigerian debt this year at non-concessional rates would ease the situation, it falls a long way short of the 50 per cent debt write-off that some optimistic Nigerian bankers expect.

Foreign direct investment, more than half of it targeting non-oil activity, has been running at \$1.3bn a year. To reach Vision 2010 growth targets, much more foreign direct investment capital and foreign borrowing will

be needed, some of which will come from privatisation. In a country where the modern watchwords of globalisation and competitiveness are largely confined to the boardrooms of the multinationals, it is hard to see the structural change so desperately needed, unless agricultural takes off.

With oil prices in the doldrums and likely to remain so, achieving export-led growth will require rapid growth in agriculture, which accounts for 30 per cent of GDP.

At the heart of the challenge is turning Nigeria into a country where it becomes far easier to do business than at present.

The fuel supply crisis of the past two years, lengthy delays at the ports, the fact that there is no effective rail system to move bulk traffic, and declining real disposable incomes make it well-nigh impossible to exploit scale economies. All of these underline the reality that the reforms needed are in the critical mass.

It is not a quick-fix situation, though much is expected of privatisation, which if carried out transparently should pay significant dividends over the medium term.

Nigeria: balance of payments
(\$bn)

	1997	1998*	1999*
Exports	15.2	8.7	7.8
Imports	22.3	13.5	14.4
Trade balance	-6.9	-4.8	-6.6
Net services	-4.5	-4.8	-4.0
Transfers	1.8	1.8	2.0
Current account	-9.6	-7.8	-8.6
Net capital	-1.7	0	3.5
Overall balance	-11.3	-7.8	-5.1

*IMF, 1998, 1999 estimates

PRIVATISATION by Tony Hawkins

Stalled programme is back on track

Nigerians are now convinced that private owners, even foreigners, would improve the service from the utilities

Nigeria's long-stalled privatisation programme is back on the road - this time with widespread public support. Gone are the days when Nigerians opposed selling the much-tarnished family silver. Decades of frustration and discomfort at the hands of state-owned utilities such as the inefficient Nitele telecommunications company, the Nigeria Electric Power Authority - a world leader in black-outs - and the state-run petroleum refineries, responsible for the fuel shortages of recent

late January the process was still caught up in a legal wrangle, which delayed the letters of appointment to the selected advisers.

Some 37 groups put in for the job as advisers, including big names with privatisation experience in Europe and elsewhere. By late January, there had been almost 50 "bids" by mostly offshore companies interested in buying a strategic stake in the utilities on offer. Predictably enough, the greatest enthusiasm came from the Nigerian financial sector with more than 1,000 applications to secure a piece of the action in the placing and sale of shares.

If responses turn out to be "less than adequate" says Bernard Verr, BPE director-general, the international advisers will provide "another window" to attract foreign participants. The "whole essence" he says, is to attract foreign participation by making the conditions for strategic partners "as favourable as possible". An immediate possible snag is the current plan for the Federal government to retain 40 per cent of the equity in undertakings such as Nitele or the NEPA units that will be offered for sale, with the strategic partner taking 40 per cent as well as management control.

Given the history of Nigeria's oil industry, where the operators have long been unhappy with their minority stakes, it would be no surprise if buyers were to insist on a majority holding. Ismaila Usman, finance minister, says the government has an open mind on such issues, adding that there are no plans to resort to "golden shares" to entrench state control.

According to Mr Verr, the 40 per cent government stake is "not sacrosanct. Ownership per se means nothing". The balance of 30 per cent will be sold off in tranches to the investing

public, though foreign portfolio investors will almost certainly be able to participate. The longer-term plan is to sell off the state's remaining 40 per cent in tranches, the logic being that once the new owners have turned the newly privatised companies around, the revenues from share sales will be substantially greater than if the equity were to be sold now.

Nitele, which could well be the first important utility to be sold, will be a relatively straightforward transaction, though due diligence studies are likely to take a long time. NEPA, however, will not. Under consideration are plans to break the electricity utility into three

divisions - generation, transmission and distribution, with a possible further breakdown between thermal and hydro-power stations and between different geographical regions.

The programme now getting under way marks a fresh start to public sector reform first launched in the second half of the 1980s. Between 1988 and 1995, since when there has been precious little privatisation activity, some 81 parastatals were privatised for \$207m, according to World Bank data. No one has a clear idea of how long the process will take, though officials stress getting it right is more important than quick fixes.

Three concerns are uppermost. First, if the bids are widely-perceived to be inadequate, which is all too possible given the quality of the assets on the market, opposition to the process could quickly re-emerge. This is the more likely where money has gone into rehabilitating assets such as the recently-reopened Kaduna refinery. Second, there is the danger that the process will be seen as opaque, enriching a handful of politicians and bureaucrats, and third, that while commercially-provided services will certainly be more efficient, they will also be so much more costly that the poor risk being left out in the cold.

Financial Times Surveys

Investing in South Africa

Tuesday March 23

Tanzania

Friday March 26

African Banking

Monday April 26

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FINANCIAL TIMES

No FT, no comment.

Ambitious timetable for privatisation

● Bring Nafcon, the state-owned fertilizer company, Nigerian Airways and the newly-rehabilitated Kaduna refinery to the "point-of-sale" by the end of May.

● Sell off remaining government and parastatal holdings in five banks and in most cement and oil marketing companies already listed on the Nigerian Stock Exchange by the end of May.

● Partial privatisation of the other three refineries in the second half of 1999.

● Bring the state-owned telecommunications group, Nitele, to point-of-sale by the end of September.

● Launch a study for the restructuring of the electricity utility, Nape, by the end of March and finalise a decision on how it should be restructured and privatised by the end of September.



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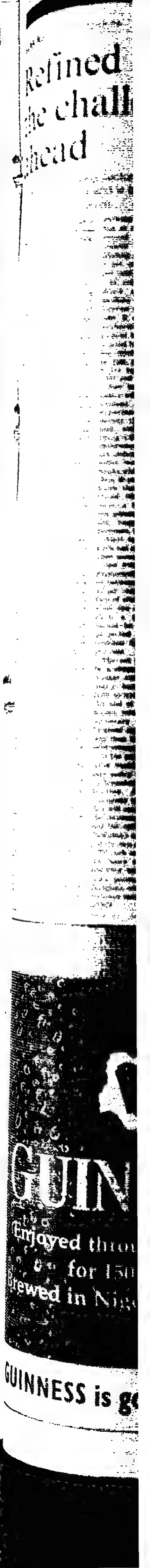
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BANKING by Tony Hawkins

Refined for the challenge ahead

The Nigerian banking sector is emerging from its worst crisis and is braced for a more competitive future

With the number of banks down 40 per cent from the 120 reached in the mid-1990s, bankers believe that the worst of the country's financial services crisis is over. Even so, more banks will go to the wall later this year following the Central Bank of Nigeria's announcement that 17 of the 74 banks had failed to meet the deadline for increasing their capital to N500m (\$6.75m) by the end of 1998.

They have been given until the end of the first quarter to recapitalise, merge or be taken over, failing which they will be closed. Mr Paul Ogunwura, governor of the CBN, says that perhaps 10 of the 17 will be closed, leaving Nigeria with around 70 operating banks, and reports that more will open soon.

Highest profile newcomer is likely to be Standard Chartered, which was in Nigeria for many years before selling its minority stake in First Bank a few years ago. Under the new rules when it gets a licence, it will reopen as a wholly-owned subsidiary of the London-based group mainly targeting the corporate sector and trade finance.

Lagos-based financial consultants and industry analysts, Augusto and Co, believe the shake-out still has some way to go, rating as many as 26 banks as "distressed" in their 1998 banking industry survey. Augusto rates only 25 banks as "acceptable risks or better" and warns of "latent doubtful debts in the industry's loan portfolio".

"The industry was not very competitive in the past," says one banker, "but with the internationalisation of Nigeria's financial markets, this is set to change." In such a market, 70 banks are just "too many", he says, predicting that the shake-out will continue, though the systemic crisis affecting the sector as a whole has been resolved.

The formal granting of autonomy to the CBN in the 1999 budget will mean a more active open market operations and interest rate policy. At present, the rate structure - like the "official" exchange rate of N36 to the dollar - is hardly market-driven.

Treasury bills, yielding 12.5 per cent, are way below inter-bank rates of around 18 per cent. CBN officials complain that the banks are

earning excessive margins, but as one banker says, the spread between marginal deposit rates and marginal lending rates is never above 1 per cent and usually 0.5 per cent or even less.

In common with economists and industrialists, bankers expect inflation and interest rates to rise during 1999. If, as seems likely, the authorities are determined to hold the exchange rate at around N38 to N39 to the dollar, interest rates will have to rise as pressure on the Naira builds later in mid-year and beyond.

Just how much monetary policy will have to tighten is evident from last year's experience. Then, broad money (M2) grew 18.5 per cent, with the main driver being CBN lending to the government to fund the budget deficit. Federal government borrowing from the banks which had fallen more than 50 per cent in 1997, rose more than a quarter - a trend likely to continue when a free-spending civilian administration, carrying the baggage of election promises, takes over in June.

Alert to the danger, the CBN has already trimmed its 1999 money supply growth target from the 15 per cent announced with the budget to between 10 per cent and 13 per cent. Assuming inflation of around 15 per cent as even the optimists expect, such a monetary target would be well below the projected growth rate of nominal GDP of some 18.5 per cent.

The net effect is likely to be a slippage all round - a weaker exchange rate with many bankers predicting N106 to N115 to the dollar by the end of 1999, along with higher interest rates, faster monetary expansion than targeted and GDP growth of less than the budget's 3 per cent estimate.

In the past, CBN policy on bank liquidation and monetary policy has been subject to frequent political intervention. Just how CBN autonomy will work in practice will soon be tested when the incoming administration has the option to renew Mr Ogunwura's appointment or to put its own man at the helm. To curb inflation and hold the Naira steady, the next governor will have to make some politically unpopular decisions which the elected civilians may be reluctant to accept.

STOCK EXCHANGE by Tony Hawkins

Stage is set for recovery

Equity investment should receive a boost when a civilian government takes office

After peaking in April 1997 at around 8700, the Nigerian Stock Exchange's all-share index fell 36 per cent to below 5500 last month. Political uncertainty, the economic slowdown and the unpopularity of emerging market investment are partly to blame for this reversal in the market's fortunes, but perhaps the most telling influence has been the steep fall in corporate earnings since the mid-1990s.

An index of corporate turnover and earnings based on the results of 45 listed non-financial companies, including the all-share index heavyweights, shows that while sales virtually tripled between 1993 and 1998, earnings rose just 14 per cent. Index post-tax profits doubled between 1993 and 1995, but have since plunged more than 40 per cent.

When adjusted for retail inflation, the picture is even more depressing. Sales have fallen more than a quarter since 1993 while net earnings are down more than 70 per cent. In 1998, after-tax profits were some 21 per cent of turnover, but by last year this margin had slumped to less than 5 per cent.

The figures are distorted by the steep deterioration in the performance of the petroleum marketing companies, but in recent years sales and earnings of some of the heavy hitters - Nigerian Breweries, Lever Bros and West African Portland Cement - have taken a knock.

Small wonder then that stocks should have retreated by more than a third, though now the stage would seem to be set for something of a recovery. Equity investment should receive a boost from returning confidence when a civilian government takes office, while the average price/earnings ratio, down from 16 in mid-1997 to 10 at present, should respond to some recovery in earnings in 1999/2000. Even if p/e's stay roughly where they are, as earnings pick up so equity prices should regain some of the buoyancy of the 1994-97 period when they increased more than fourfold.

Two striking indicators of returning confidence are Nigeria Bottling Co's planned N3.5bn rights offer in April - the market's largest to date - to finance upgrading and expansion and a \$100m locally-financed expansion by West African Portland Cement.

There is a good chance, too, that foreigners who invested some \$50m on the Nigerian Stock Exchange last year, up from \$10m in 1997, will show greater interest now that the country is coming in from the cold. The main deterrent is probably the worry that naira gains will be eroded by a sliding exchange rate.

An exciting new development is the launch of a new multi-billion naira open-ended mutual fund by Lagos-based Denham Management in a joint venture with France's Credit Lyonnais Asset Management. This will increase market liquidity, making it easier for investors to exit than is the case at present because liquidity is so short.

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Nigerian stocks

Corporate performance (45 listed non-financial companies)		1993	94	95	96	97	98
Turnover	Million	100	140	233	272	288	298
Net profits	Million	100	92	86	78	74	-
Profit margin (%)		100	119	201	188	141	114
Price/earnings ratio		100	75	74	83	36	-
Price/earnings ratio		20.7	10.0	8.7	8.3	6.7	4.7

Source: IMF

After-tax profits as a % of turnover

est to date - to finance upgrading and expansion and a \$100m locally-financed expansion by West African Portland Cement.

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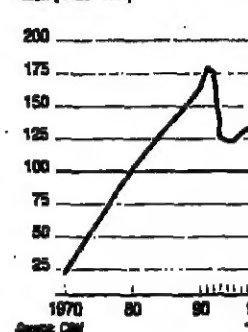
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Manufacturing production index (1985=100)



agriculture taking off first, thereby creating both the demand and the inputs for industrial expansion. It is clear also that a more competitive exchange rate is crucial to industrialisation. The longer the rate is overvalued, the more imports will be encouraged and the greater the danger that companies will trade rather than manufacture - a trend that is already well-rooted.

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COCOA by Mark Turner

Tragedy of a sector in decline

Political changes may at last offer a small glimmer of hope for a commodity that has been largely written off by investors.

The tragedy of Nigeria's cocoa sector is that a former bedrock of the country's economy has become little more than a foreign exchange game and money-laundering operation.

A comprehensive new report commissioned by Socfinco, the Belgian commodity company, charts a "high degree of fluctuation" and largely "unabated decline" in Nigerian cocoa since its high point in the 1970s, when the country produced more than 308,000 tonnes and more than 20 per cent of the world production. Production today stands at around 140,000-160,000 tonnes, or about 6 per cent of world supply, with this year's crop expected to be at the high end of the range after a late harvest.

Given that cocoa is Nigeria's largest foreign exchange earner after oil,

although a very distant second, and given the country's potential in both bean cultivation and cocoa processing, the tragedy is all the more pronounced.

But political changes may at last offer a small glimmer of hope for a sector that has, for the time being, been largely written off by potential investors.

Although the presidential aspirants have not laid down a hard economic agenda, it seems inevitable that the incoming government will need to offer Nigeria's large rural sector serious incentives in return for their support: in the south-west of the country, that means cocoa.

If the new administration is to succeed, however, a few minor policy changes will not be enough. Planting of new trees is at a minimum, despite fast-growing hybrids emerging from the Cocoa

Research Institute of Nigeria, and many of the bigger operators have pulled out of the sector altogether.

Wajdi Zaid, a member of an influential Lebanese trading family said that it was becoming almost impossible for legitimate operators to earn a living from Nigerian cocoa.

One important difficulty is that cocoa traders have to deal with two currency fluctuations: the naira to the dollar, and then the dollar to the pound, in which cocoa is traded. Given the government's policy inconsistencies, that can be very difficult to predict.

Alongside that, honest dealers need to buy at the official rate of naira, now around N86 to the dollar, while small-scale operators can use the parallel market rate of around N96 to the



Cocoa is Nigeria's largest foreign exchange earner after oil

Ashley Ashwood

dollar. Rampant smuggling meant that legitimate traders have to pay export duties, alongside competitors who evade them and offer an extra N2,000 to N3,000 per tonne. They also have to compete with money launderers.

Segun Fagboyegun, from a Yoruba agricultural family, tells a similar tale. Policy fluctuations (a ban on cocoa exports one year, no ban the next), poor rural infrastructure and a relative lack of support for southern farmers is compounded by rampant

theft and insecurity problems. "Nobody is planting for the moment: it doesn't make sense," said Mr Fagboyegun. "People would prefer to wait until things are more stable, until we have proper law enforcement in place."

A lack of new planting has led to low yields - Nigeria produces around 400kg/ha compared to three times that in Ghana. And disease is a problem. Cocoa processing, despite some relative success stories such as Stanmark, is at a very low ebb.

The sad irony is that Nigerian cocoa is fairly good quality and commands high prices; another plus is that farmers receive a far higher percentage of the world price than their counterparts in Ivory Coast. But without a significant policy push, few predict a bright future for the sector.

As a US department of agriculture report concluded, "the Nigeria cocoa sector is in urgent need of a revised policy framework to revamp its economy".

Farmers need basic services

The sector has suffered from government neglect and a crumbling infrastructure

It is perhaps Nigeria's greatest good fortune that despite decades of misrule it largely has the ability to feed itself.

Although the 1970s oil boom which lured investment and manpower into the cities saw the collapse of Nigeria's commodity exports - groundnuts, cocoa, rubber - that were the mainstay of the economy, the past 10 years have recorded some remarkable progress in important food crops such as maize, cassava and yam. Cattle, poultry, sheep and goats have also seen impressive growth.

Nigeria's aggregate index of agricultural production rose an average of 3.5 per cent per annum from 1983 to 1997, following an increase of almost 9 per cent a year during the 1986-1993 structural adjustment period.

Nevertheless, agriculturalists characterise Nigeria's farming sector as seriously under-exploited, suffering from a crumbling infrastructure, poor extension services to farmers, inefficient distribution of fertilisers and a lack of basic equipment. While the prospects for Nigerian cash crops, such as cocoa, palm oil and rubber, continue to enthuse some long-term thinkers, large-scale investment is low.

The incoming government therefore faces a serious challenge: as land becomes scarcer, and political pressure grows for investment in the provinces, the civilian administration will be judged by its ability to provide basic services to Nigeria's considerable rural sector.

Agriculture still employs 60 per cent of Nigeria's workforce, and accounts for almost 40 per cent of GDP. But more than 90 per cent of food is produced by smallholders each with under three hectares of land, and more than 90 per cent of farmers still rely on the hand hoe as their primary means of cultivation and fewer than 1 per cent of farmers have access to mechanised tractors. It is notable that consumption today is no

higher than what it was 15 years ago, despite rapid population growth. Agricultural economists say that the key to helping Nigerian agriculture live up to its potential will be to persuade a new generation of intelligent entrepreneurs that there is a money to be made in farming.

But educated Nigerians will need a lot of cajoling if they are to abandon the relative luxury of the city for villages deprived of services.

On the policy level, the government has recently lifted a number of export bans, such as those on cassava and maize, but it will be some time before farmers are convinced that the government will stick to its guns and not re-impose

'Agriculture still employs 60 per cent of Nigeria's workforce'

them a few years down the line. Policy inconsistency is a major impediment to long-term investment.

Assuming that the new government addresses rural issues and keeps policy consistent, the smallholder sector - aided by some impressive new technologies developed in the International Institute of Tropical Agriculture in Ibadan - could see some important improvements. "Nobody should be pessimistic about food production in Nigeria," says Kan Dashiell from the IITA. "These farmers are serious; very serious."

"The infrastructure to support the agricultural sector has crumbled," concludes Fred Kessel, from the US department of agriculture. "The provision of credit is non-existent, and there is no safety net for Nigerian farmers. But the country's ultimate potential is very productive."

Mark Turner

NIGER DELTA by William Wallis and Robert Corzine

An unhappy history of neglect

Protests have grown across the region in an attempt to force home the demand for a share of the oil earnings

Nigeria's oil-producing delta region presents the country's incoming government with one of the toughest problems on its agenda.

Since the execution in 1996 of Ken Saro-Wiwa, the most prominent minority rights activist from the Delta, and eight fellow campaigners, protests have grown across the region.

Over the past months they have come to a head as angry young activists have increasingly turned to kidnapping, sabotage and hijacking of installations in their attempts to force home

their demand that a greater share of Nigeria's oil earnings are spent in an area long-neglected by successive governments and their foreign production partners.

Output of about 200,000 b/d of oil - mainly belonging to Royal Dutch/Shell and Chevron - has been shut-off across the region as a result of what oil companies describe as "community action", and tensions remain high.

Although there is provision in the constitution to increase the share of oil rev-

enue allocated to producing areas from the current level of 3 per cent, it is far from certain that this will be enough to defuse the crisis.

Not only is a sorry history of neglect hard to be redressed; it will require the creation of a new partnership to replace what one leading activist in Port Harcourt, the area's oil capital, calls an "unholy alliance" between the oil companies and the military government that have ruled Nigeria.

Bill Knight, a development specialist with Pro-Nature, a non governmental organisation, says both the companies and the government have tended to dictate the type and pace of develop-

ment with little or no reference to what people actually want.

The result, he argues, is that local communities now feel they have no stake in the oil industry and therefore nothing to lose in halting its operations as a means of putting pressure on the government.

One essential step, say community activists, must be the reform of Ompadec, the government agency charged with utilising a share of oil revenue for the development of the oil-producing communities, has been riddled with corruption. Development contracts were often awarded to friends of the military. Some projects were never started and most

were never completed. Under pressure from international public opinion, oil companies have increased their unilateral development efforts, although senior executives have been baffled and frustrated that the rise in social spending has been outpaced by the growth in "community actions".

Part of the problem is the traditional reluctance of oil companies to get too deeply involved in areas outside their direct expertise. At the same time they have been reluctant to relinquish control over such sensitive issues and delegate development programmes to professionals.

Companies have also tended to concentrate their efforts on those villages most directly affected by oil and gas production. Although that may seem a reasonable approach, it has fuelled jealousy between communities and stretched clan structures to breaking point.

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May, 1997.

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January, 1998.

UNIC Insurance Plc
Offer for Subscription of 50,000,000 Ordinary shares
of 50k each
at N4.00 per share
January, 1998.

First City Merchant Bank Limited completed a N180 million rights issue on behalf of R.T. Briscoe (Nigeria) Plc in December, 1997 and acted as joint issuing house for the combined rights issue and public offer for subscription recently made by UNIC Insurance Plc.



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